



Preliminary Discussion: Analysis of Houston's Establishments and Workforce

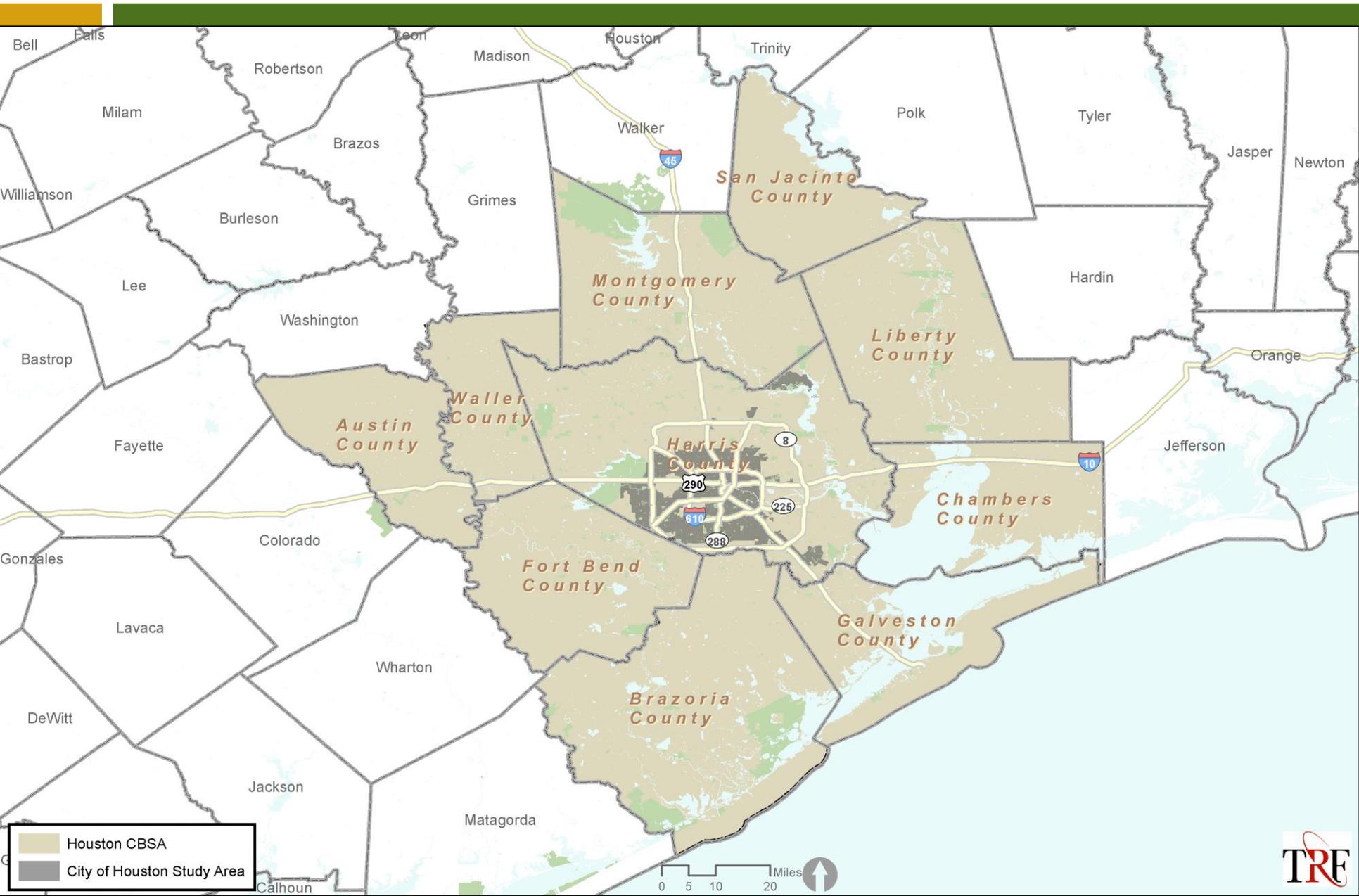


TRF THE REINVESTMENT FUND
Capital at the point of impact.



- I. Overview of Population and Workforce
- II. Analysis of Establishments
 - By employees, firms and sales
 - Houston compared to the region
 - Changes between 2007 and 2011
 - Summary of TIRZs, CRA Areas and CRA Outreach Areas
- III. Analysis of Houston Workers
 - By place of residence and employer
 - Areas with concentrations of low wage workers

Houston CBSA Area (Region)



Houston's Population & Workforce

Population (2010):

- Houston 2,099,451
- Harris County 4,092,459
- Texas 25,145,561

Median Household Income (2007-2011): \$44,124; 54.9% of the households have incomes less than \$50,000; 9.2% have incomes greater than \$150,000.

Education (2007-2011): 74.4% of adult (25+ years old) population has a high school diploma or greater; 28.4% has a college degree or more.

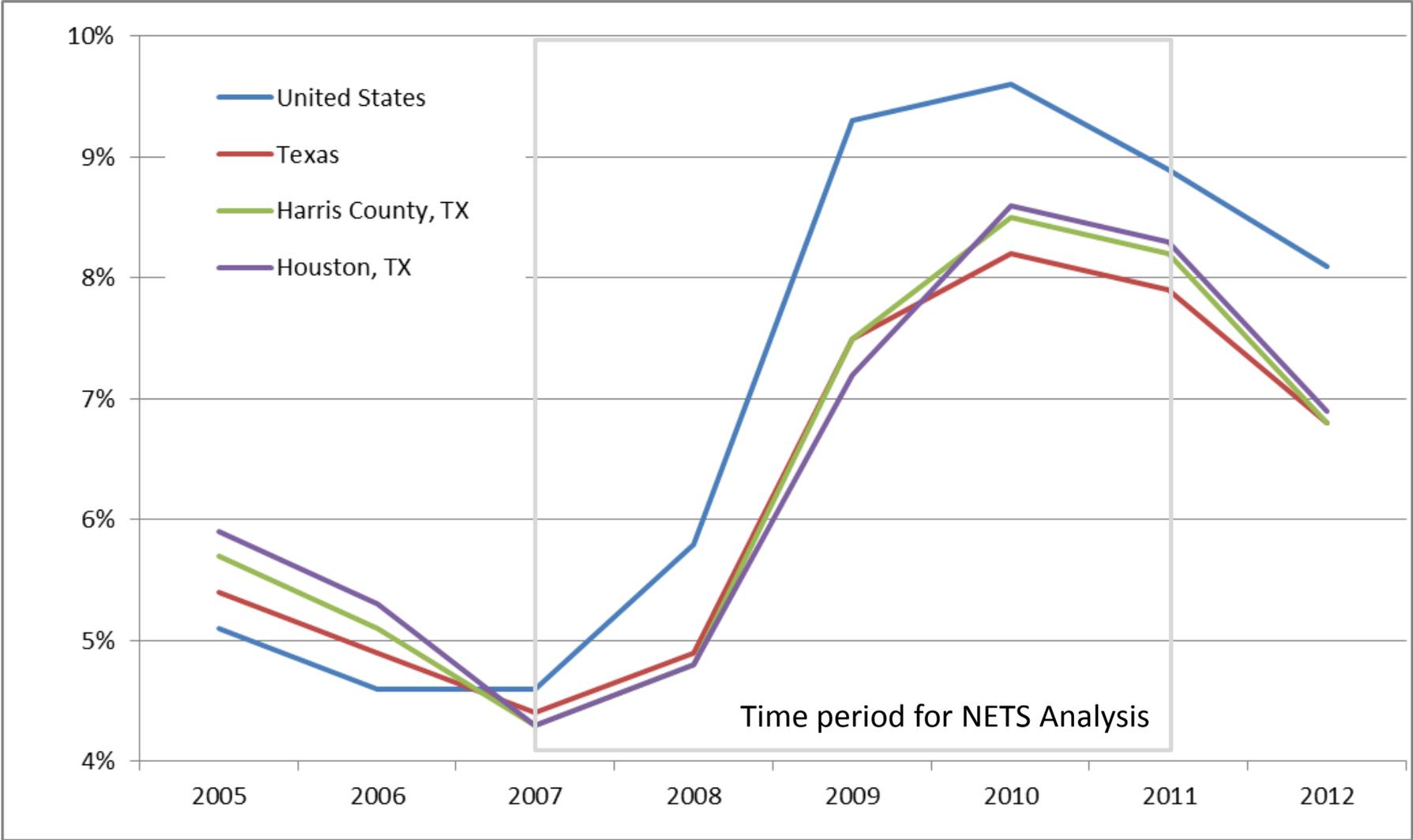
Dependency Ratio (2010): 53.6, total; 13.9, elderly; 39.7, youth.

Racial/Ethnic Composition (2010):

- 50.5% White
- 23.8% African American
- 6.0% Asian
- 43.1% Hispanic

Unemployment: as of August 2013 Houston's rate was 6.2%, the nation was at 7.3%.

Unemployment Rates 2005 - 2012



Overview between 2007-2011

Shifts in businesses in Houston...

Business Services has increased in both the number of businesses and the size of the workforce. Since 2007 the net number of total **firms increased by 17,721** and **24,521 jobs**. This represents firms and positions that were new or moved in from elsewhere.

Holding and Other Investment also showed sizable gains. During this period we see a net increase of **3,930 firms** and **8,092 jobs**.

Oil and Gas Extraction shows a small **decrease** in the number of firms **(-153)** but a sizable decrease in the number of **employees (-16,366)**. In 2007, Houston's Location Quotient (LQ) share of Oil & Gas was 7.49, by 2011 it declined to 6.64, statewide the industry also saw a slight decrease in LQ from 4.16 to 4.04 (07-11).

Auto Dealers and Gas Service Stations while this industry showed a slight **increase in firms (10)** it showed a considerable decrease **in employees (-9,557)**.

Other interesting other trends...

Eating and Drinking Places: 716 new businesses opened and 2,315 died; 77 businesses moved into the City and 117 moved out.

Primary Employment Sectors

Selected City/region Trends (07-11):

- The number of **Holding & Other Investment firms** grew in both City and region
- The number of **Health Services** jobs grew in the region but not the City
- The number of **Auto Dealer/Gas Stations firms** declined in both areas
- In the **Construction** sector, the **number of firms and employees** grew in the region, while the City shows a decline the number of employees

Houston's Primary Employment Sectors (Employees)	2007	2011	%
Business Services	117,192	141,713	20.92%
Engineering, Accounting, Research, Management & Related Svcs	101,877	111,619	9.56%
Health Services	115,817	109,669	-5.31%
Educational Services	69,007	72,047	4.41%

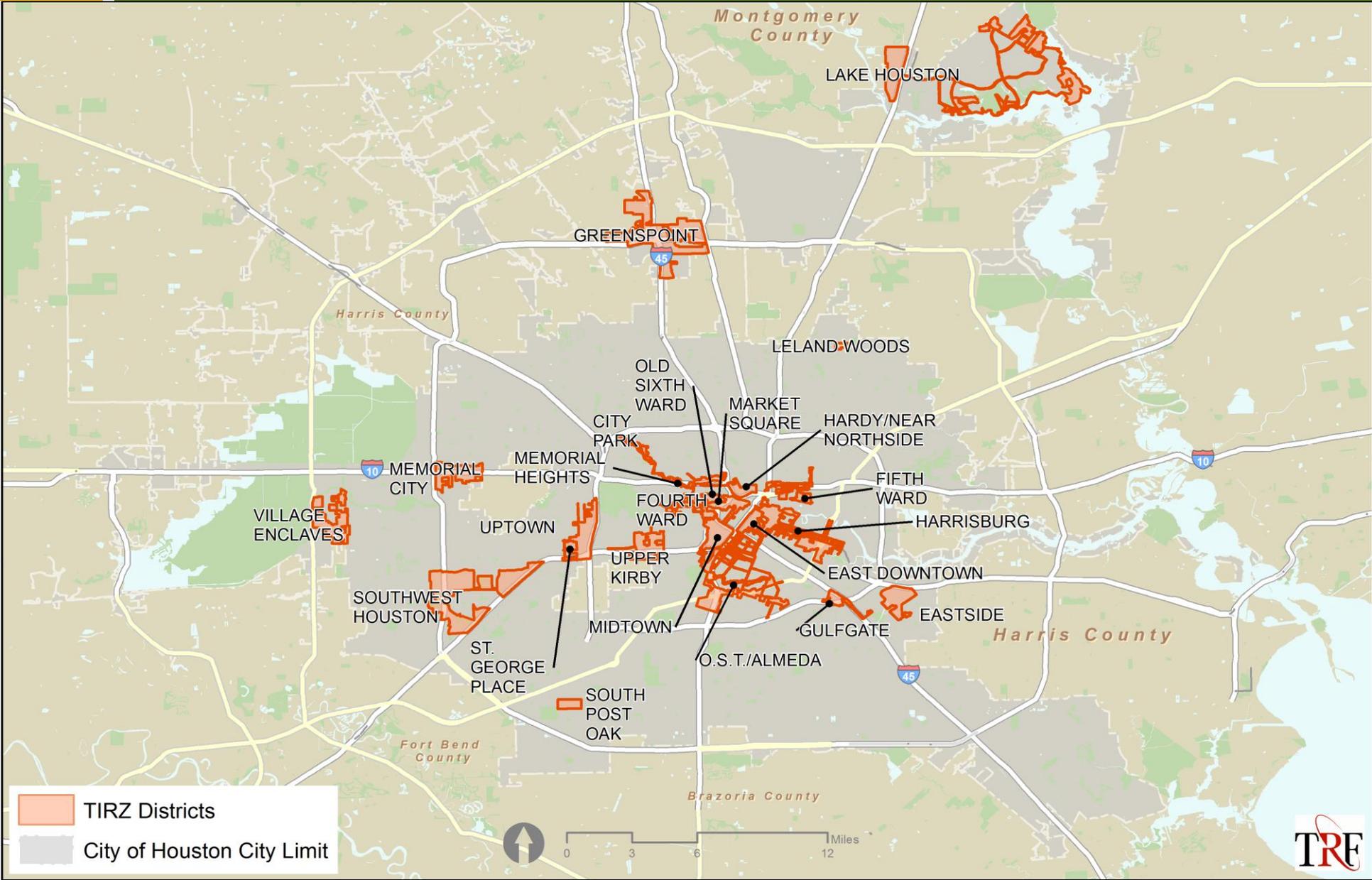
Region's Primary Employment Sectors (Employees)	2007	2011	%
Business Services	259,255	360,150	38.92%
Engineering, Accounting, Research, Management & Related Svcs	183,810	203,558	10.74%
Health Services	230,518	240,055	4.14%
Educational Services	177,667	183,962	3.54%

Industry Sector Concentrations, 2011

Industry	Texas -- Statewide	Harris County, Texas
Base Industry: Total, all industries	1	1
NAICS 11 Agriculture, forestry, fishing and hunting	0.62	0.07
NAICS 21 Mining, quarrying, and oil and gas extraction	4.04	6.64
NAICS 22 Utilities	1.12	1.55
NAICS 23 Construction	1.29	1.48
NAICS 31-33 Manufacturing	0.9	0.92
NAICS 42 Wholesale trade	1.16	1.3
NAICS 44-45 Retail trade	0.99	0.83
NAICS 54 Professional and technical services	0.96	1.27
NAICS 55 Management of companies and enterprises	0.55	0.6
NAICS 56 Administrative and waste services	1.09	1.21
NAICS 61 Educational services	0.63	0.77
NAICS 62 Health care and social assistance	0.92	0.78
NAICS 48-49 Transportation and warehousing	1.14	1.43
NAICS 51 Information	0.91	0.64
NAICS 52 Finance and insurance	1.03	0.79
NAICS 53 Real estate and rental and leasing	1.14	1.3
NAICS 71 Arts, entertainment, and recreation	0.72	0.59
NAICS 72 Accommodation and food services	1.03	0.88
NAICS 81 Other services, except public administration	0.85	0.84
NAICS 99 Unclassified	0.24	0.16

Compared to the US, Harris County (Houston) employment is most heavily concentrated in the Mining, quarrying and oil/gas extraction sector. [This represents a slight decline from the 2007 LQ.] It is also concentrated in Utilities, Construction, Transportation / Warehousing and Real Estate sectors.

Houston TIRZ Districts



TIRZ Summary from 2007-2011

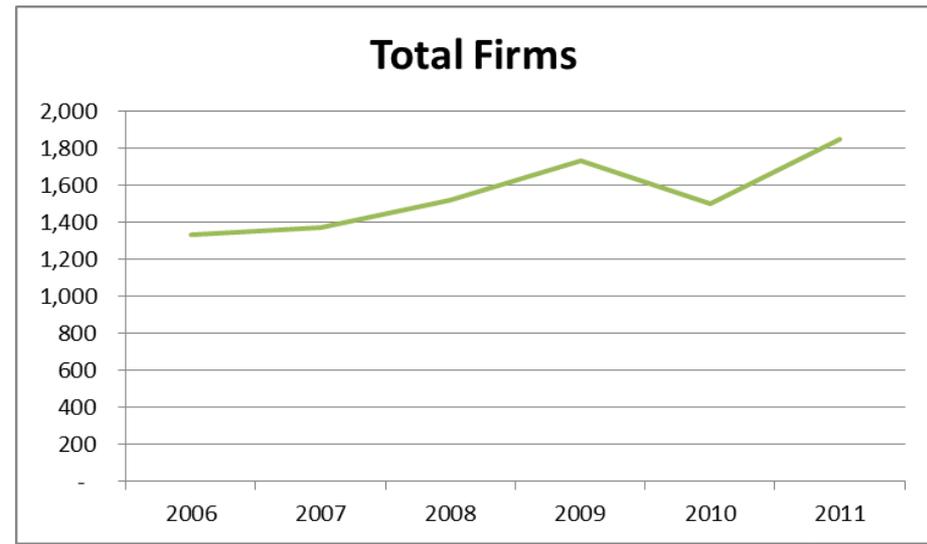
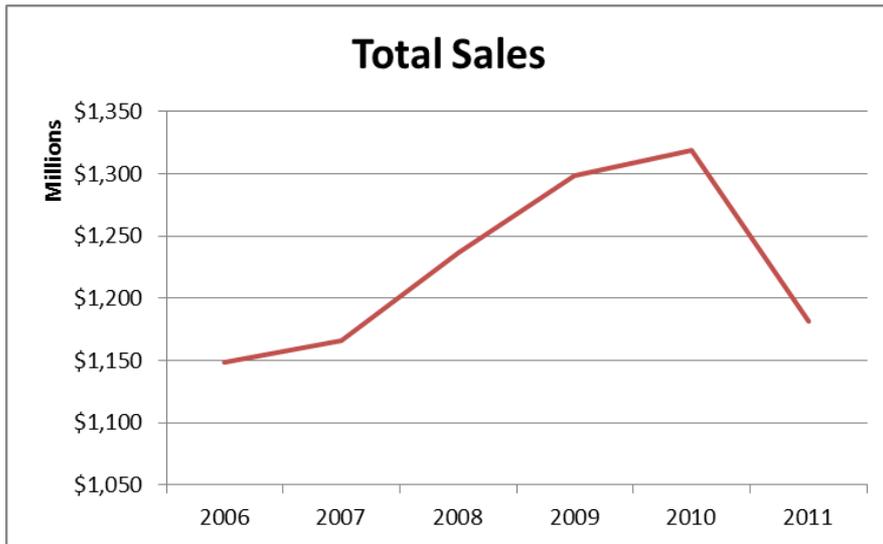
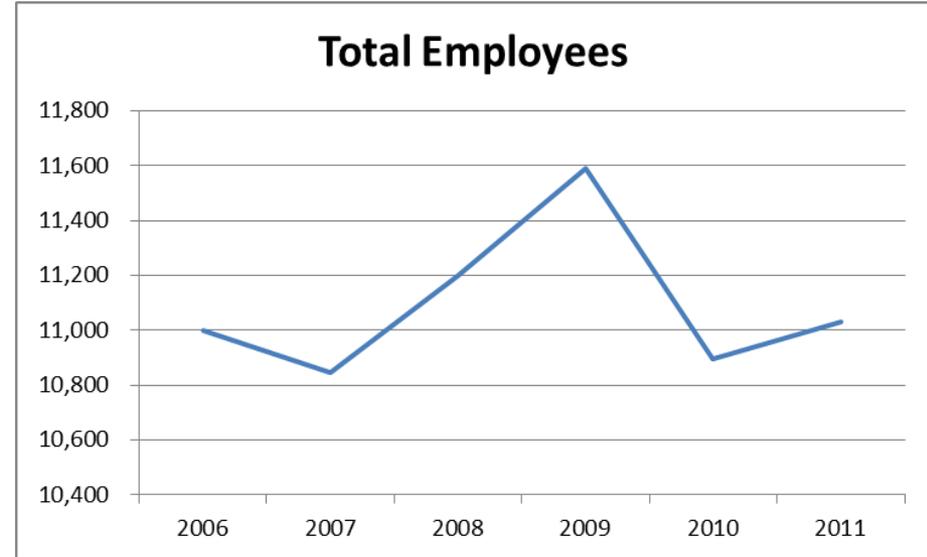
During the study period...

- Overall the 25 areas fared differently, in the aggregate they saw growth in firms but a decline in employees and sales.
- Downtown
 - All four downtown TIRZ areas (East Downtown, Fourth Ward, Market Square and Midtown) showed increases in the number of firms.
 - East Downtown showed a decrease in the number of employees (-17%), both Midtown and Market Square showed modest increases (2% each), and Fourth Ward showed a substantial increase (51%).
 - East Downtown also showed a decline in sales (-16%), Market Square showed a slight decrease in sales (-5%), Midtown and Fourth Ward both showed increases in sales (1% and 29% respectively).
- The Village Enclaves and Gulfgate both showed growth on all three factors.
 - Village Enclaves increased by 369 firms, 1052 employees and showed a 27% increase in sales.
 - Gulfgate increase by 42 firms, 517 employees and showed a 27% increase in sales.

TIRZ Summary from 2007-2011

- The Fifth Ward is the only area that saw a decline in the number of firms (-59). It also saw a decline in employees (-659) and sales (-8%).
- Areas with greatest job losses were:
 - Greenspoint (6,706)
 - O.S.T./Alameda (3,713)
 - Upper Kirby (2,189)
 - Harrisburg (1,356)
 - Memorial Heights (681)
- Alternatively the areas with greatest employment gains were:
 - Memorial City 1,460
 - Village Enclaves 1,052
 - Uptown 1,045
 - Lake Houston 524
 - Gulfgate 517
- Areas with significant increases in sales were (2011 sales and percentage change):
 - Memorial Heights \$393,014,472 35%
 - Village Enclaves \$60,350,725 27%
 - Gulfgate \$40,279,030 27%
 - South Post Oak \$21,713,531 702%
 - Midtown \$15,353,085 1%

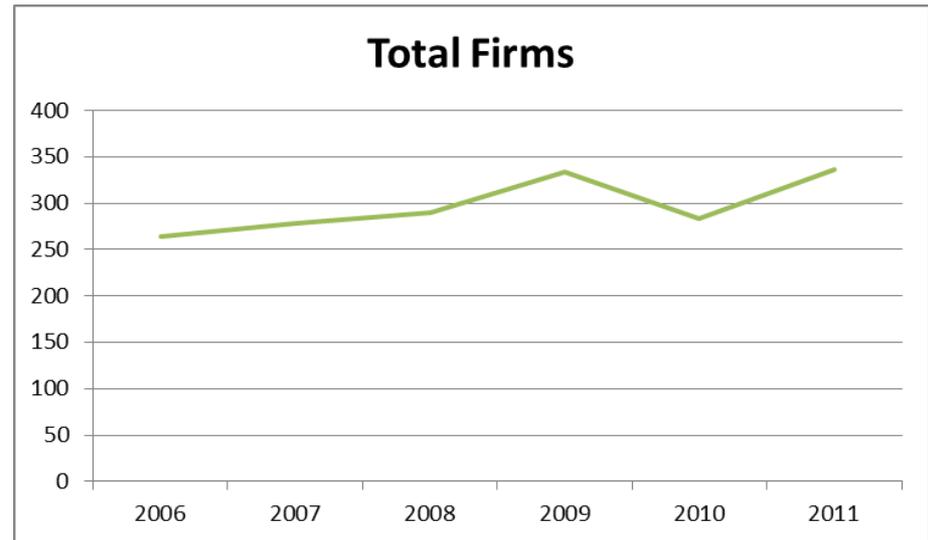
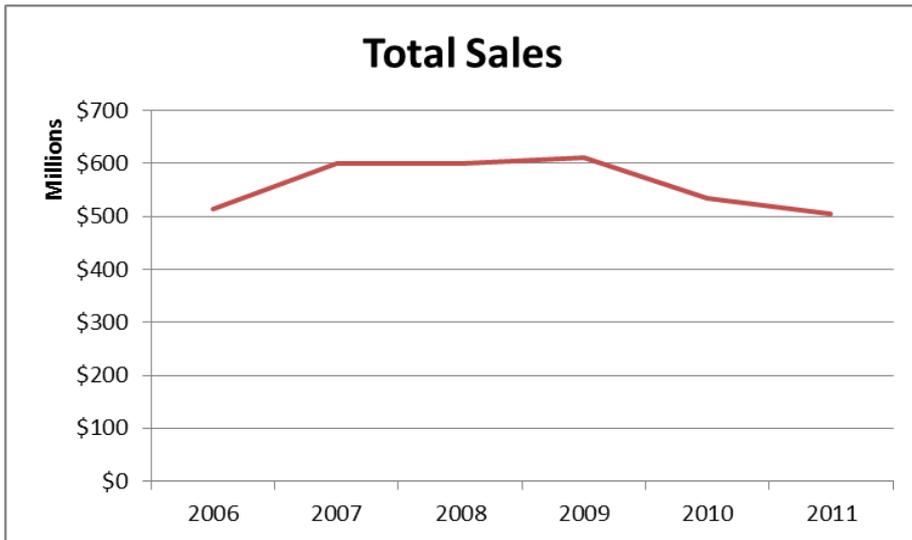
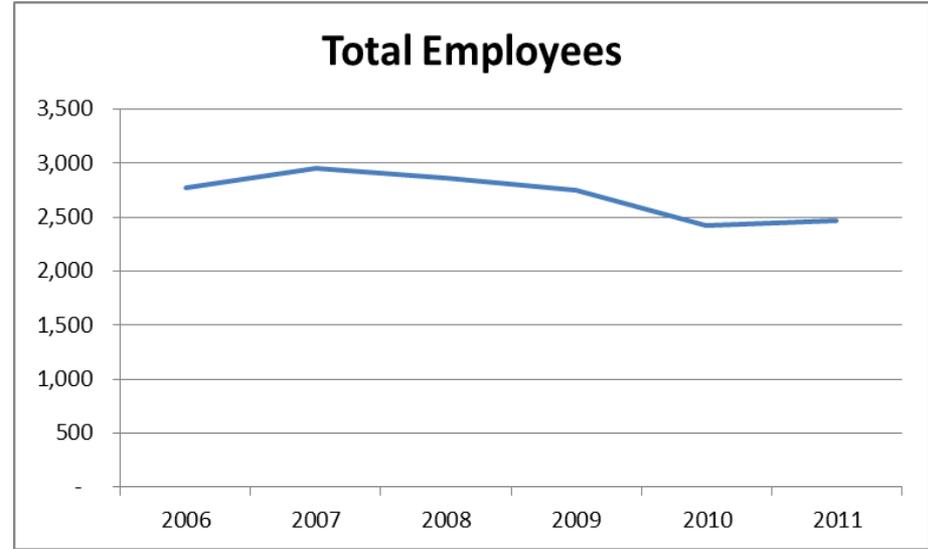
Midtown TIRZ 2006-2011



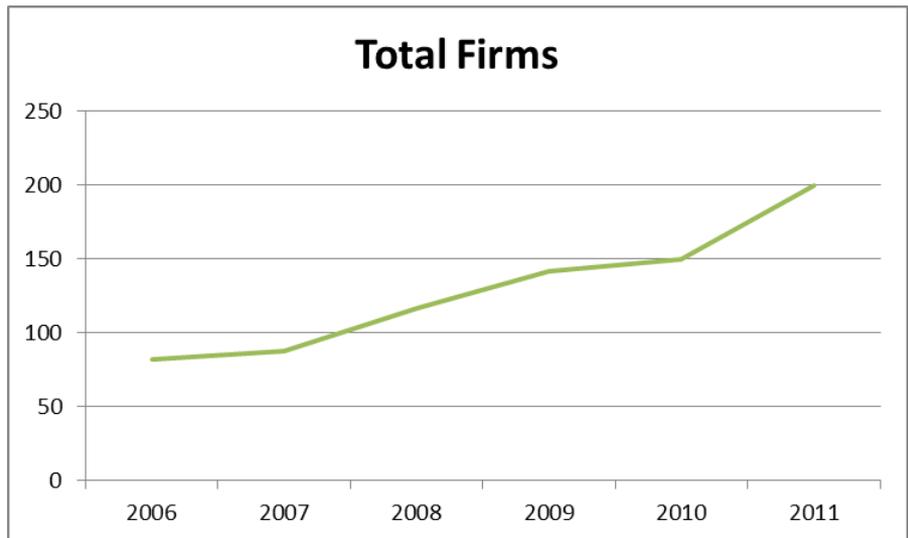
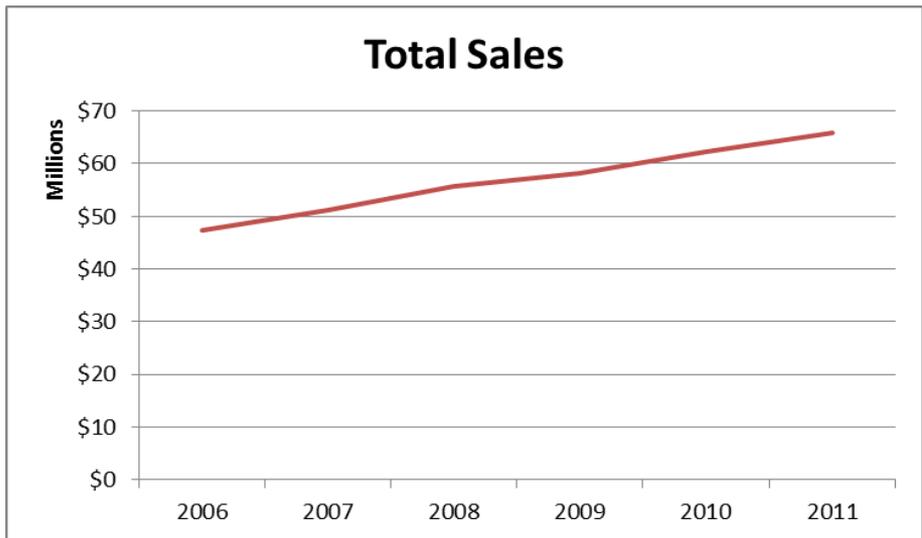
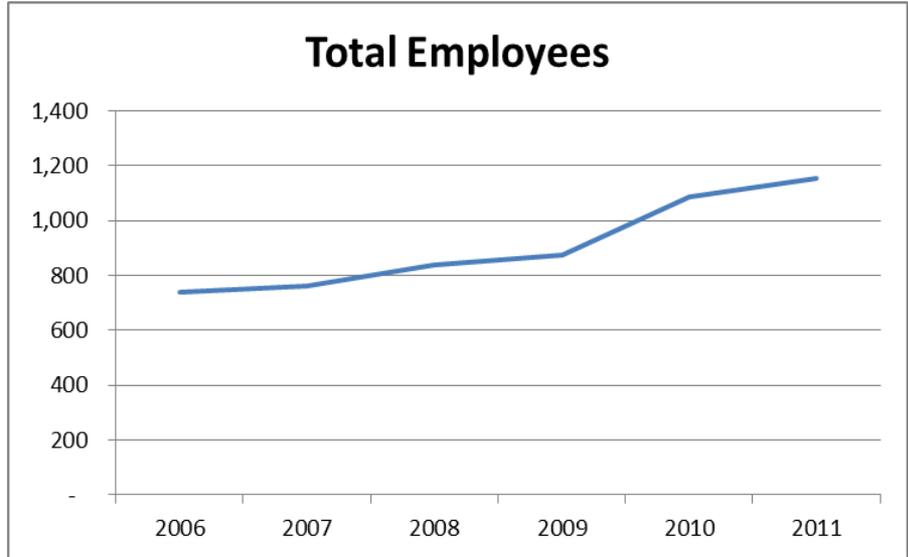
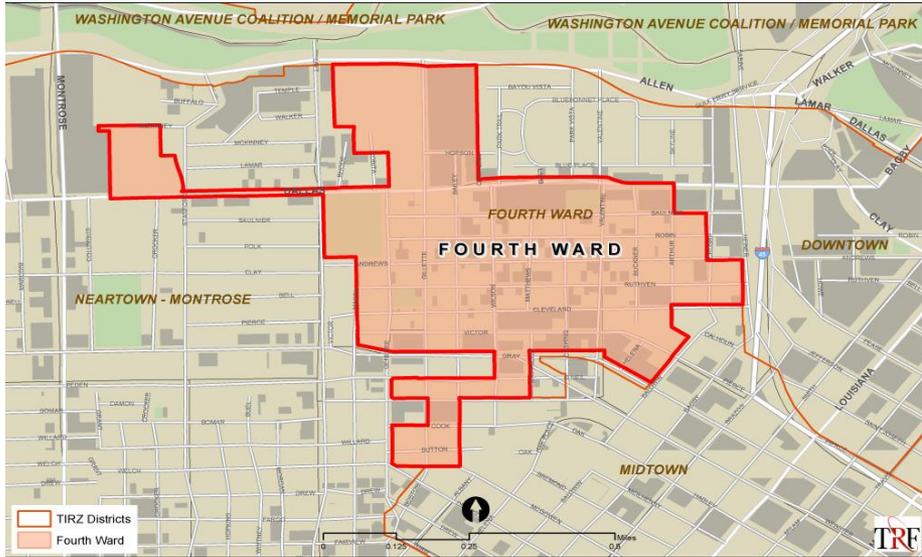
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East Downtown TIRZ 2006-2011



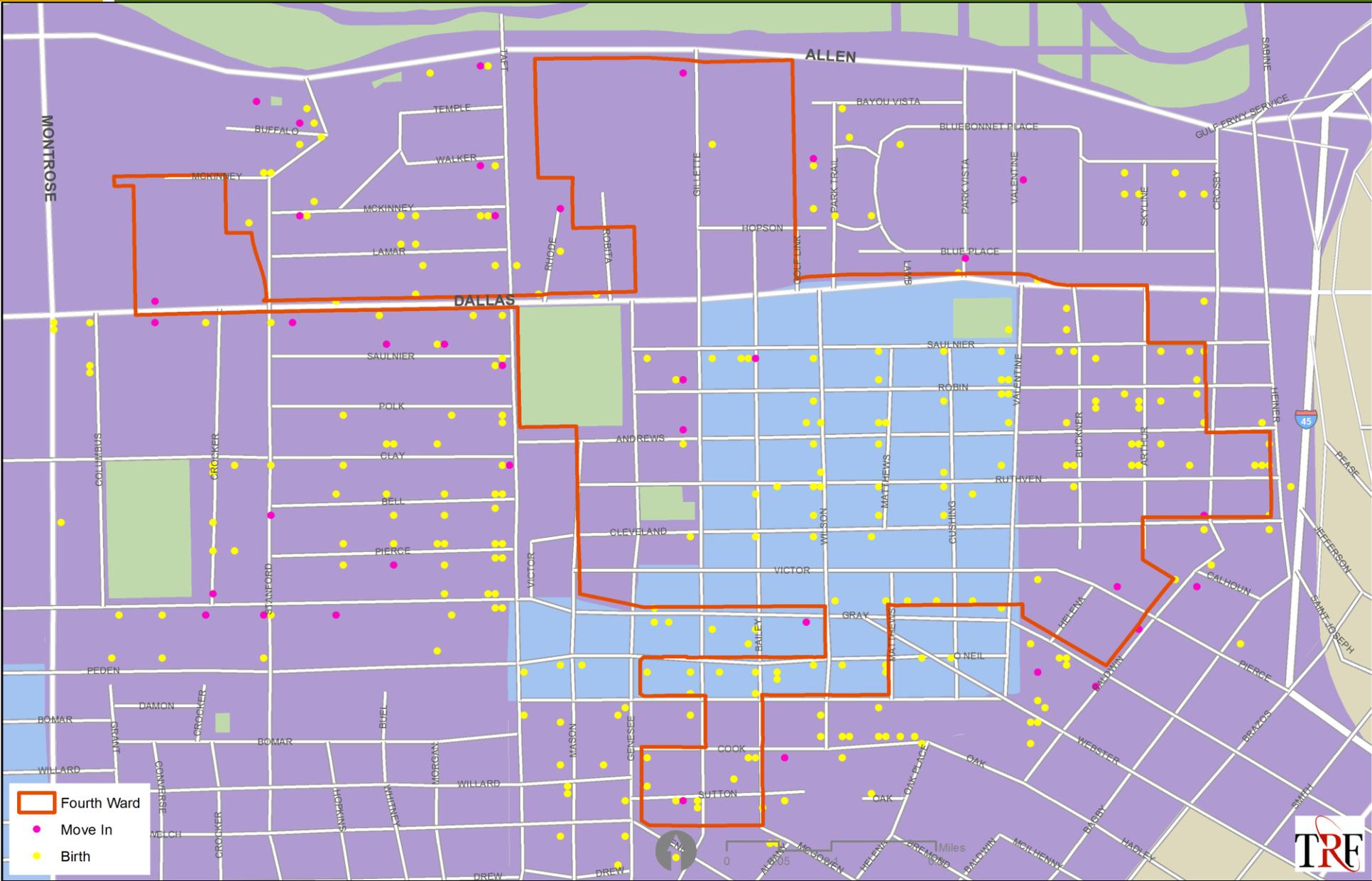
Fourth Ward TIRZ 2006-2011



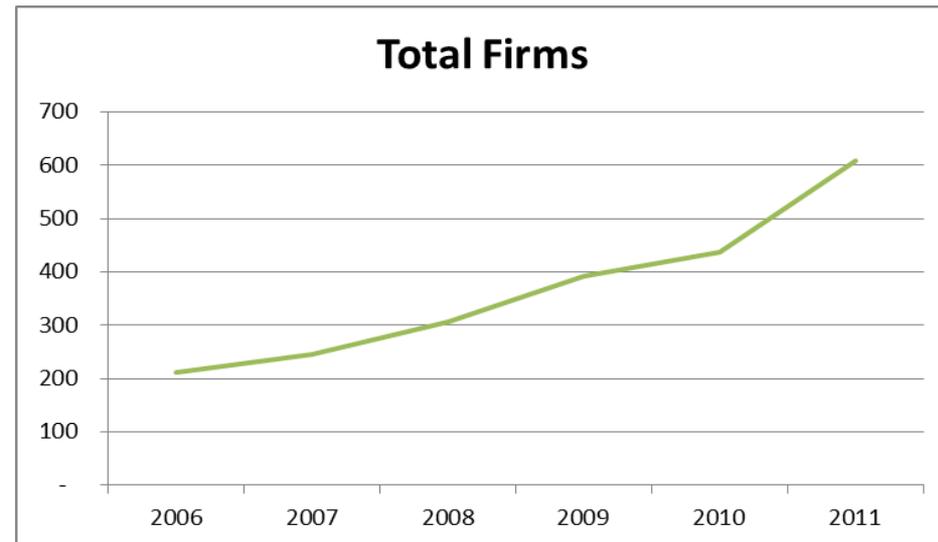
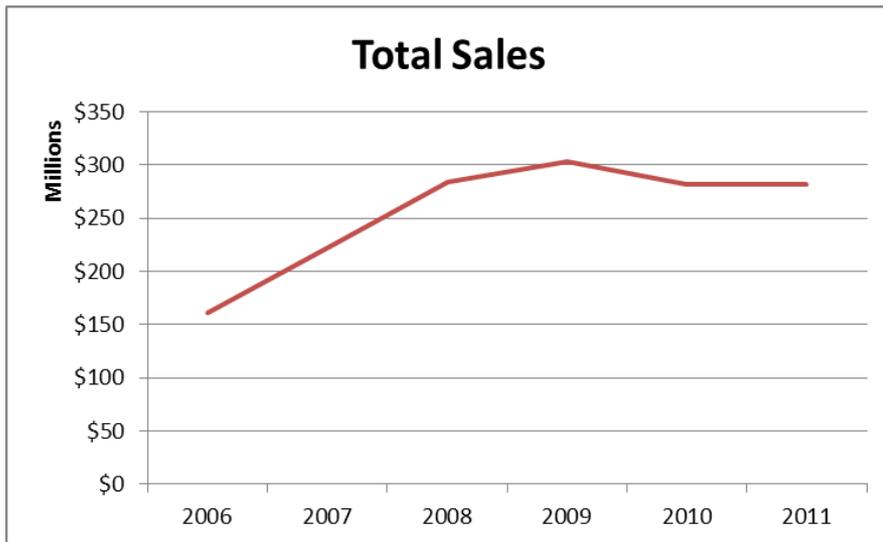
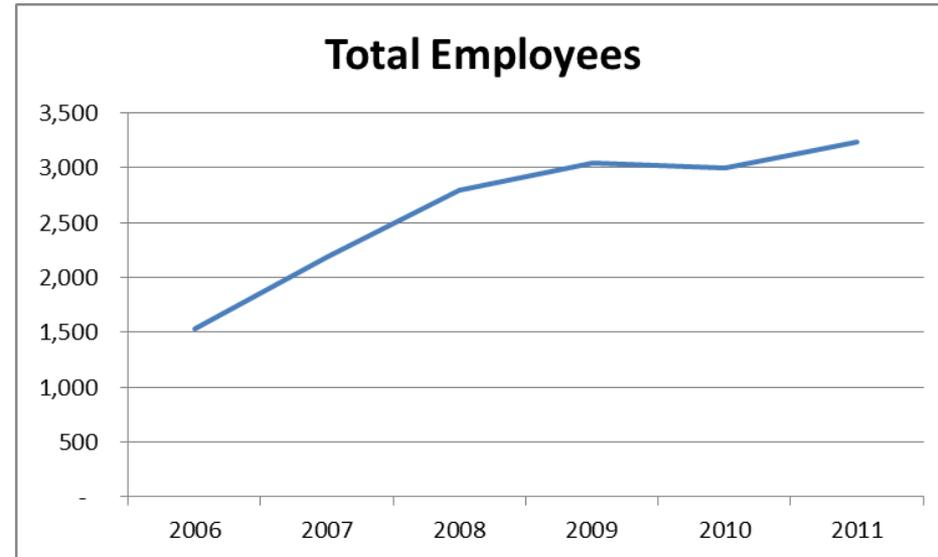
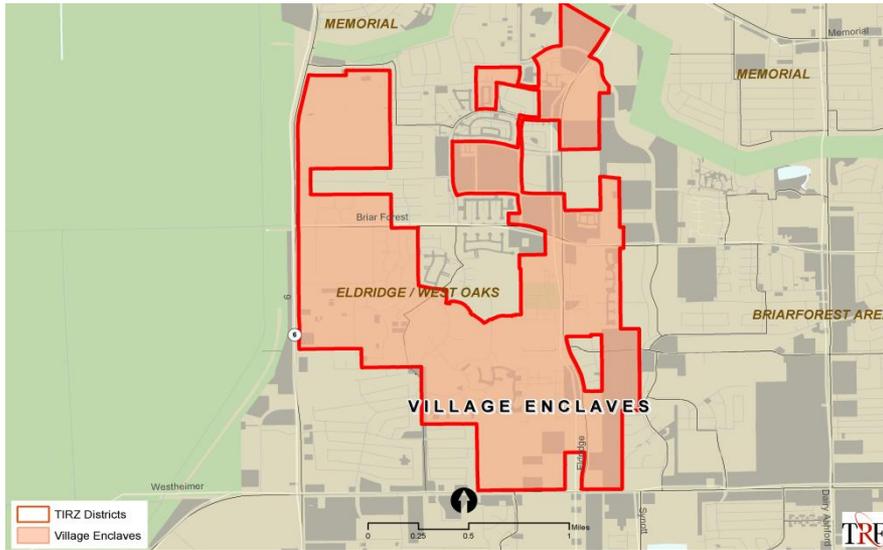
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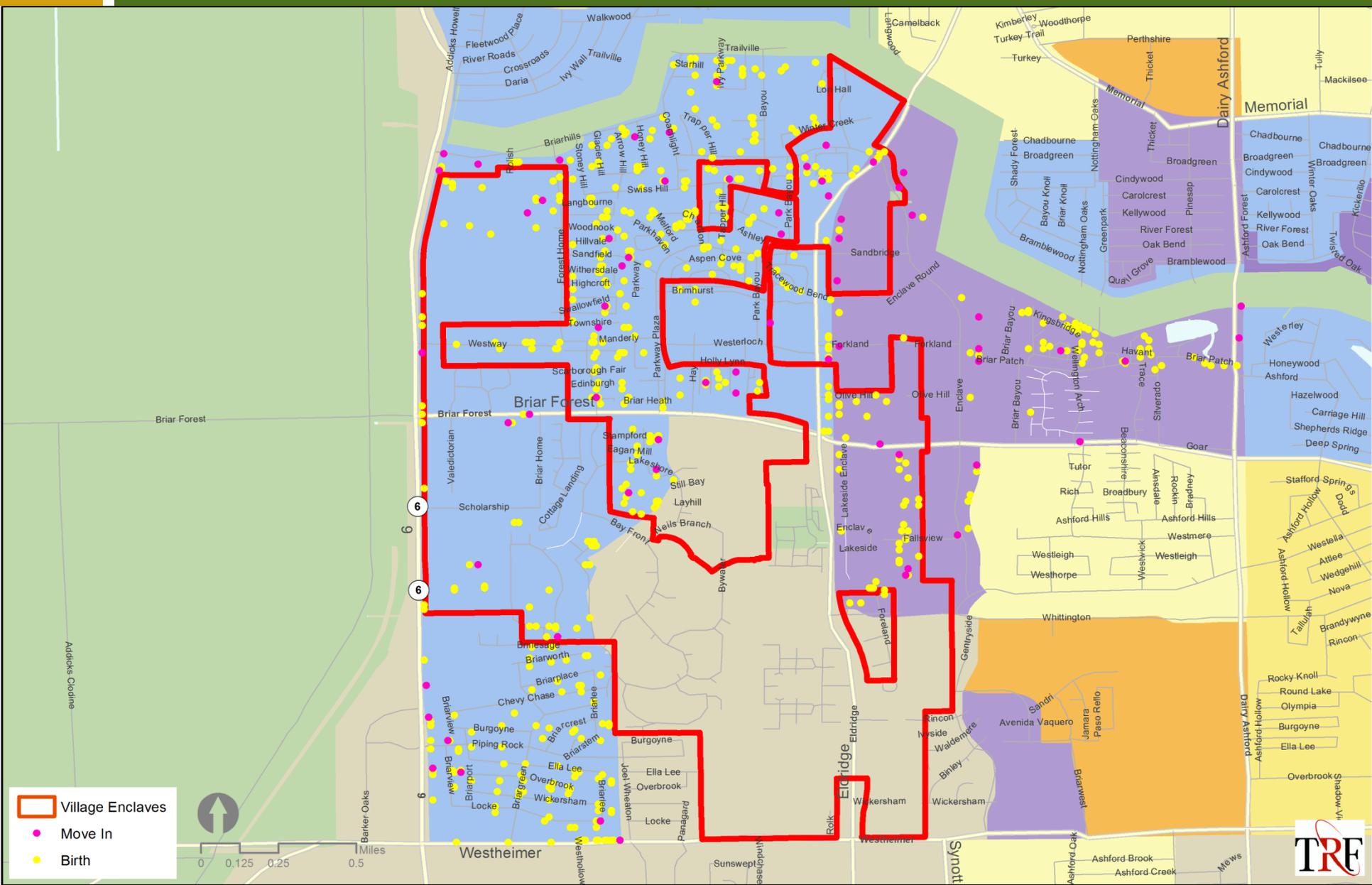
Fourth Ward: Establishment Move Ins/Births, 2007-2011



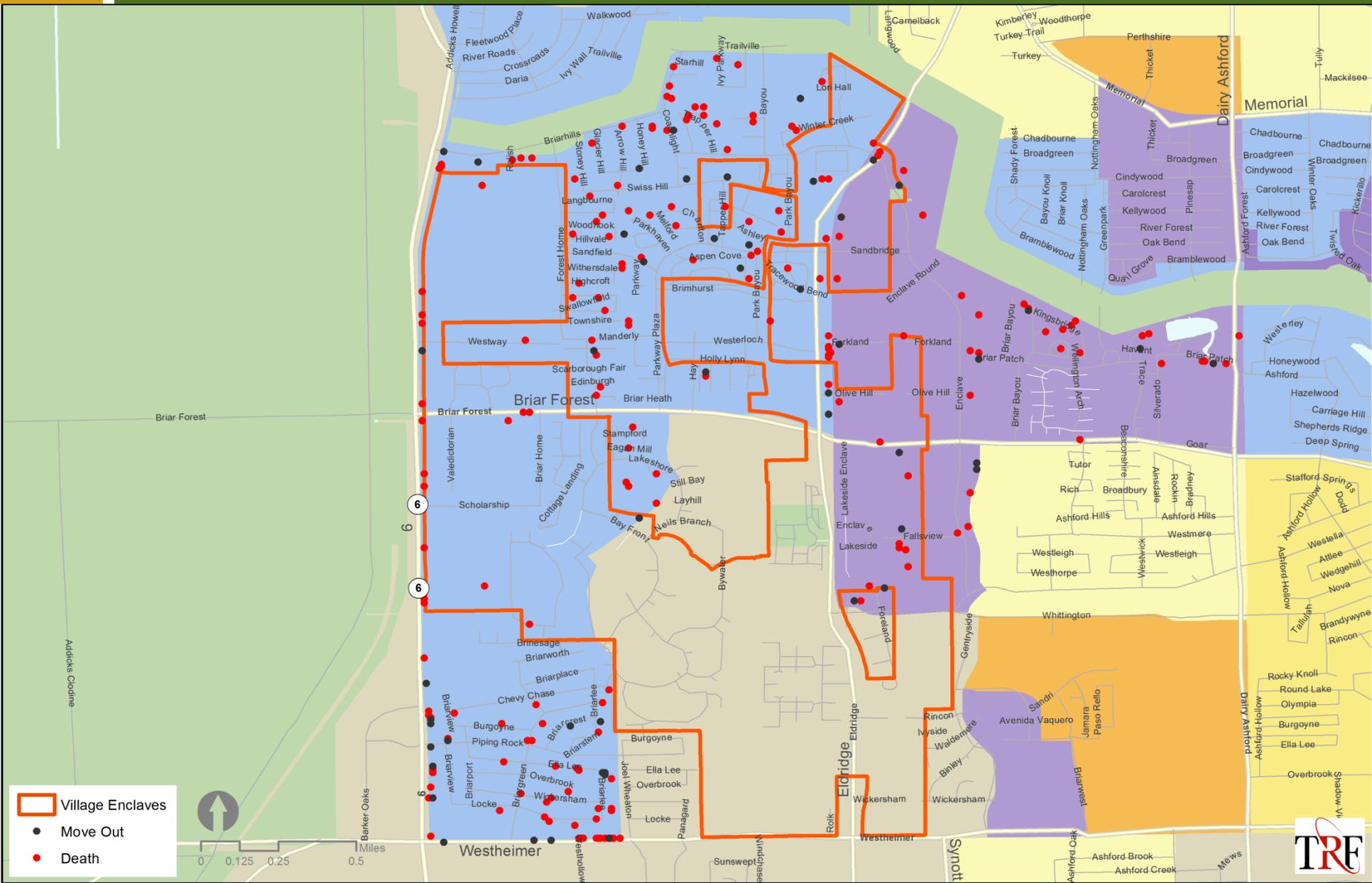
Village Enclaves TIRZ 2006-2011



Village Enclaves: Establishment Move Ins/Births, 2007-2011



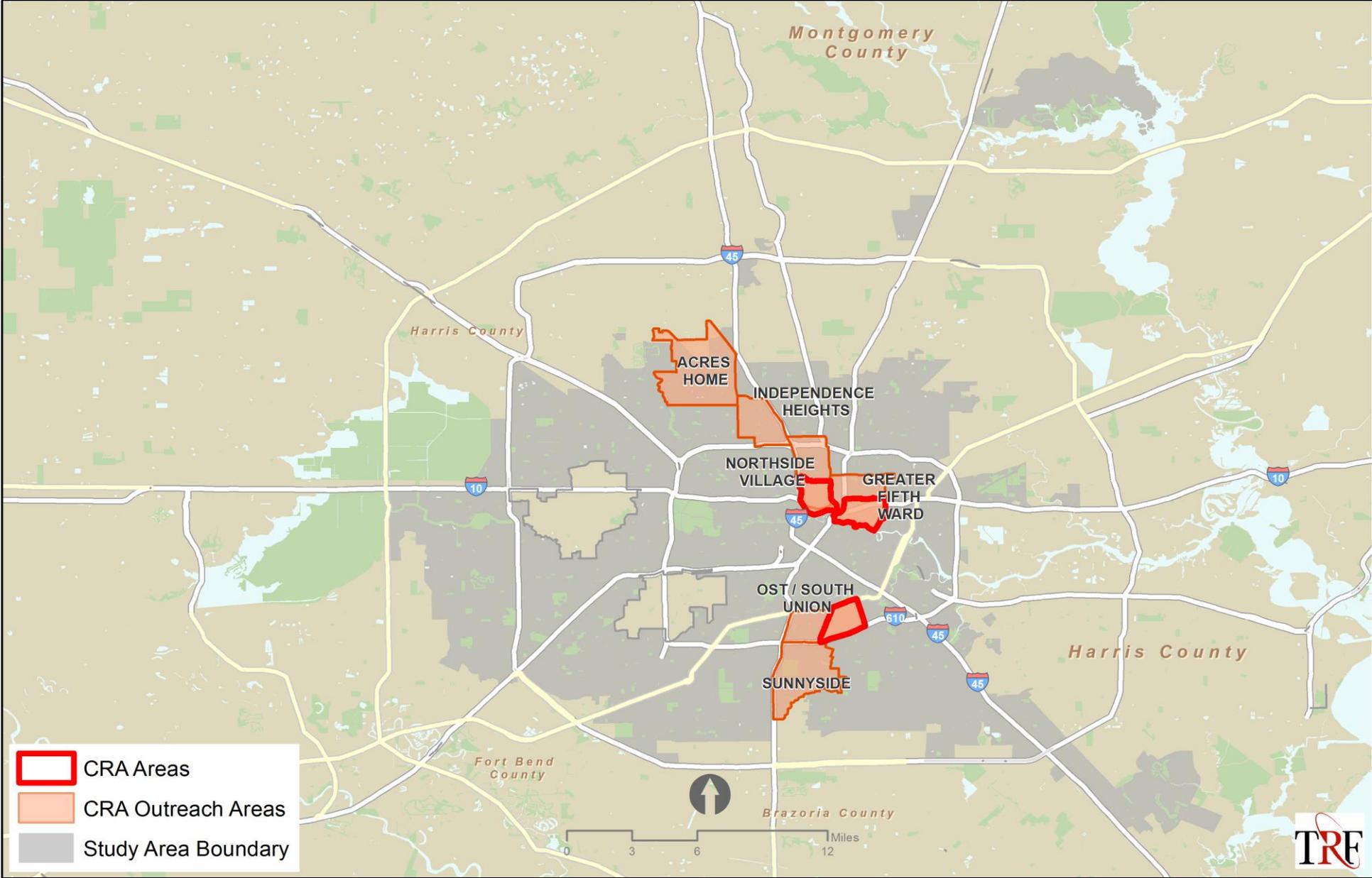
Village Enclaves: Establishment Move Ins/Births, 2007-2011



- Village Enclaves
- Move Out
- Death



CRA Overview



CRA Summary

	Area Name	Firms 2007	Firms 2011	Births ¹	Deaths ²	Move In ³	Move Out ⁴	Employees 2007	Employees 2011	Sales 2007	Sales 2011	% Change in Firms	% Change in Employees	% Change in Sales
CRA Areas	GREATER FIFTH WARD	611	569	315	335	11	35	7,249	4,313	\$1,640,464,871	\$1,300,134,673	-5%	-41%	-21%
	NORTHSIDE VILLAGE	568	656	356	253	12	35	4,839	4,432	\$495,368,810	\$491,167,187	16%	8%	-1%
	OST / SOUTH UNION	682	813	489	360	20	25	3,199	3,227	\$322,062,275	\$346,151,482	19%	1%	7%
	Total	1,861	2,038	1,160	948	43	95	15,287	11,972	\$2,457,895,955	\$2,137,453,342	10%	-22%	-13%
CRA Outreach Areas	ACRES HOME	1,276	1,729	1,006	550	31	53	7,851	7,696	\$704,889,626	\$634,646,973	35%	-2%	-10%
	GREATER FIFTH WARD	1,126	1,182	638	559	29	57	10,315	6,803	\$1,906,329,110	\$1,508,426,121	6%	-34%	-21%
	INDEPENDENCE HEIGHTS	1,069	1,180	610	491	52	69	9,686	8,535	\$1,312,805,454	\$1,042,063,243	11%	-12%	-21%
	NORTHSIDE VILLAGE	1,201	1,529	859	517	30	58	9,248	8,979	\$824,985,925	\$672,080,923	27%	-3%	-19%
	OST / SOUTH UNION	1,295	1,541	925	680	39	48	6,842	6,982	\$716,503,711	\$702,092,653	20%	2%	-2%
	SUNNYSIDE	912	1,185	721	453	29	30	5,223	6,136	\$474,025,328	\$432,521,678	30%	17%	-9%
Total	6,879	8,346	4,759	3,250	210	315	49,163	45,131	\$5,939,539,153	\$4,991,831,591	21%	-8%	-16%	

¹ A birth occurs when a business appears in the NETS database in a particular year but did not exist in the prior year (e.g. business A is a birth if it exists in 2008 but not in 2007). TRF calculated births for the years 2008-2011.

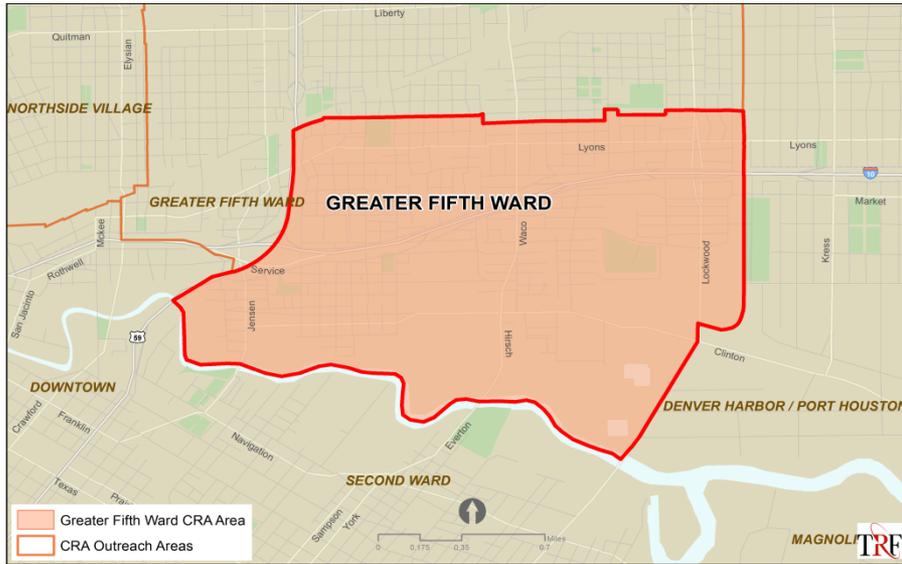
² A death occurs when a business appears in the NETS database in a particular year but did not exist in the subsequent year (e.g. business A is a death if it exists in 2008 but not in 2009). TRF calculated deaths for the years 2007-2010.

³ A move in represents a business that is listed within a particular geography of interest (City, TIRZ, County) in one year but outside of that boundary in the previous year. TRF calculated move-in for the years 2008-2011.

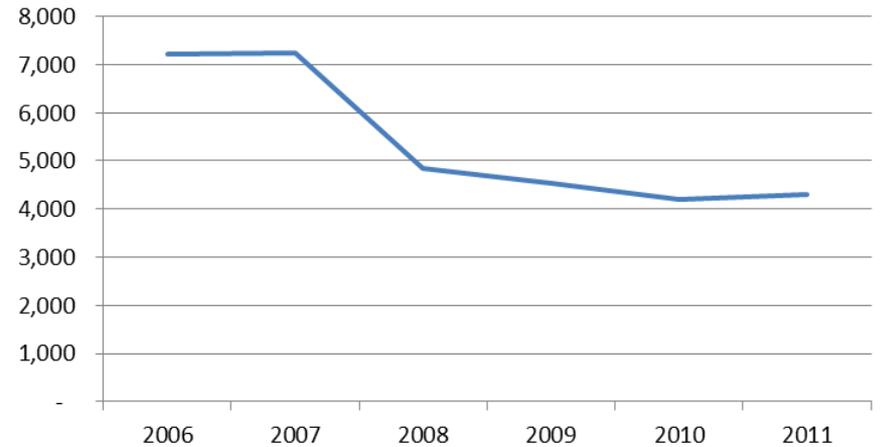
⁴ A move out represents a business that is listed within a particular geography of interest (City, TIRZ, County) in one year but outside of that boundary in the subsequent year. TRF calculates move outs for the years 2007-2010.

⁵ Because births and deaths are calculated with a time lag, in some cases the difference in the number of establishments between 2007 and 2011 will vary from the sum of births and move ins minus the sum of deaths and move outs.

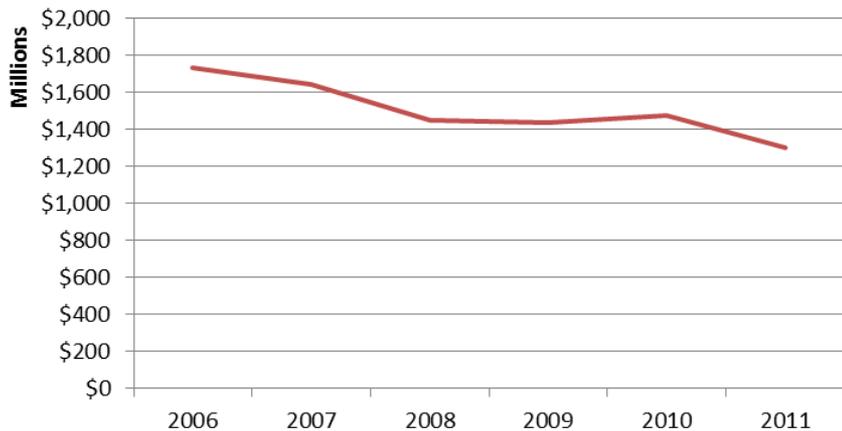
Greater 5th Ward CRA 2006-2011



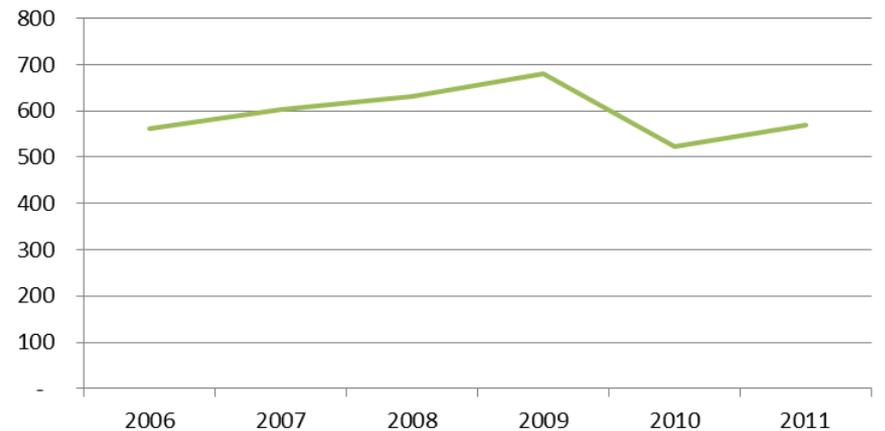
Total Employees



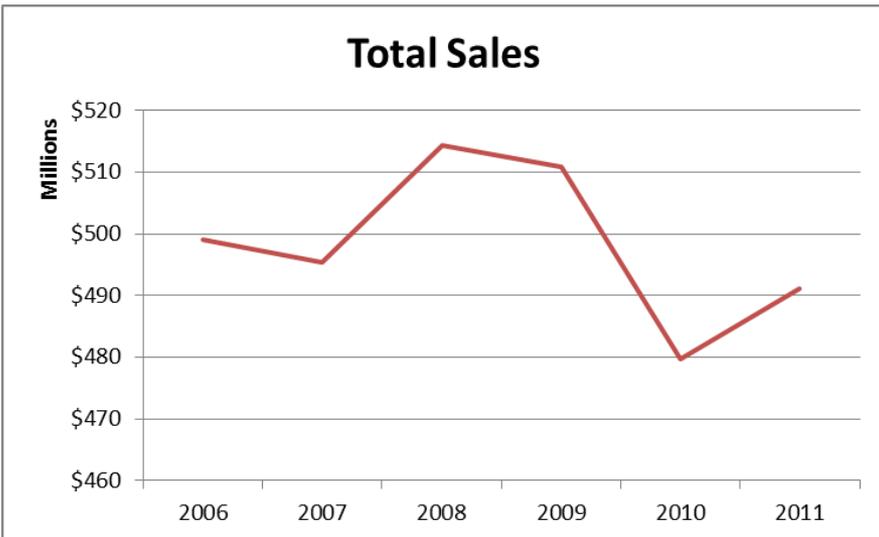
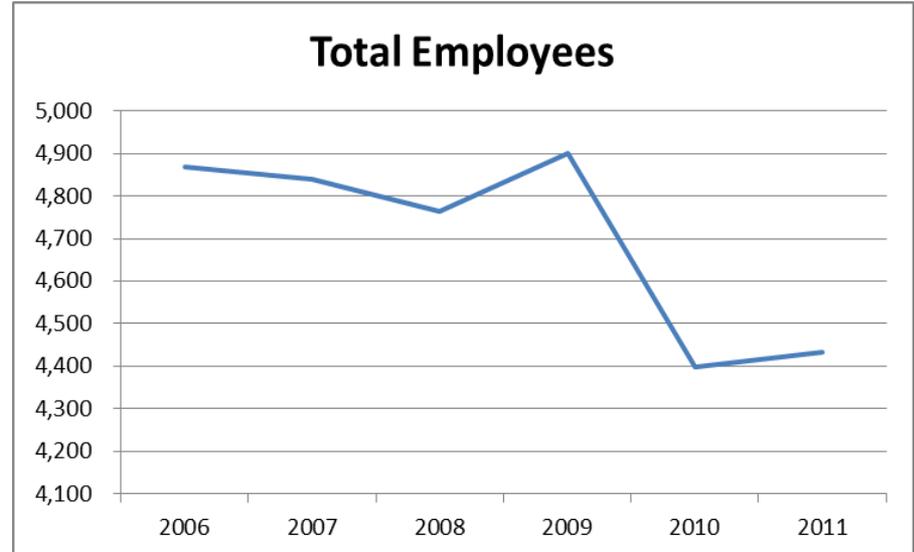
Total Sales



Total Firms



Northside Village CRA 2006-2011

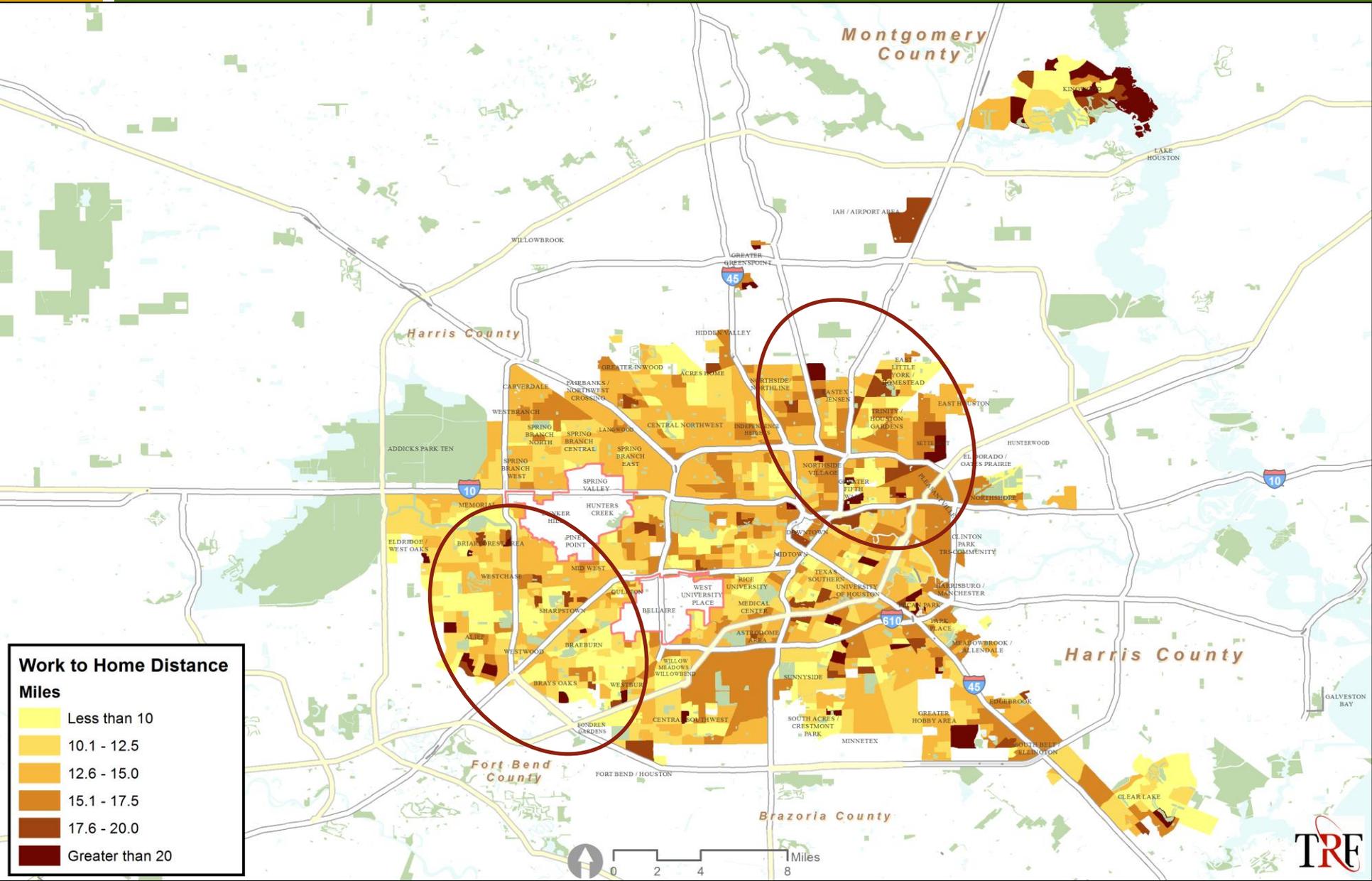


LEHD: Houston's Resident and Non-Resident Workforce

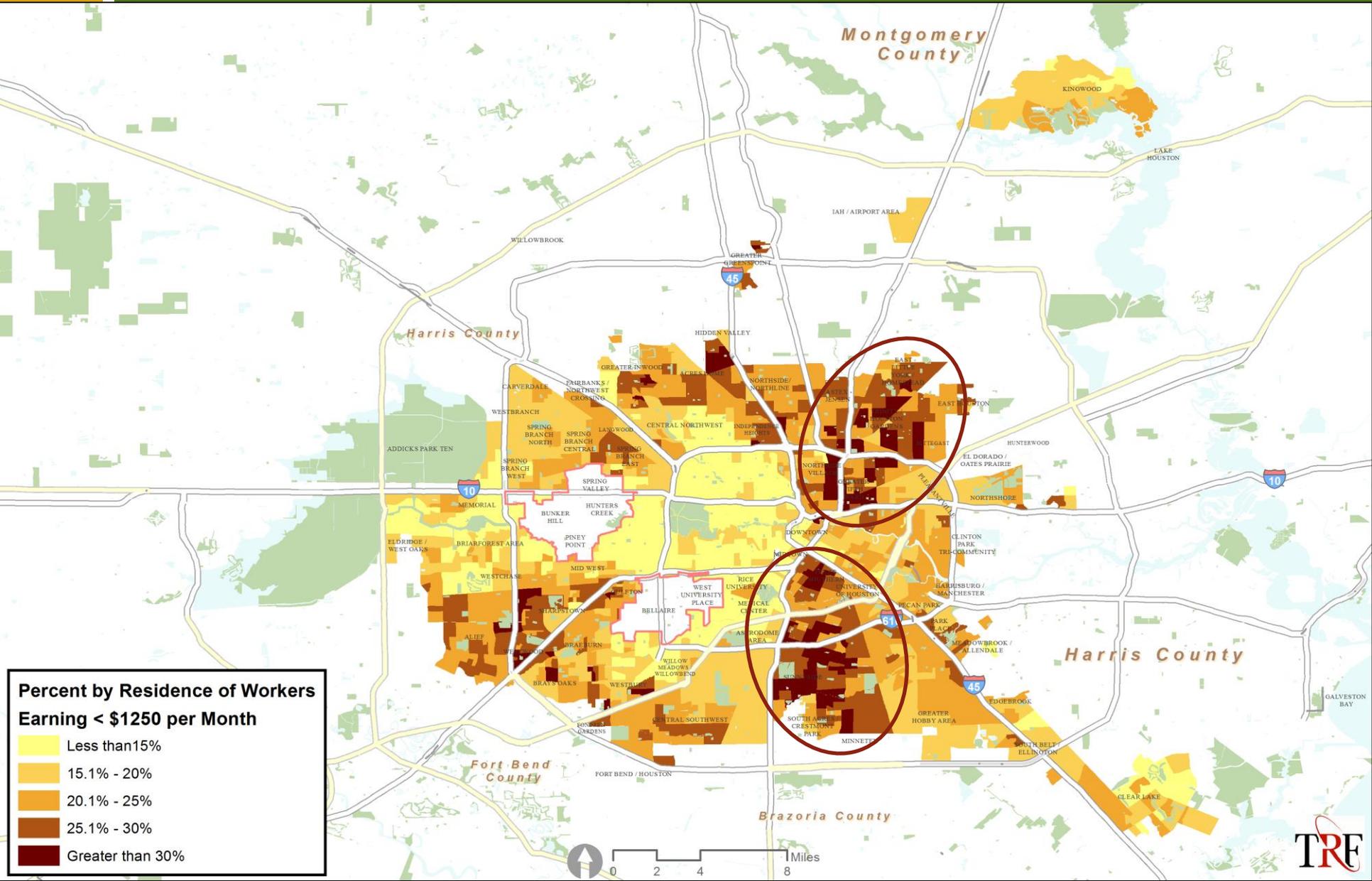
- I. Longitudinal Employment Household Dynamic (LEHD) Data
 - Understand where workers live and work
 - Calculate average distance traveled to work by Census Block Group

- II. Look at all workers as well as those earning \$1,250 a month or less (\$15,000 annually)

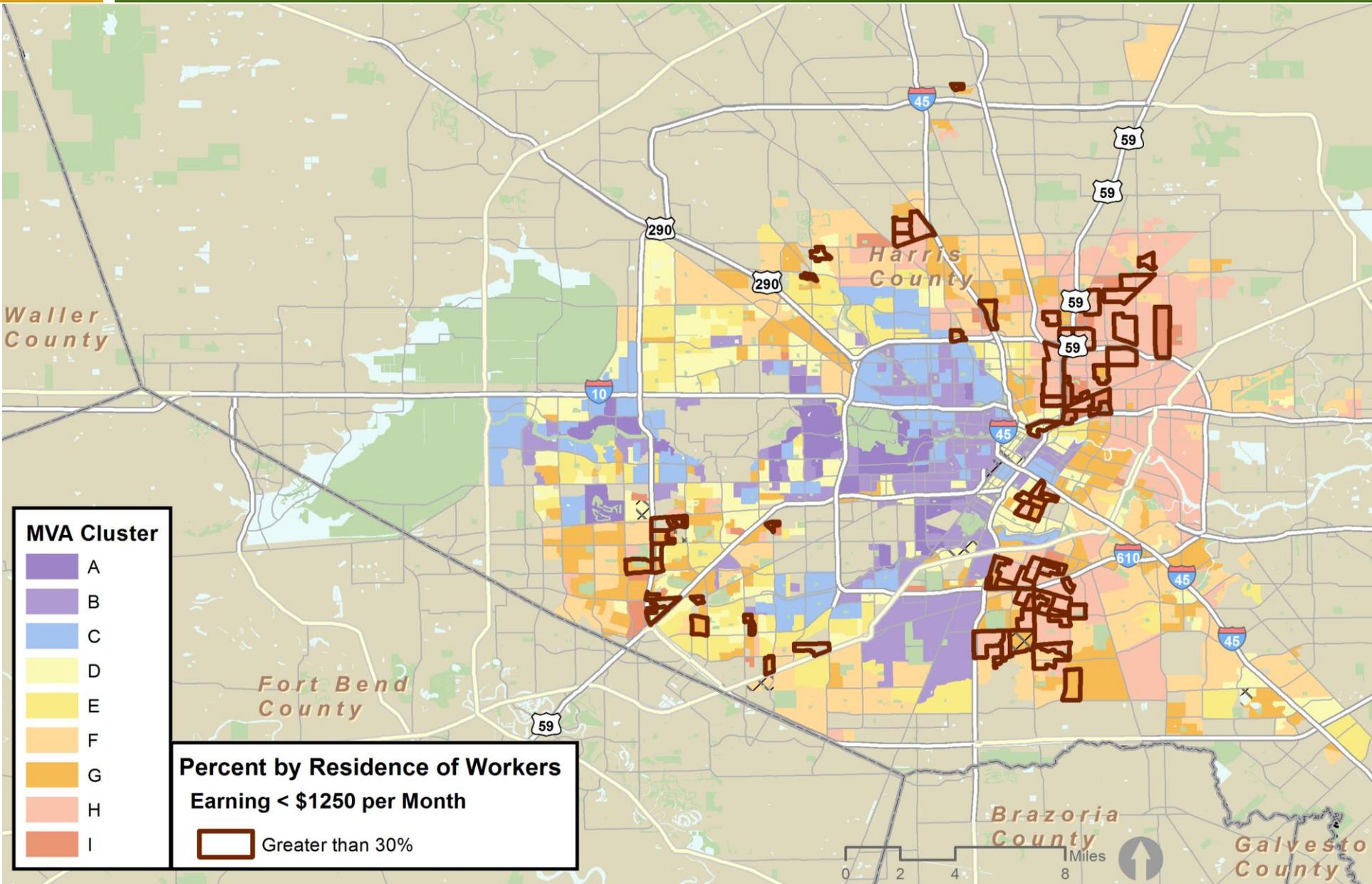
Median Commute - All Workers by Place of Work



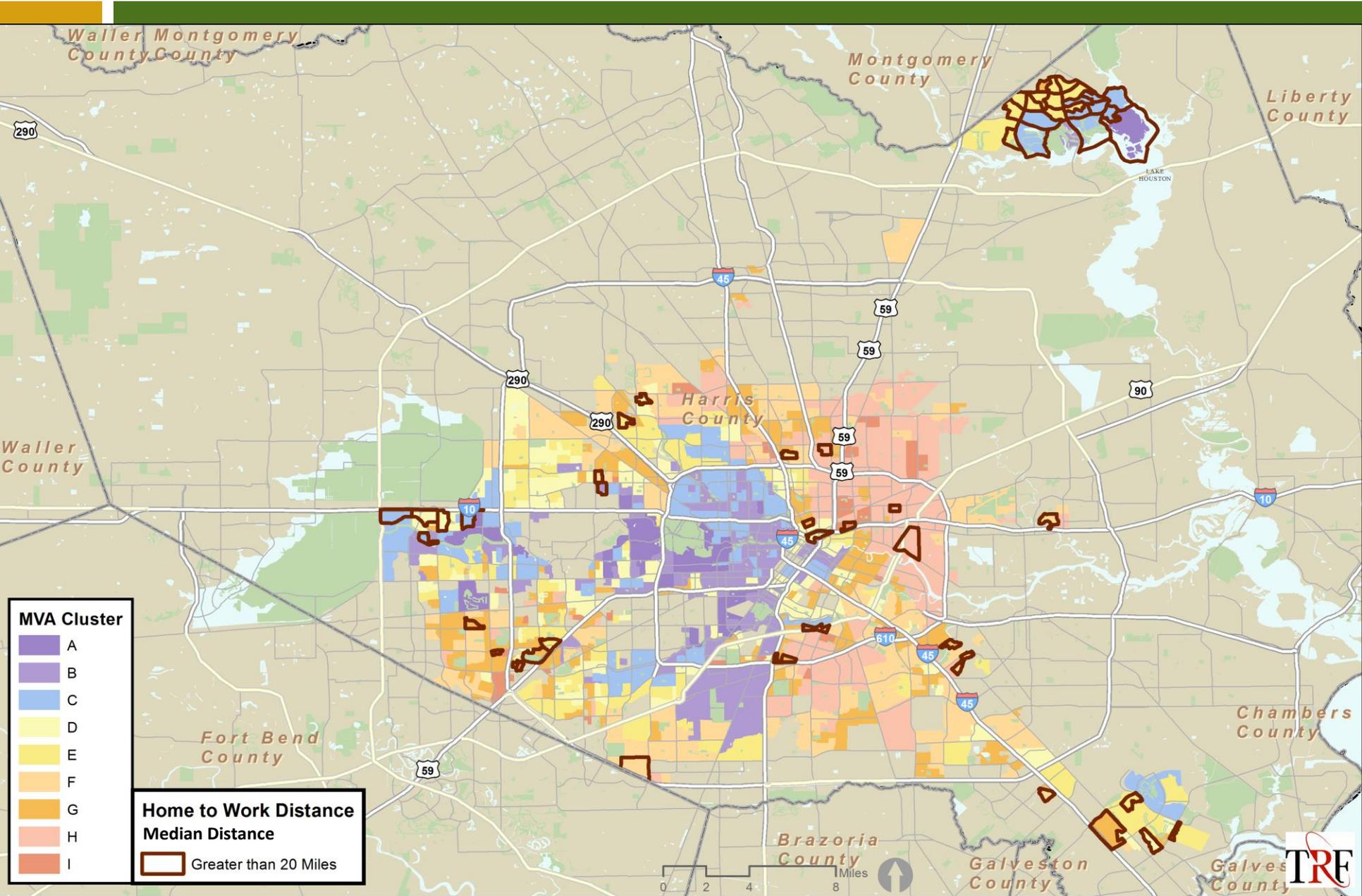
Concentrations of Low-Wage Workers by Place of Residence



Block Groups with More than 30% Low Wage Workers



Block Groups where Residents Commute 20 Miles or More



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Analysis of Industries– Houston

SIC	SIC Description	Establishments			Employees			Between 2007 and 2011			
		2007	2011	% Change	2007	2011	% Change	Births ¹	Deaths ²	Move In ³	Move Out ⁴
73	Business Services	21,078	38,799	84.07%	117,192	141,713	20.92%	26,321	8,542	1,158	1,417
87	Engineering, Accounting, Research, Management & Related Svcs	8,954	13,253	48.01%	101,877	111,619	9.56%	7,756	3,400	629	863
80	Health Services	6,865	9,278	35.15%	115,817	109,669	-5.31%	5,125	2,656	384	553
82	Educational Services	1,464	1,571	7.31%	69,007	72,047	4.41%	478	351	57	86
50	Wholesale Trade - Durable Goods	6,110	6,283	2.83%	61,412	56,417	-8.13%	2,847	2,559	346	561
58	Eating and Drinking Places	4,949	3,342	-32.47%	67,598	52,046	-23.01%	716	2,315	77	117
17	Construction - Special Trade Contractors	4,502	5,648	25.46%	48,556	48,021	-1.10%	2,989	1,806	180	267
49	Electric, Gas and Sanitary Services	926	814	-12.10%	42,564	47,546	11.70%	332	454	49	61
13	Oil and Gas Extraction	1,816	1,663	-8.43%	63,369	47,003	-25.83%	469	615	155	198
65	Real Estate	6,824	8,830	29.40%	39,847	44,180	10.88%	4,557	2,551	287	394
86	Membership Organizations	4,371	7,023	60.67%	22,248	30,558	37.35%	4,269	1,614	129	175
81	Legal Services	4,099	6,158	50.23%	26,938	30,122	11.82%	3,587	1,496	377	514
51	Wholesale Trade - Nondurable Goods	2,723	4,116	51.16%	30,751	29,140	-5.24%	2,665	1,245	155	227
59	Miscellaneous Retail	7,669	8,539	11.34%	29,263	28,822	-1.51%	4,270	3,343	252	372
72	Personal Services	6,627	7,228	9.07%	28,958	25,150	-13.15%	3,646	3,012	196	291
67	Holding and Other Investment Offices	2,869	6,799	136.98%	16,694	24,786	48.47%	5,315	1,373	110	153
55	Automotive Dealers and Gasoline Service Stations	2,769	2,779	0.36%	34,026	24,469	-28.09%	1,375	1,348	74	109
15	Building Construction - General Contractors & Operative Builders	3,009	5,097	69.39%	21,854	24,462	11.93%	3,569	1,471	205	262
54	Food Stores	2,829	3,083	8.98%	26,489	24,211	-8.60%	1,374	1,100	44	82
83	Social Services	2,865	3,121	8.94%	24,529	22,961	-6.39%	1,376	1,124	134	168
16	Heavy Construction, Except Building Construction - Contractors	330	305	-7.58%	22,664	22,534	-0.57%	87	104	26	46
70	Hotels, Rooming Houses, Camps, and Other Lodging Places	661	854	29.20%	18,040	18,802	4.22%	446	249	17	23
35	Industrial and Commercial Machinery and Computer Equipment	880	845	-3.98%	20,670	17,350	-16.06%	254	268	46	90
34	Fabricated Metal Products, Except Machinery & Transportation Equipment	592	536	-9.46%	18,385	17,203	-6.43%	104	155	31	47
28	Chemicals and Allied Products	371	372	0.27%	18,209	17,016	-6.55%	125	118	36	48

¹ A Birth occurs when a business appears in the NETS database in a particular year but did not exist in the prior year (e.g. business A is a birth if it exists in 2008 but not in 2007).

Based on this definition we calculated births for the years 2008-2011.

² A Death occurs when a business appears in the NETS database in a particular year but did not exist in the subsequent year (e.g. business A is a death if it exists in 2008 but not in 2009). Based on this definition we calculated deaths for the years 2007-2010.

³ A Move In represents a business that is listed within a particular geography of interest (city, TIRZ, County) in one year but outside of that boundary in the previous year. Based on this definition we calculate Move Ins for the years 2008-2011.

⁴ A Move Out represents a business that is listed within a particular geography of interest (city, TIRZ, County) in one year but outside of that boundary in the subsequent year. Based on this definition we calculated Move Outs for the years 2007-2010.

⁵ Because Births and Deaths are calculated with a time lag, in some cases the difference in the number of establishments between 2007 and 2011 will vary from the sum of Births and Move Ins minus the sum of Deaths and Move Outs.

Analysis of Industries– Region (CBSA excl. City)

SIC	SIC Description	Establishments			Employees			Between 2007 and 2011			
		2007	2011	% Change	2007	2011	% Change	Births ¹	Deaths ²	Move In ³	Move Out ⁴
73	Business Services	44,538	100,837	126.41%	142,063	218,438	53.76%	70,269	14,216	685	586
80	Health Services	9,181	14,426	57.13%	114,701	130,386	13.67%	8,466	3,291	68	75
82	Educational Services	2,325	2,665	14.62%	108,661	111,915	3.00%	780	455	11	16
87	Engineering, Accounting, Research, Management & Related Svcs	11,831	21,153	78.79%	81,946	91,951	12.21%	13,308	4,112	158	147
58	Eating and Drinking Places	6,845	5,179	-24.34%	94,866	79,114	-16.60%	1,247	2,938	11	9
17	Construction - Special Trade Contractors	10,995	14,996	36.39%	73,194	75,736	3.47%	8,044	4,127	100	70
50	Wholesale Trade - Durable Goods	8,229	10,698	30.00%	61,624	61,608	-0.03%	5,742	3,440	77	47
59	Miscellaneous Retail	14,889	18,547	24.57%	49,376	55,371	12.14%	9,565	5,969	71	77
13	Oil and Gas Extraction	1,916	1,872	-2.30%	63,689	44,241	-30.54%	606	668	25	29
65	Real Estate	8,311	13,331	60.40%	35,270	44,083	24.99%	7,988	2,996	61	51
86	Membership Organizations	6,764	11,741	73.58%	34,773	43,485	25.06%	7,318	2,365	23	15
54	Food Stores	4,171	5,430	30.18%	36,580	40,252	10.04%	2,846	1,618	22	21
53	General Merchandise Stores	984	1,022	3.86%	36,090	40,247	11.52%	359	327	4	4
55	Automotive Dealers and Gasoline Service Stations	4,619	5,161	11.73%	40,598	38,999	-3.94%	2,646	2,126	14	14
15	Building Construction - General Contractors & Operative Builders	7,836	13,201	68.47%	35,636	38,217	7.24%	9,217	3,892	72	59
35	Industrial and Commercial Machinery and Computer Equipment	1,889	1,906	0.90%	34,983	33,921	-3.03%	530	540	19	17
83	Social Services	4,220	5,379	27.46%	29,214	33,163	13.52%	2,653	1,505	29	23
42	Motor Freight Transportation	3,917	7,515	91.86%	28,816	32,183	11.69%	5,317	1,735	38	47
72	Personal Services	9,711	13,234	36.28%	27,105	31,134	14.86%	7,463	3,987	41	39
34	Fabricated Metal Products, Except Machinery & Transportation Equipment	1,153	1,087	-5.72%	30,400	29,637	-2.51%	217	295	7	8
51	Wholesale Trade - Nondurable Goods	3,540	6,955	96.47%	24,885	29,586	18.89%	4,969	1,600	40	50
28	Chemicals and Allied Products	761	756	-0.66%	34,205	26,456	-22.65%	215	227	9	10
67	Holding and Other Investment Offices	3,316	9,786	195.11%	12,264	25,593	108.68%	7,905	1,448	28	32
47	Transportation Services	2,296	4,952	115.68%	16,853	23,946	42.09%	3,789	1,151	19	18
16	Heavy Construction, Except Building Construction - Contractors	1,026	958	-6.63%	23,796	23,536	-1.09%	261	339	6	7

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Analysis of Industries – Region (CBSA)

SIC	SIC Description	Establishments			Employees			Between 2007 and 2011			
		2007	2011	% Change	2007	2011	% Change	Births ¹	Deaths ²	Move In ³	Move Out ⁴
73	Business Services	65,616	139,635	112.81%	259,255	360,150	38.92%	96,589	22,758	862	743
80	Health Services	16,046	23,704	47.73%	230,518	240,055	4.14%	13,591	5,947	95	99
87	Engineering, Accounting, Research, Management & Related Svcs	20,784	34,405	65.54%	183,810	203,558	10.74%	21,064	7,512	225	227
82	Educational Services	3,789	4,236	11.80%	177,667	183,962	3.54%	1,258	806	14	21
58	Eating and Drinking Places	11,794	8,521	-27.75%	162,463	131,160	-19.27%	1,963	5,253	28	14
17	Construction - Special Trade Contractors	15,497	20,644	33.21%	121,749	123,757	1.65%	11,033	5,933	120	92
50	Wholesale Trade - Durable Goods	14,339	16,981	18.43%	123,035	118,025	-4.07%	8,589	5,999	112	86
13	Oil and Gas Extraction	3,732	3,535	-5.28%	127,058	91,244	-28.19%	1,075	1,283	45	49
65	Real Estate	15,135	22,161	46.42%	75,117	88,263	17.50%	12,545	5,547	83	74
59	Miscellaneous Retail	22,558	27,086	20.07%	78,639	84,193	7.06%	13,834	9,311	90	112
86	Membership Organizations	11,135	18,764	68.51%	57,020	74,043	29.85%	11,587	3,979	33	25
54	Food Stores	7,000	8,513	21.61%	63,068	64,463	2.21%	4,220	2,718	26	25
55	Automotive Dealers and Gasoline Service Stations	7,388	7,940	7.47%	74,624	63,468	-14.95%	4,021	3,474	20	19
15	Building Construction - General Contractors & Operative Builders	10,845	18,298	68.72%	57,490	62,679	9.03%	12,786	5,363	95	75
49	Electric, Gas and Sanitary Services	1,916	1,924	0.42%	58,022	59,422	2.41%	799	798	24	24
51	Wholesale Trade - Nondurable Goods	6,263	11,071	76.77%	55,635	58,726	5.56%	7,634	2,845	61	61
72	Personal Services	16,337	20,461	25.24%	56,051	56,272	0.39%	11,109	6,999	50	57
83	Social Services	7,085	8,500	19.97%	53,743	56,124	4.43%	4,029	2,629	38	31
35	Industrial and Commercial Machinery and Computer Equipment	2,769	2,751	-0.65%	55,652	51,271	-7.87%	784	808	25	21
53	General Merchandise Stores	1,490	1,470	-1.34%	46,308	50,877	9.87%	526	547	5	4
67	Holding and Other Investment Offices	6,185	16,585	168.15%	28,958	50,379	73.97%	13,220	2,821	36	43
42	Motor Freight Transportation	5,783	10,476	81.15%	44,781	47,579	6.25%	7,273	2,585	49	59
34	Fabricated Metal Products, Except Machinery & Transportation Equipment	1,745	1,623	-6.99%	48,784	46,840	-3.98%	321	450	13	12
16	Heavy Construction, Except Building Construction - Contractors	1,356	1,263	-6.86%	46,460	46,070	-0.84%	348	443	10	11
28	Chemicals and Allied Products	1,132	1,128	-0.35%	52,414	43,472	-17.06%	340	345	17	19

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Industry Sector Concentrations, 2007

Industry	Texas -- Statewide	Harris County, Texas
Base Industry: Total, all industries	1	1
NAICS 11 Agriculture, forestry, fishing and hunting	0.71	0.07
NAICS 21 Mining, quarrying, and oil and gas extraction	4.16	7.49
NAICS 22 Utilities	1.11	1.5
NAICS 23 Construction	1.14	1.29
NAICS 31-33 Manufacturing	0.9	0.84
NAICS 42 Wholesale trade	1.16	1.27
NAICS 44-45 Retail trade	1	0.81
NAICS 54 Professional and technical services	0.98	1.34
NAICS 55 Management of companies and enterprises	0.48	0.53
NAICS 56 Administrative and waste services	1.07	1.26
NAICS 61 Educational services	0.61	0.77
NAICS 62 Health care and social assistance	0.93	0.79
NAICS 48-49 Transportation and warehousing	1.15	1.44
NAICS 51 Information	0.98	0.7
NAICS 52 Finance and insurance	1.01	0.81
NAICS 53 Real estate and rental and leasing	1.13	1.34
NAICS 71 Arts, entertainment, and recreation	0.73	0.65
NAICS 72 Accommodation and food services	1.03	0.88
NAICS 81 Other services, except public administration	0.86	0.85
NAICS 99 Unclassified	0.45	0.39

TIRZ Summary

TIRZ District	Firms 2007	Firms 2011	Births ¹	Deaths ²	Move In ³	Move Out ⁴	Employees 2007	Employees 2011	Sales 2007	Sales 2011	% Change in Firms	% Change in Employees	% Change in Sales
CITY PARK	15	19	12	11	2	0	94	70	\$8,991,600	\$8,527,000	19%	-25%	-5%
EAST DOWNTOWN	278	337	205	131	17	34	2,956	2,467	\$599,985,107	\$504,634,911	21%	-17%	-16%
EASTSIDE	49	54	26	20	3	4	1,273	749	\$205,506,600	\$89,625,500	13%	-41%	-56%
FIFTH WARD	290	231	126	178	8	15	2,649	1,990	\$1,191,519,757	\$1,096,733,626	-20%	-25%	-8%
FOURTH WARD	91	200	153	40	7	11	764	1,153	\$51,118,724	\$65,837,683	127%	51%	29%
GREENSPOINT	1,793	2,161	1,349	976	94	129	29,289	22,583	\$5,582,728,015	\$4,017,104,574	20%	-23%	-28%
GULFGATE	94	136	79	42	10	5	1,419	1,936	\$146,930,483	\$187,209,513	46%	36%	27%
HARDY/NEAR NORTHSIDE	142	140	81	73	6	17	1,382	1,103	\$203,211,716	\$194,006,315	0%	-20%	-5%
HARRISBURG	775	847	432	344	24	47	7,493	6,137	\$956,891,325	\$795,081,581	10%	-18%	-17%
LAKE HOUSTON	361	650	425	144	22	18	2,829	3,353	\$576,878,640	\$343,759,383	78%	19%	-40%
LELAND WOODS	1	6	6	1	0	0	1	8	\$30,000	\$654,700	500%	700%	2082%
MARKET SQUARE	1,806	2,278	1,430	924	89	149	27,205	27,716	\$4,993,981,368	\$4,755,802,840	27%	2%	-5%
MEMORIAL CITY	1,367	1,540	734	574	83	86	16,482	17,942	\$2,539,427,651	\$2,309,537,326	14%	9%	-9%
MEMORIAL HEIGHTS	365	513	312	165	33	37	4,891	4,210	\$1,109,278,735	\$1,502,293,207	44%	-14%	35%
MIDTOWN	1,400	1,850	1,135	627	69	140	10,846	11,033	\$1,166,215,039	\$1,181,568,124	35%	2%	1%
O.S.T./ALMEDA	1,099	1,371	871	609	46	46	13,266	9,553	\$2,079,194,427	\$1,081,508,531	25%	-28%	-48%
OLD SIXTH WARD	206	317	199	79	8	22	1,231	1,669	\$594,709,121	\$140,546,278	53%	36%	-76%
SOUTH POST OAK	18	84	70	5	1	0	50	220	\$3,093,800	\$24,807,331	367%	340%	702%
SOUTHWEST HOUSTON	5,320	6,323	4,092	2,993	204	362	43,386	43,474	\$5,128,828,551	\$4,299,090,151	19%	0%	-16%
ST. GEORGE PLACE	160	280	154	43	14	4	709	817	\$69,301,450	\$61,641,179	77%	15%	-11%
UPPER KIRBY	2,747	3,390	1,793	1,096	166	269	27,129	24,940	\$4,110,596,159	\$2,769,103,334	23%	-8%	-33%
UPTOWN	4,519	5,586	2,912	1,835	223	311	74,556	75,601	\$15,312,858,315	\$14,000,536,485	23%	1%	-9%
VILLAGE ENCLAVES	239	608	441	96	33	16	2,190	3,242	\$221,924,115	\$282,274,840	148%	48%	27%
Grand Total	23,135	28,921	17,037	11,006	1,162	1,722	272,085	261,966	\$ 46,853,200,695	\$ 39,711,884,412	25%	-4%	-15%

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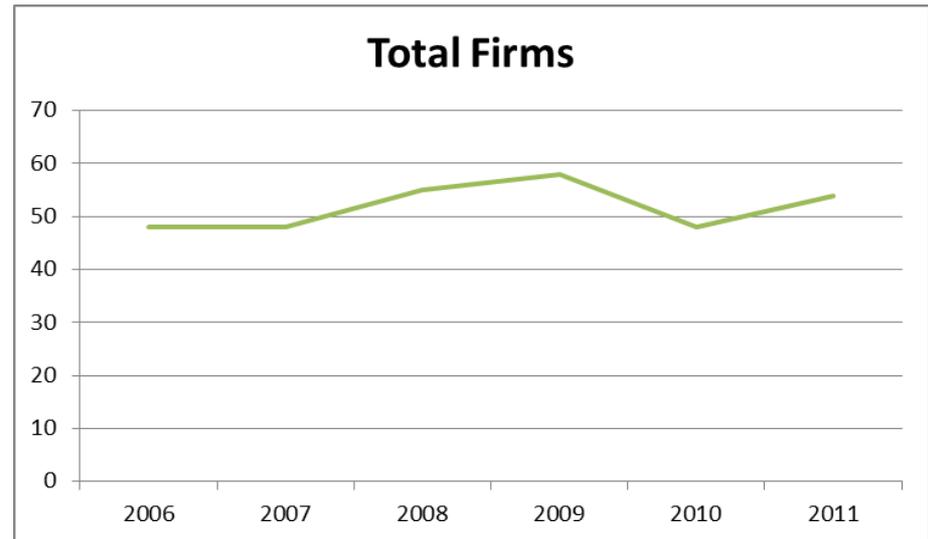
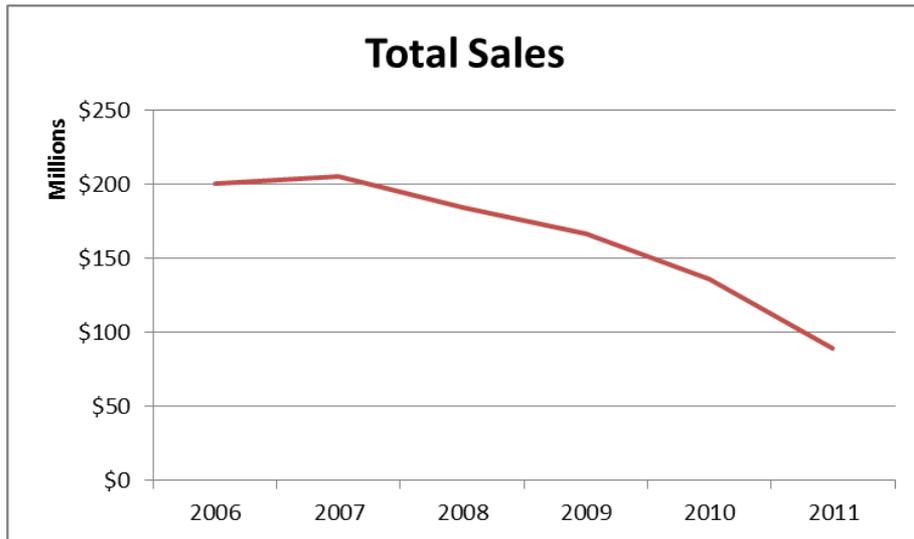
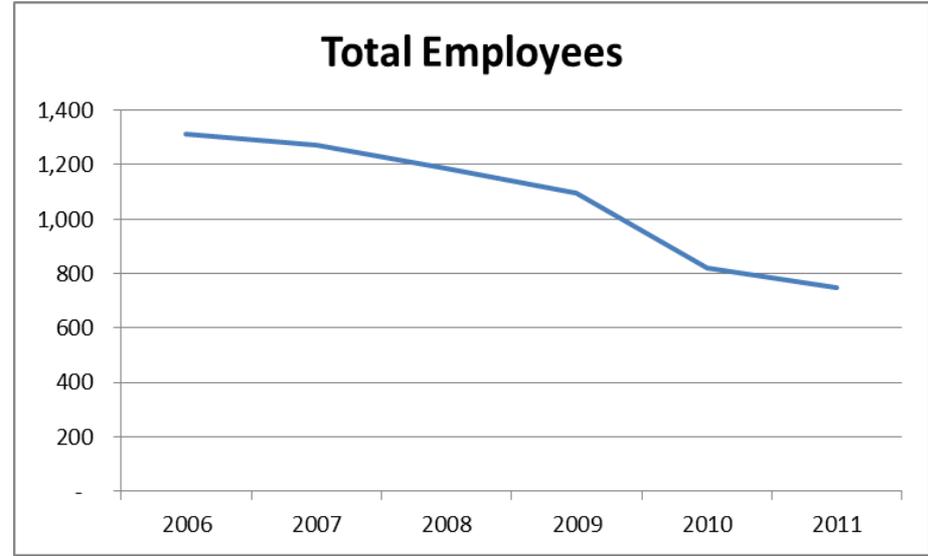
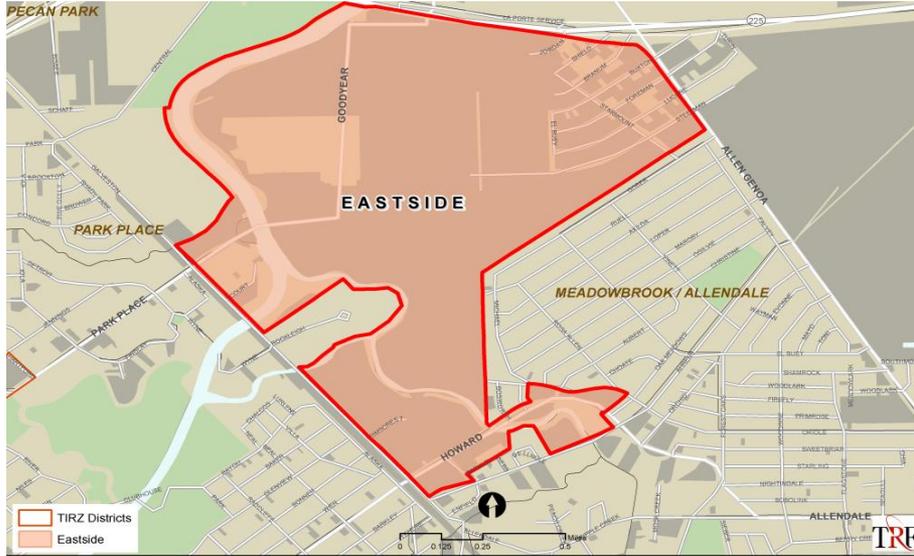
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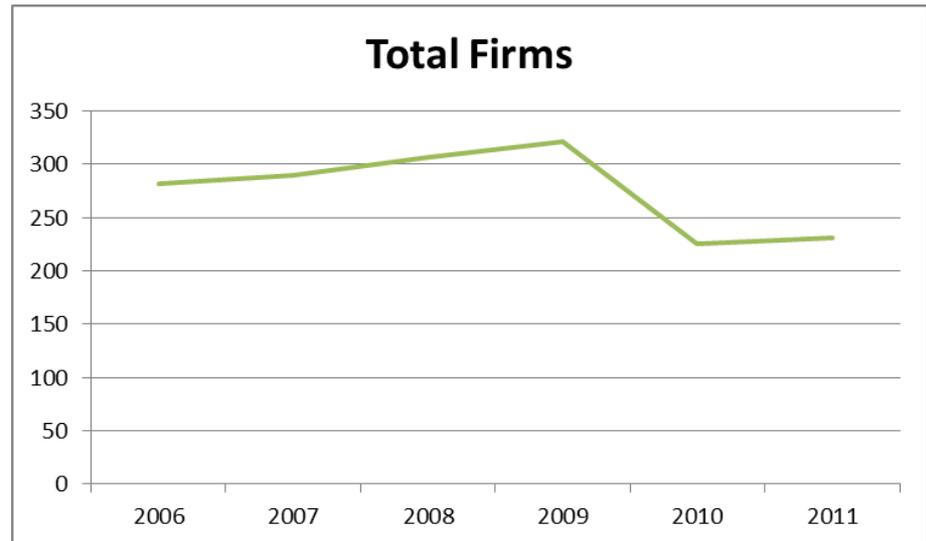
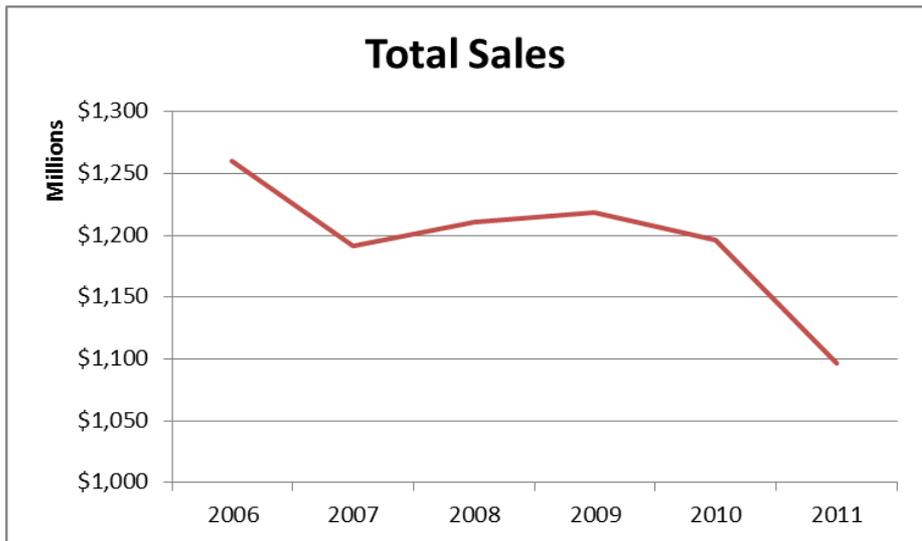
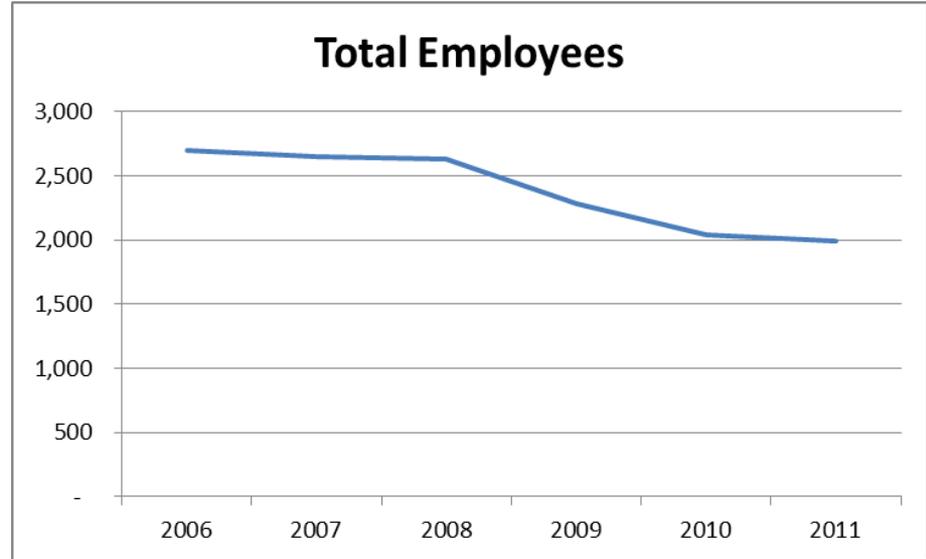
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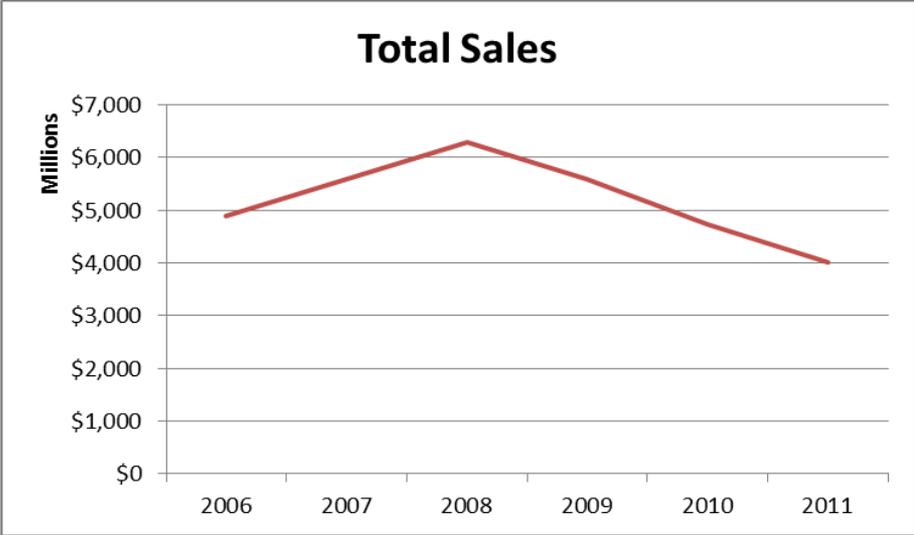
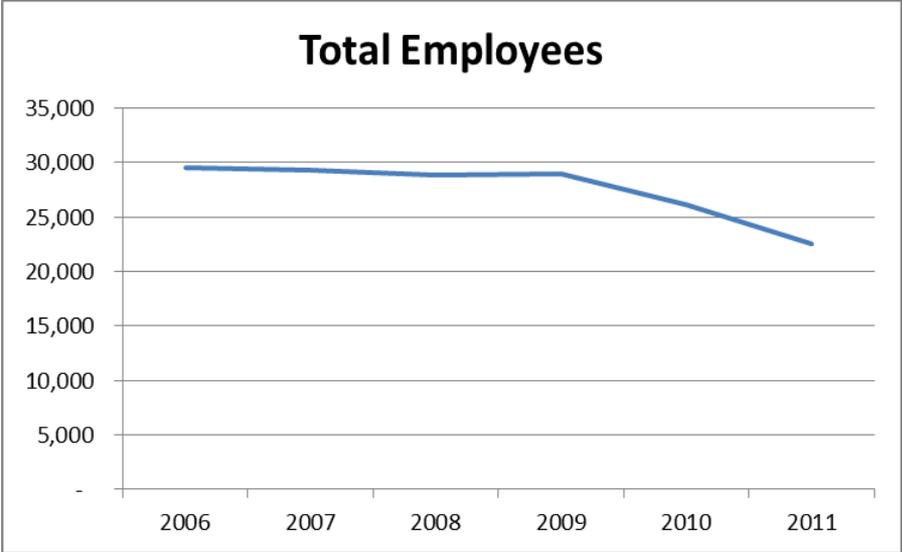
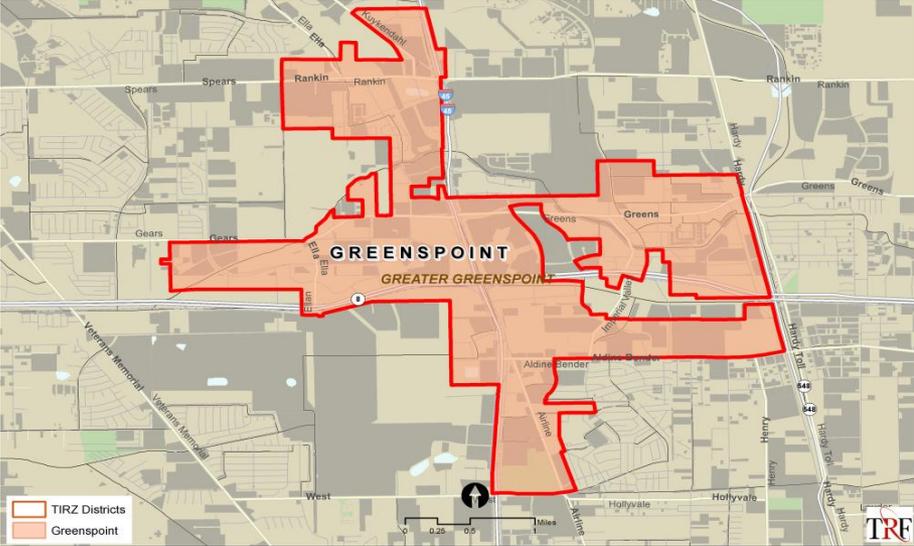
Eastside TIRZ 2006-2011



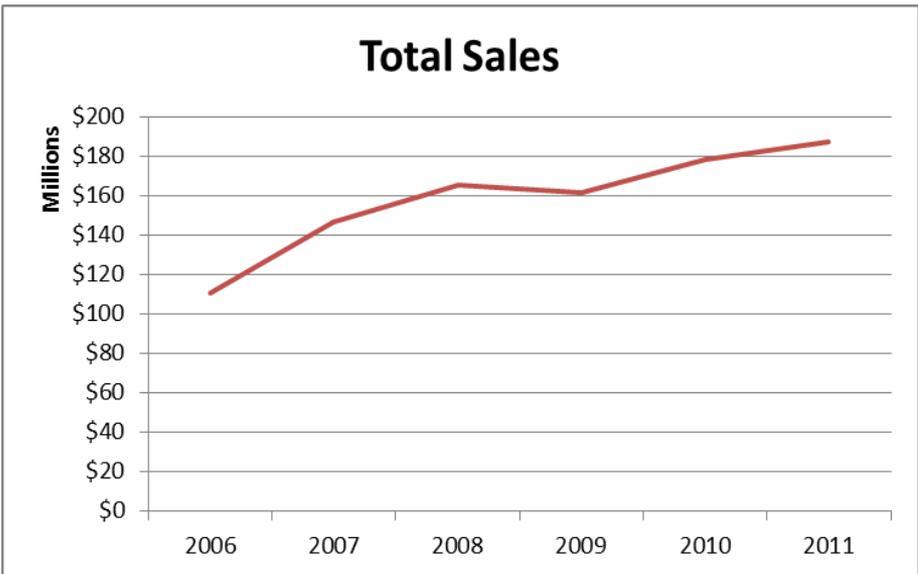
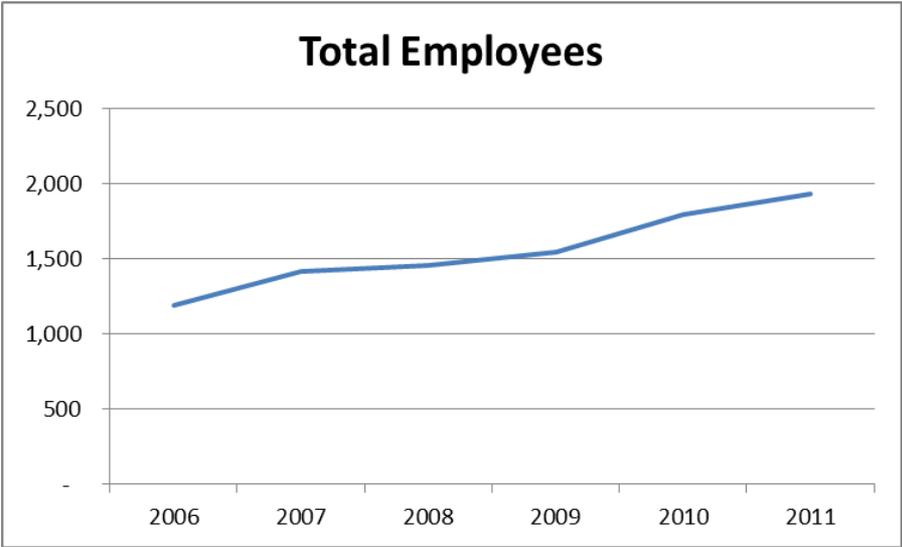
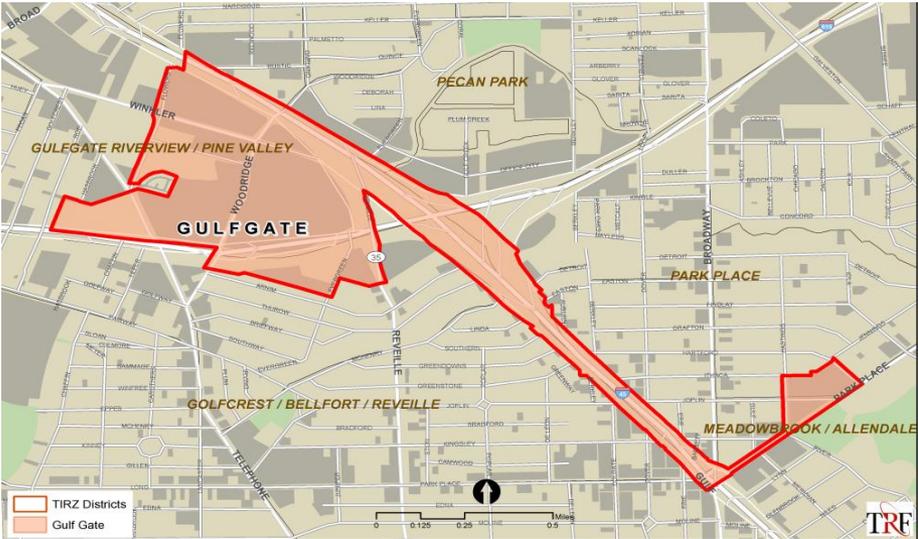
Fifth Ward TIRZ 2006-2011



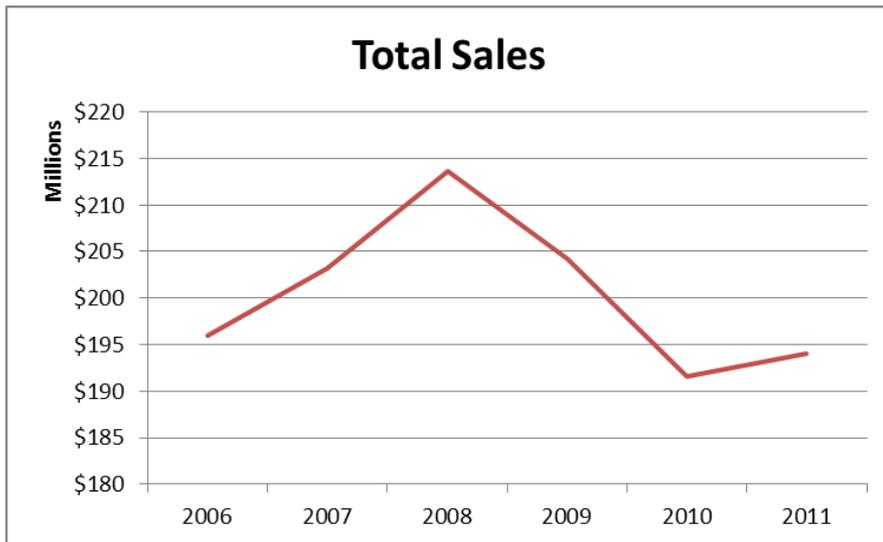
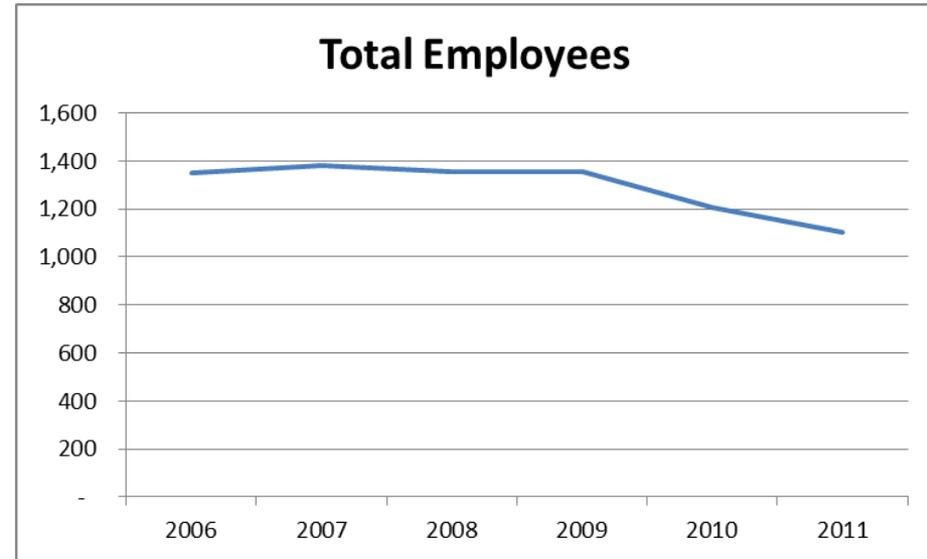
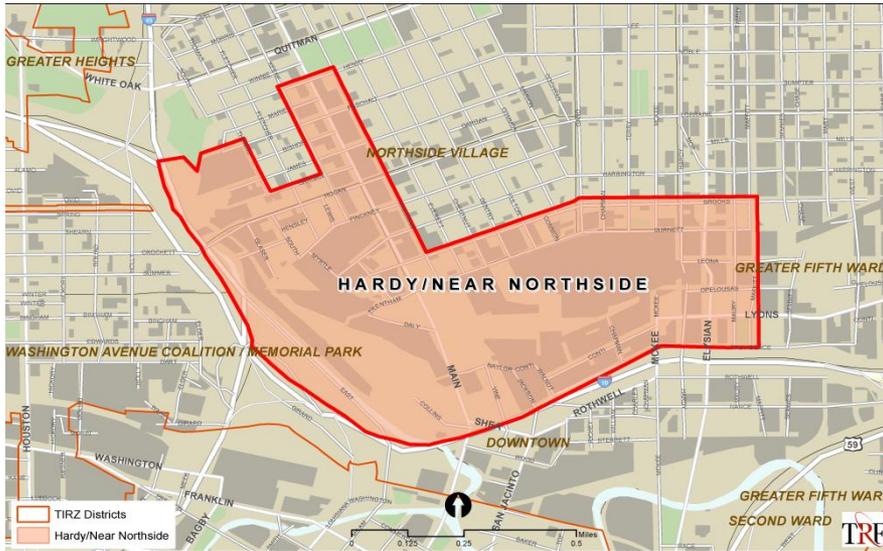
Greenspoint TIRZ 2006-2011



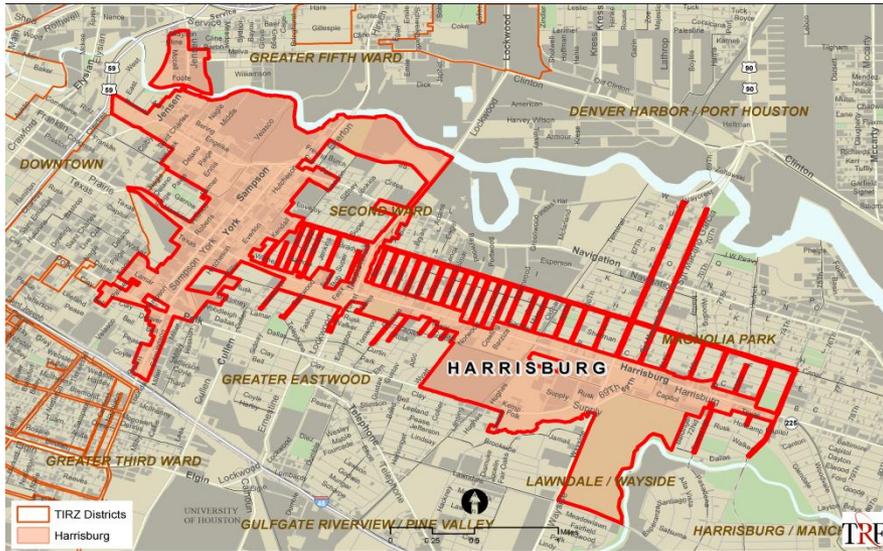
Gulfgate TIRZ 2006-2011



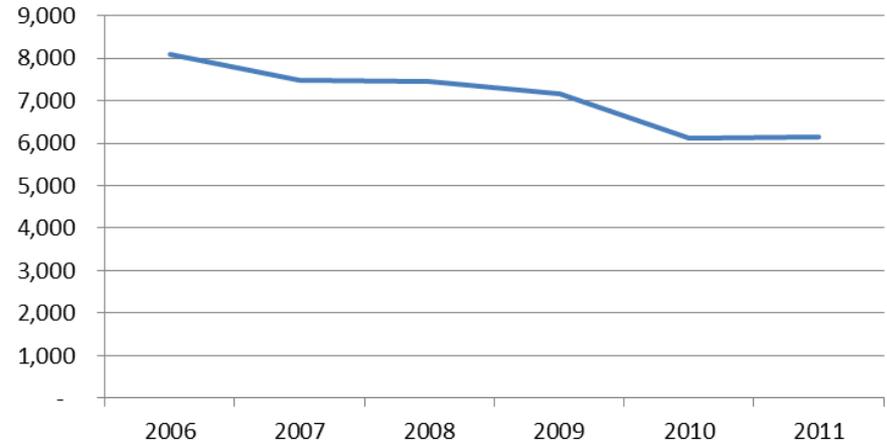
Hardy/Near Northside TIRZ 2006-2011



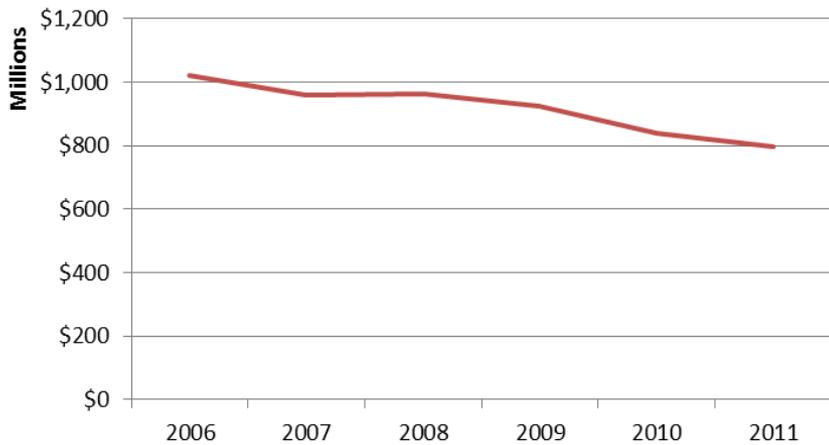
Harrisburg TIRZ 2006-2011



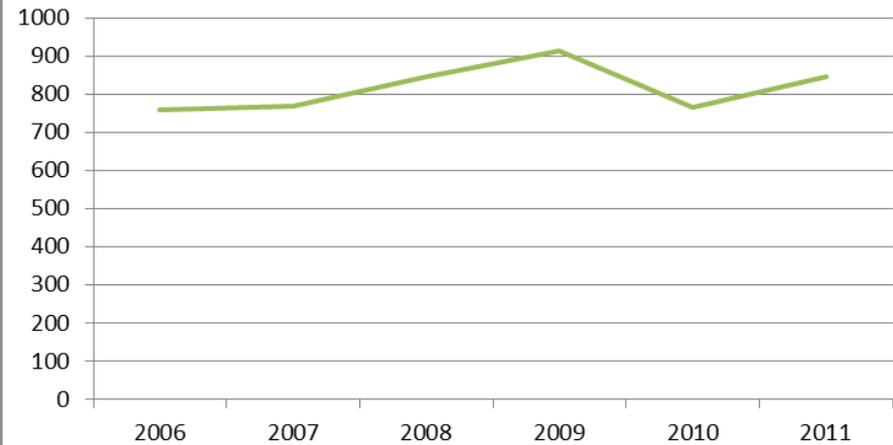
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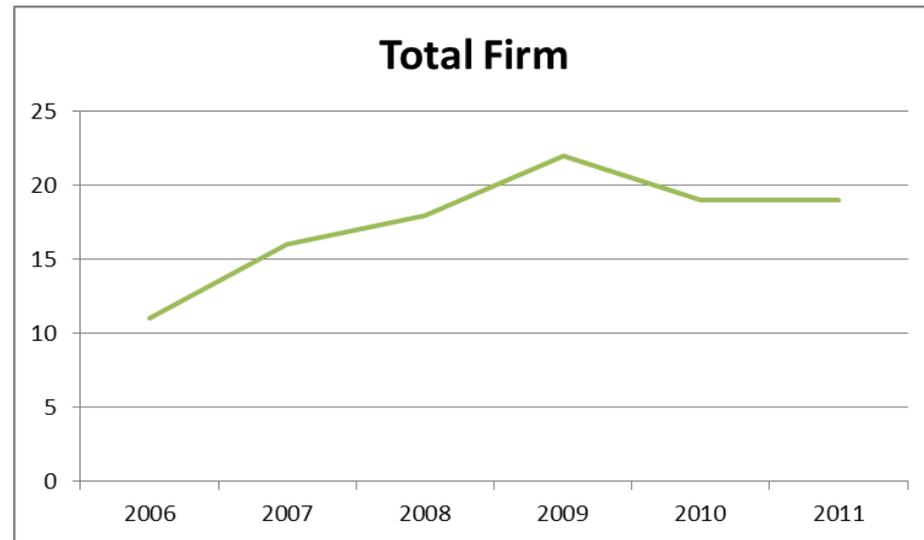
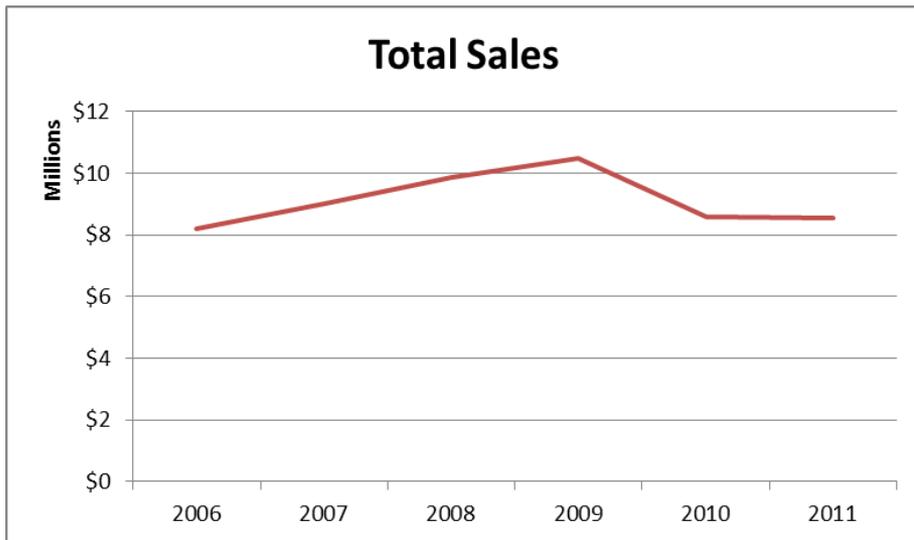
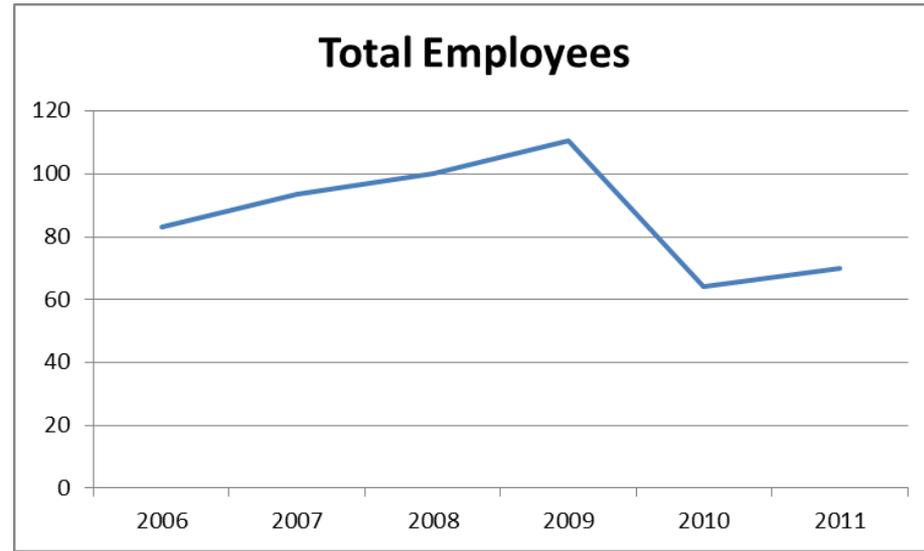
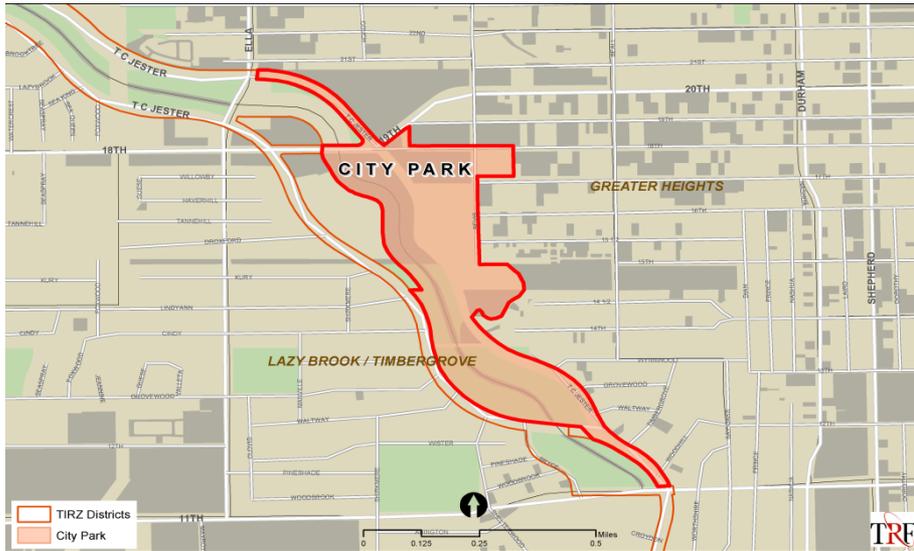
Total Sales



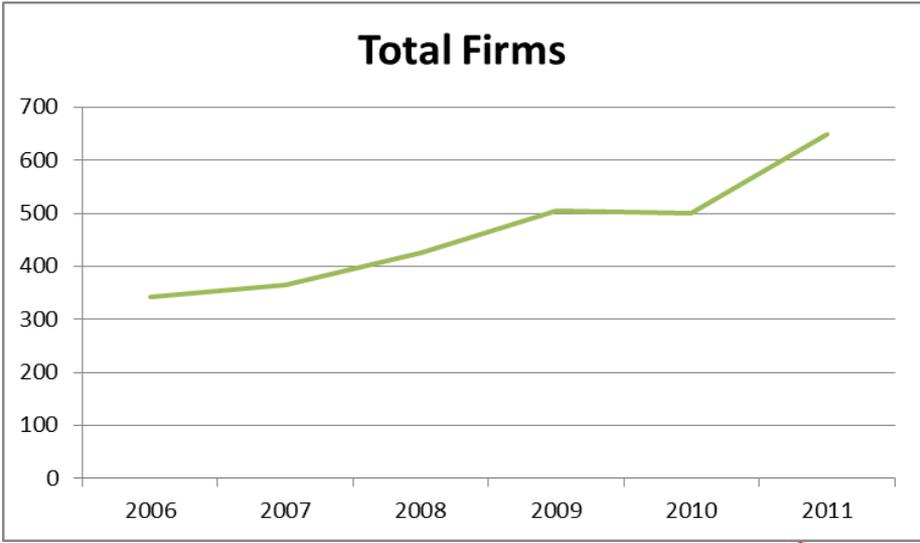
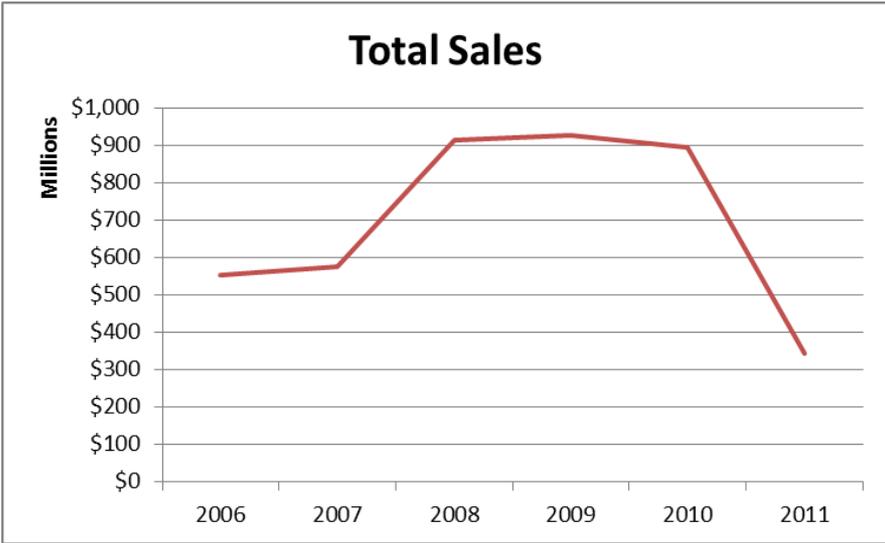
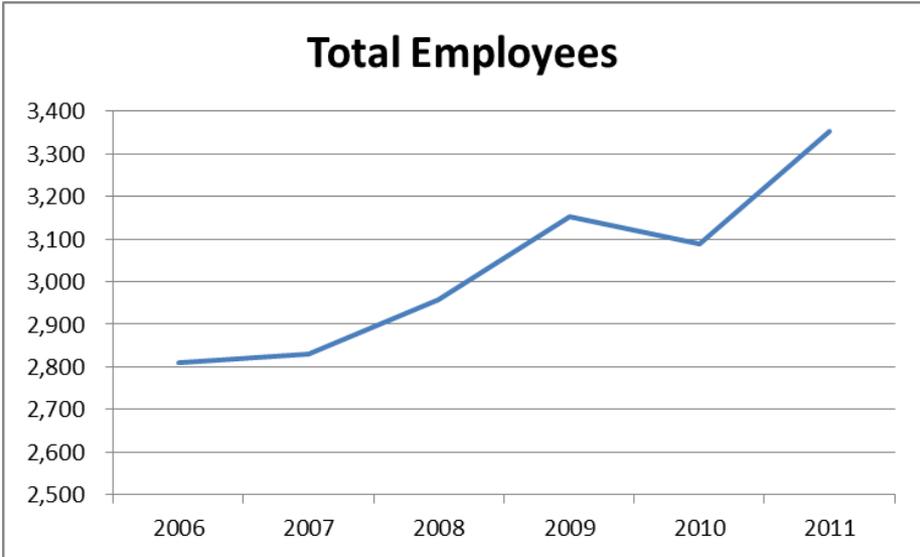
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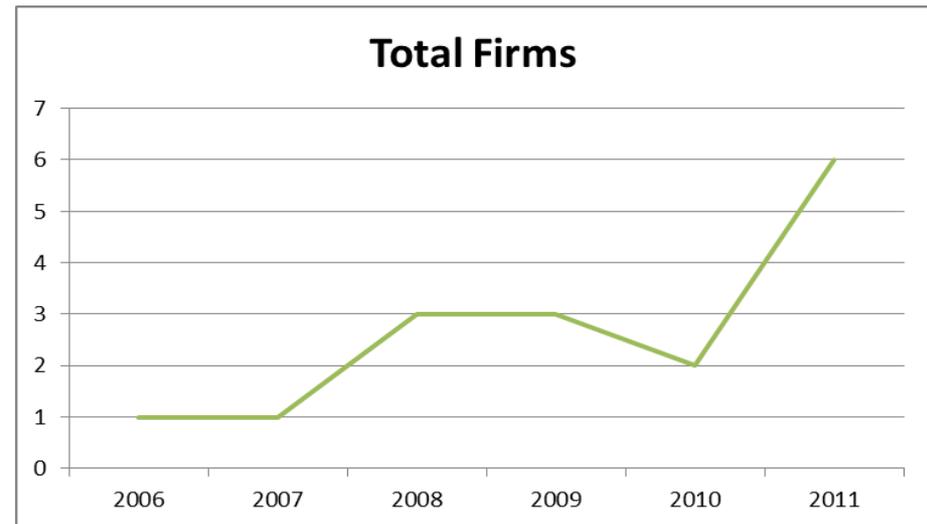
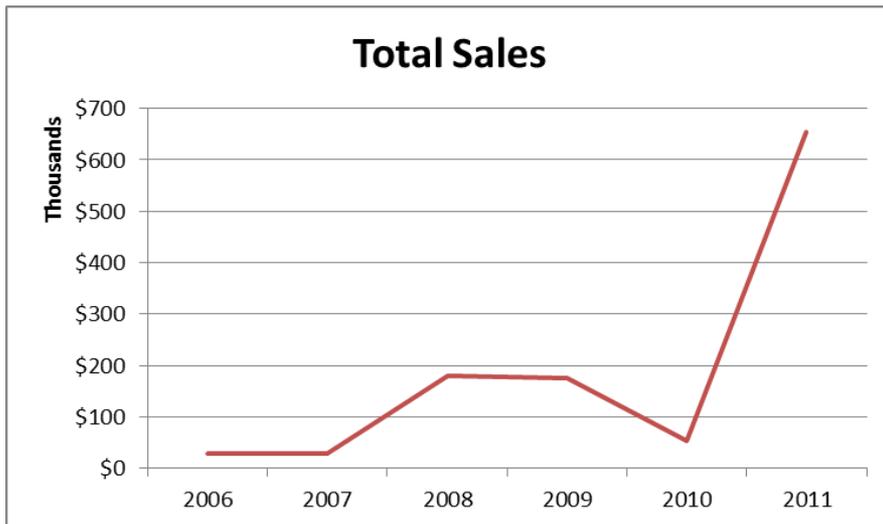
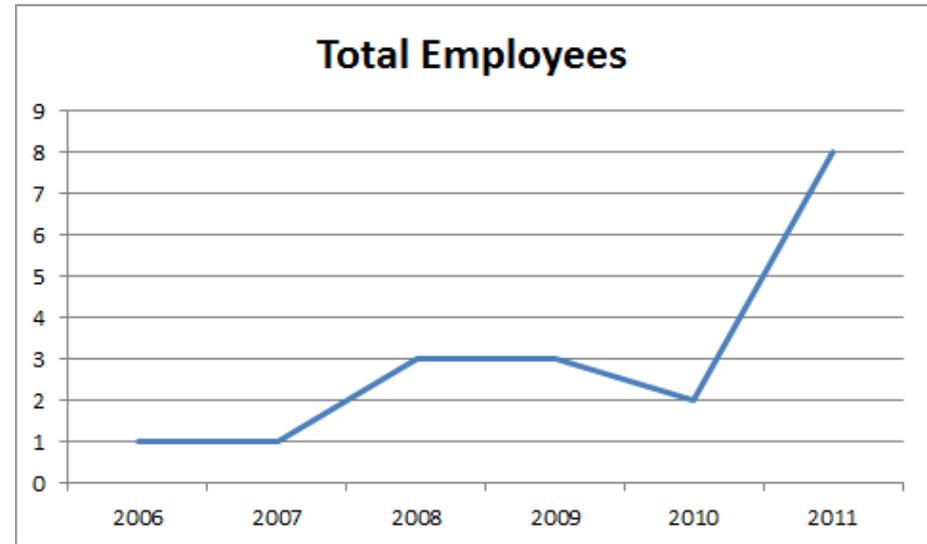
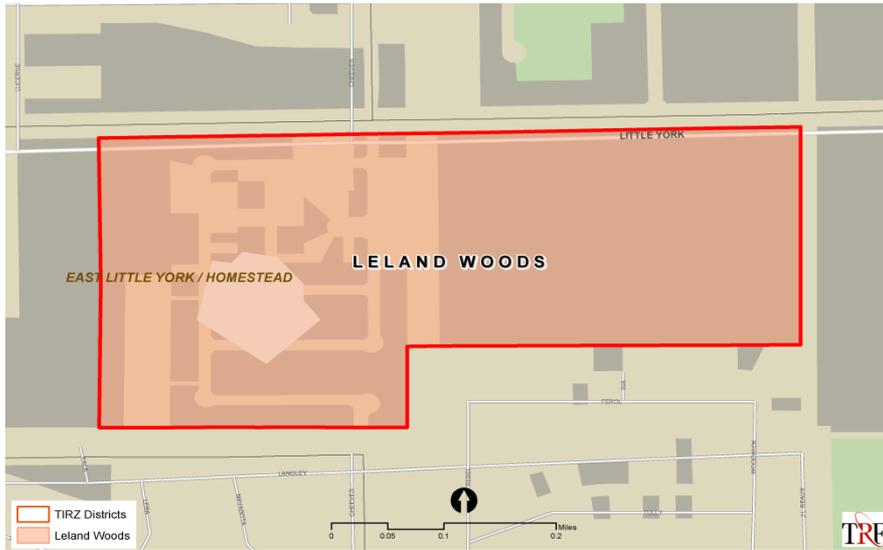
City Park TIRZ 2006-2011



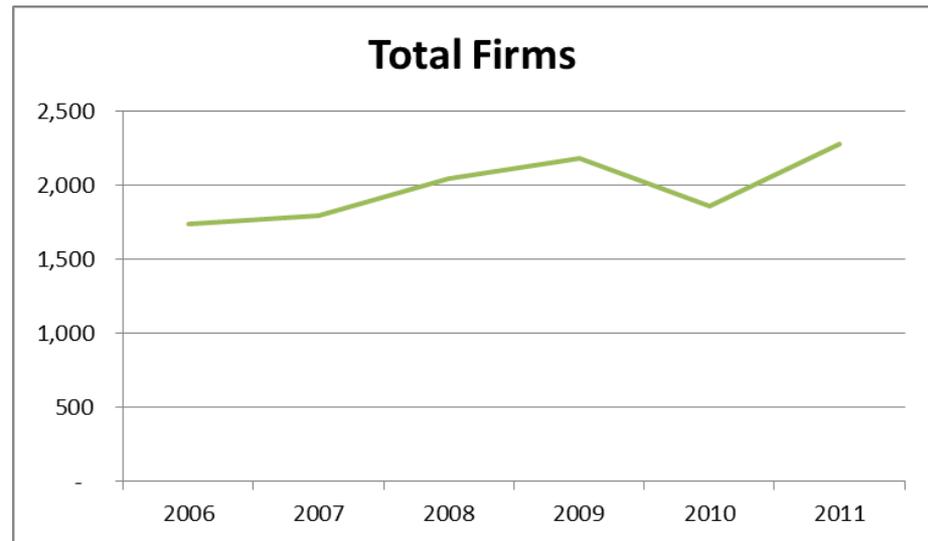
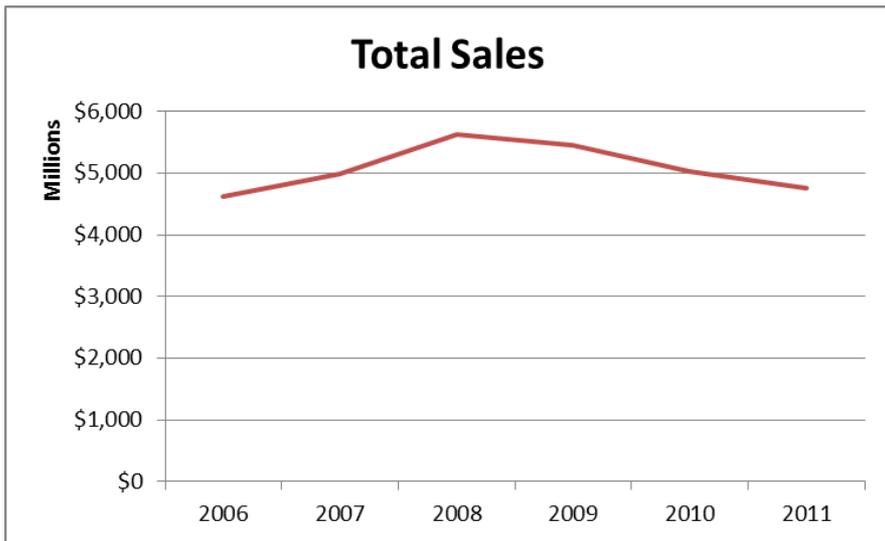
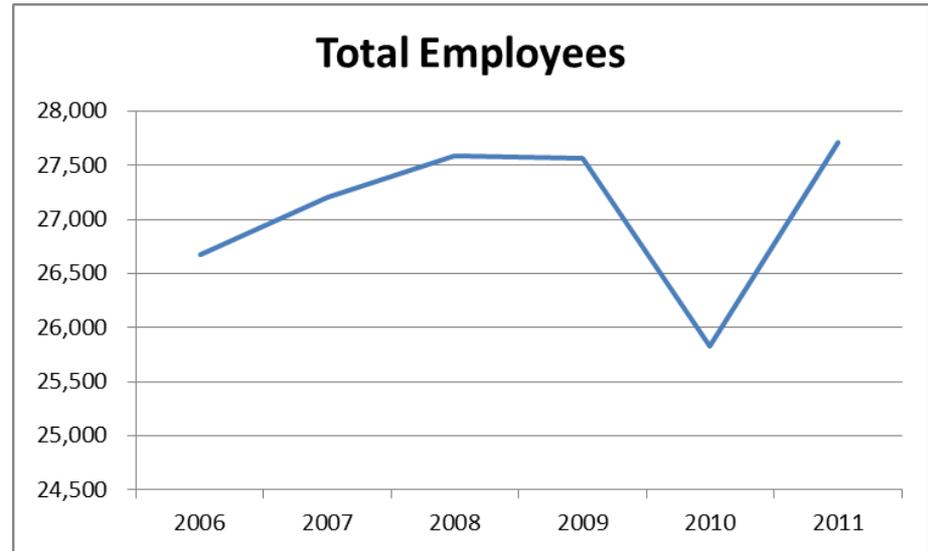
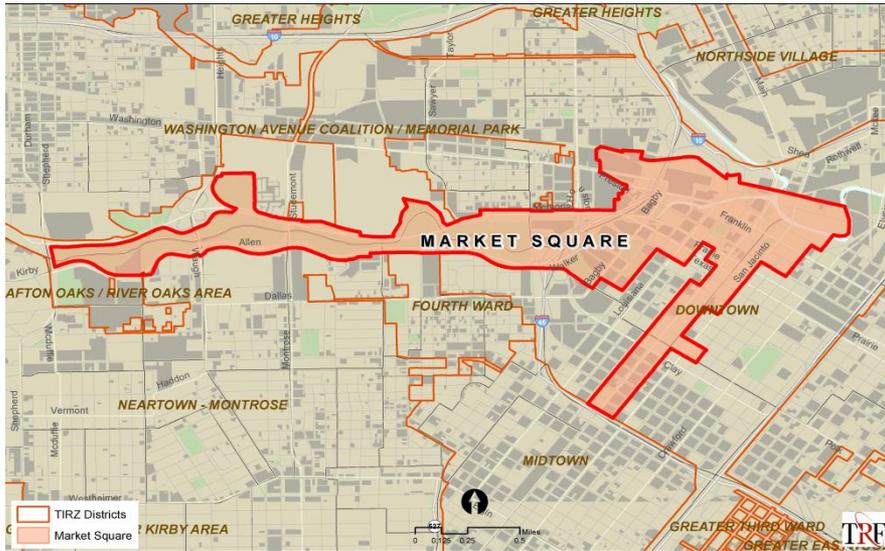
Lake Houston TIRZ 2006-2011



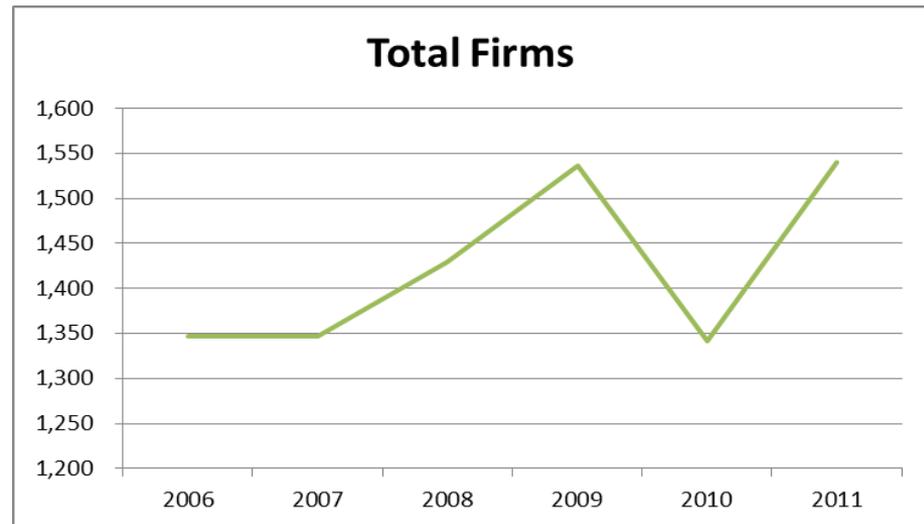
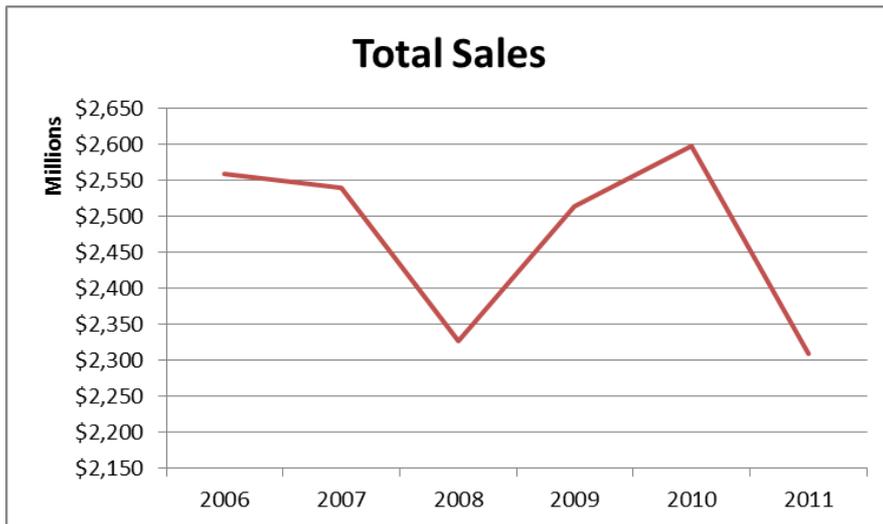
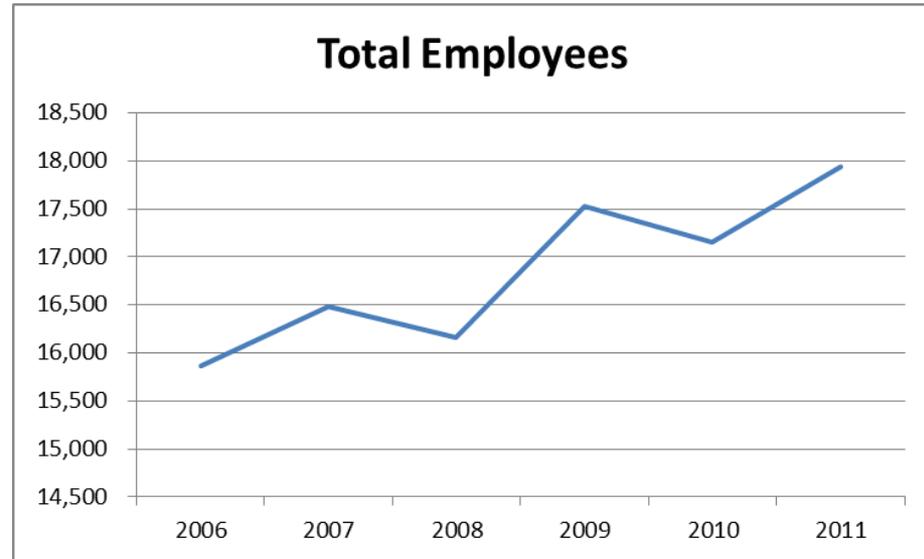
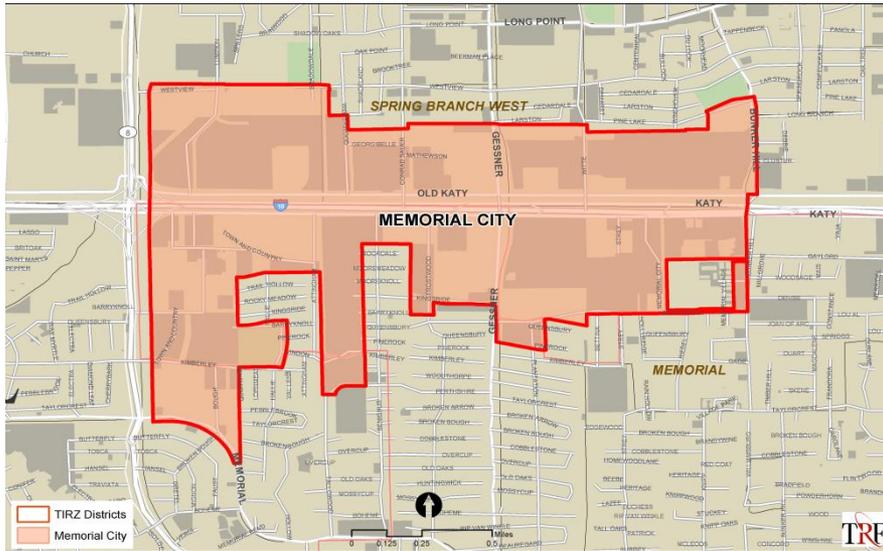
Leland Woods TIRZ 2006-2011



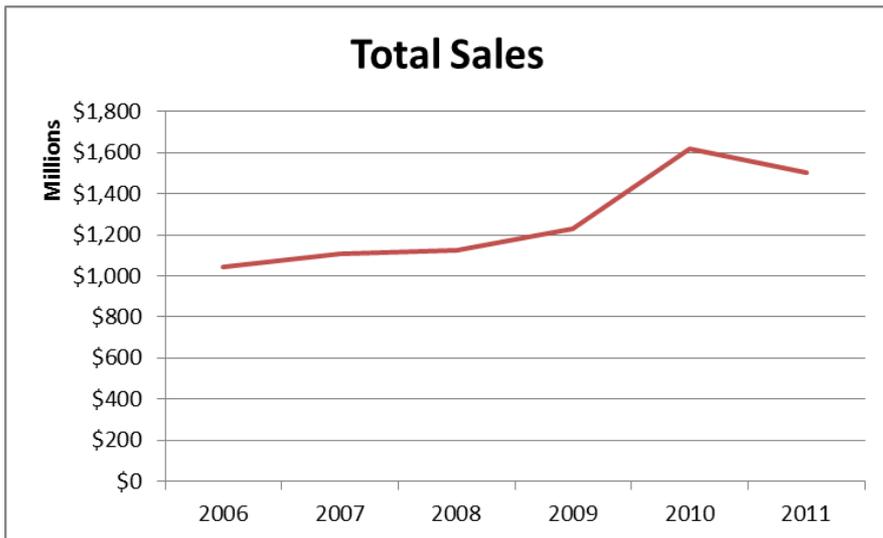
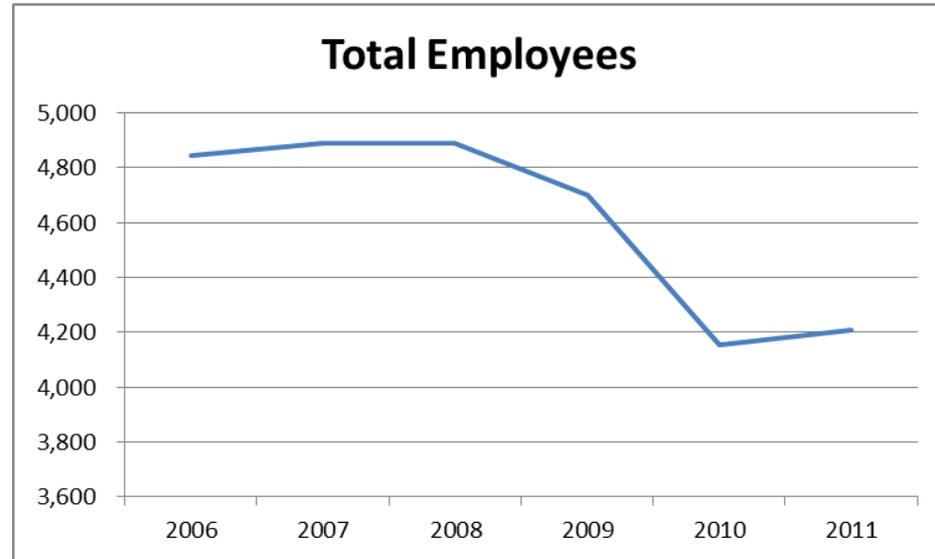
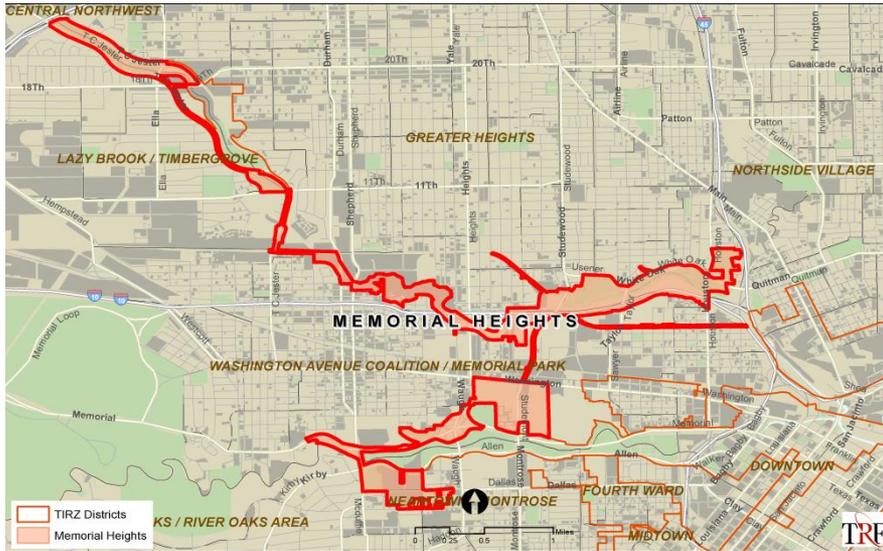
Market Square TIRZ 2006-2011



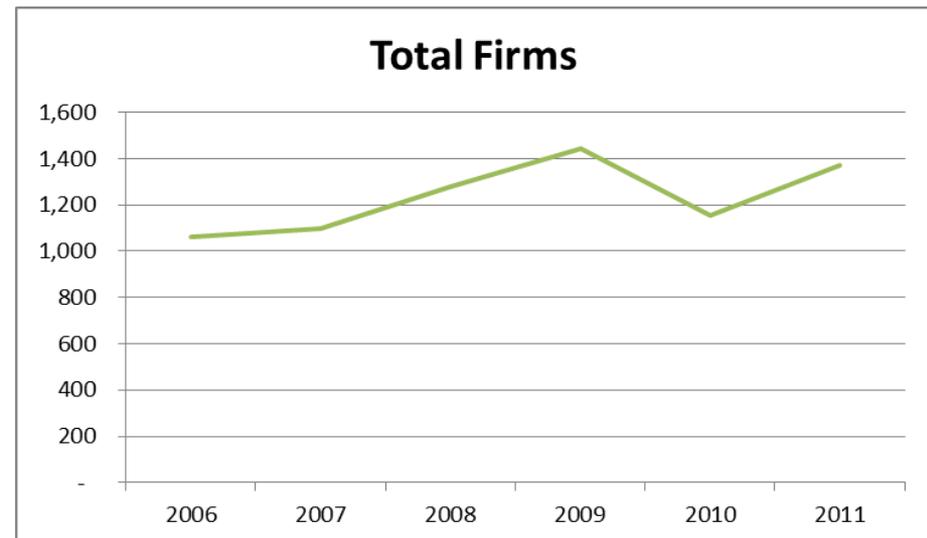
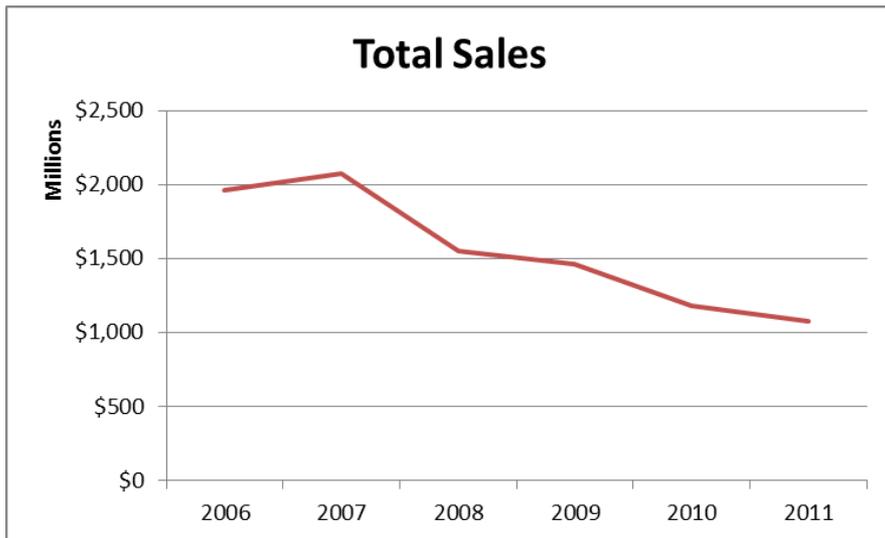
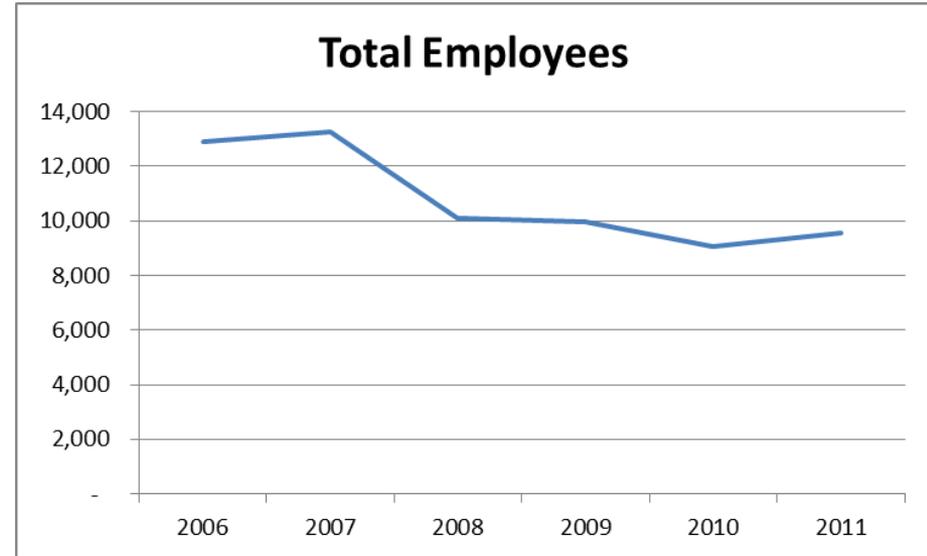
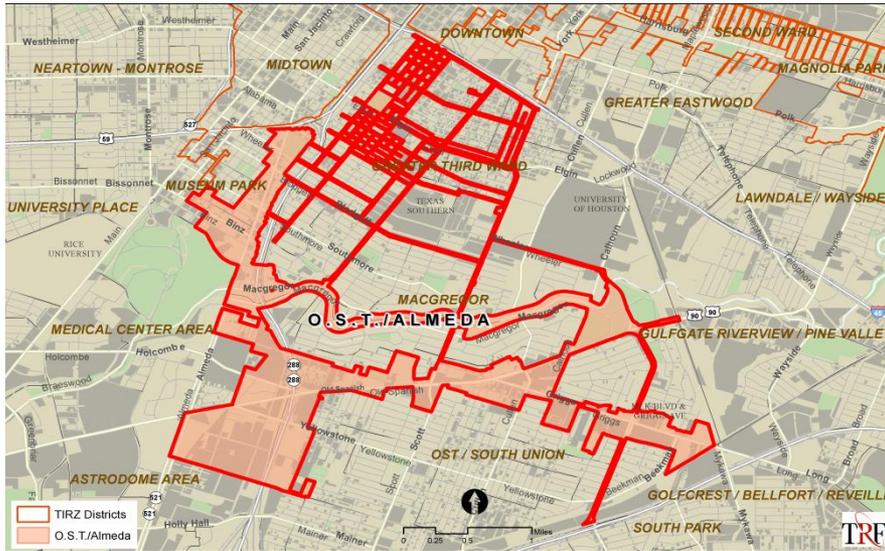
Memorial City TIRZ 2006-2011



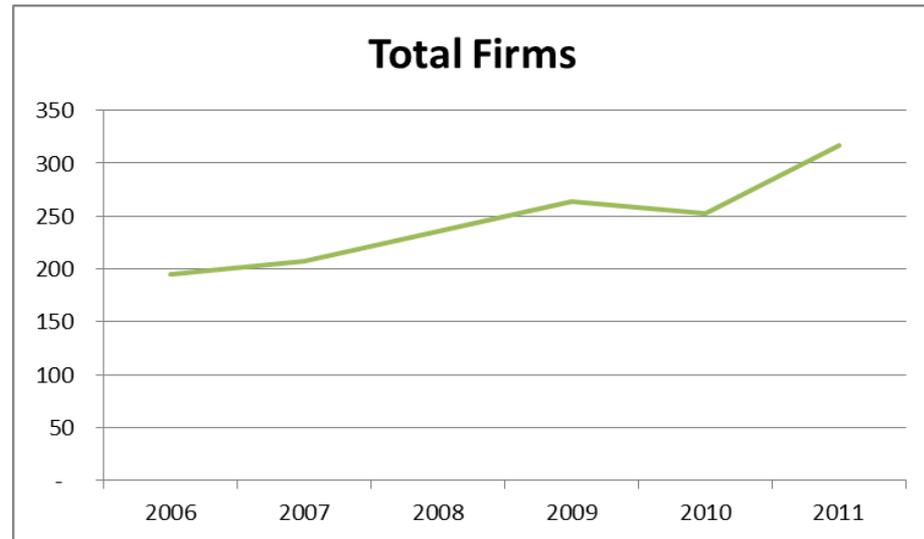
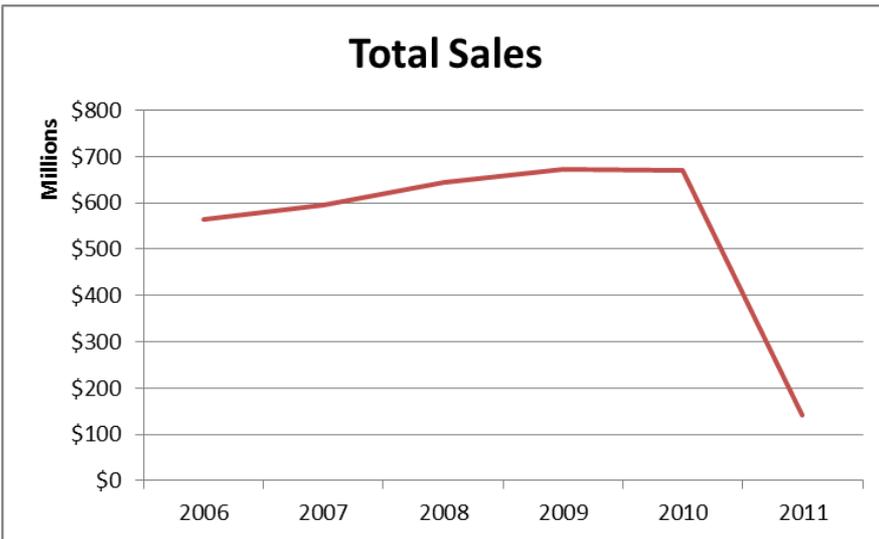
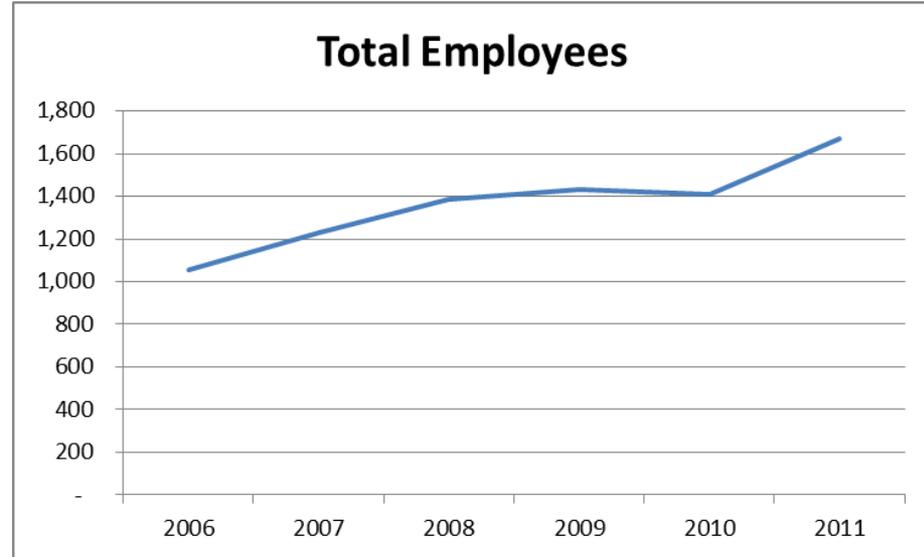
Memorial Heights TIRZ 2006-2011



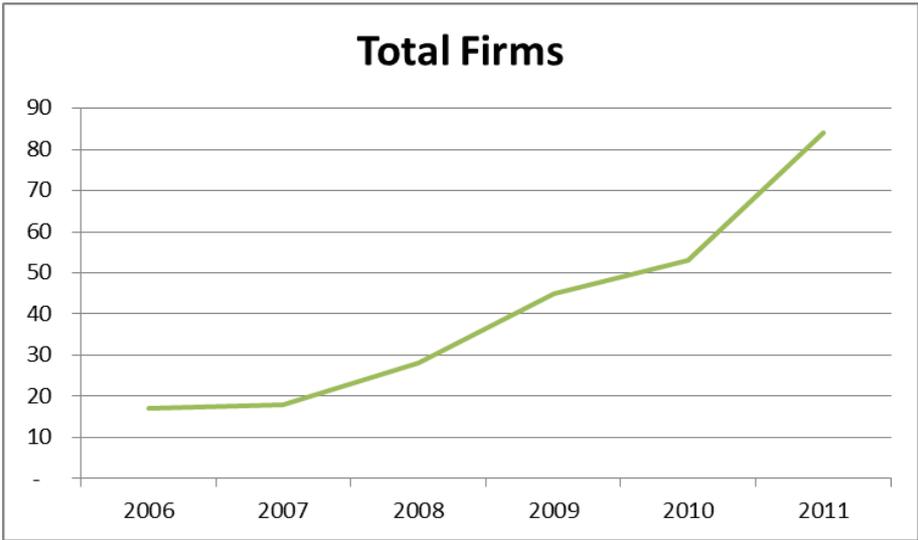
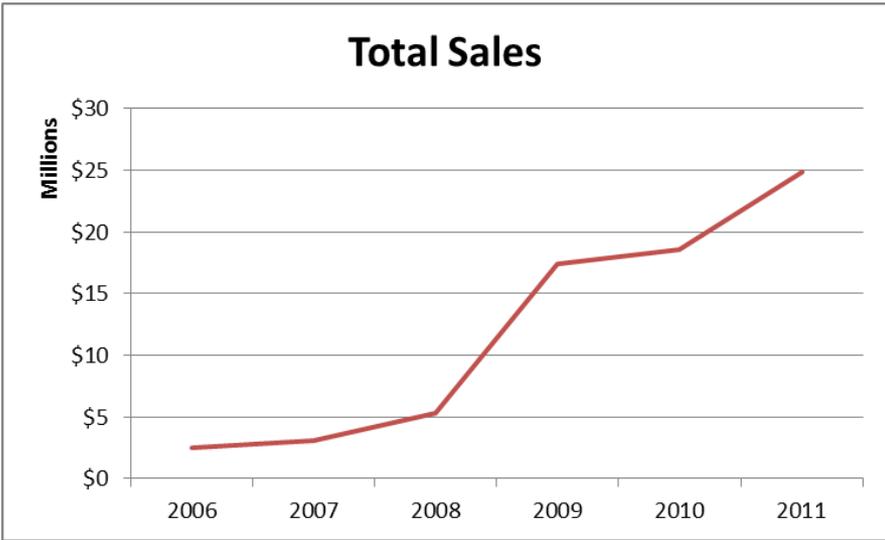
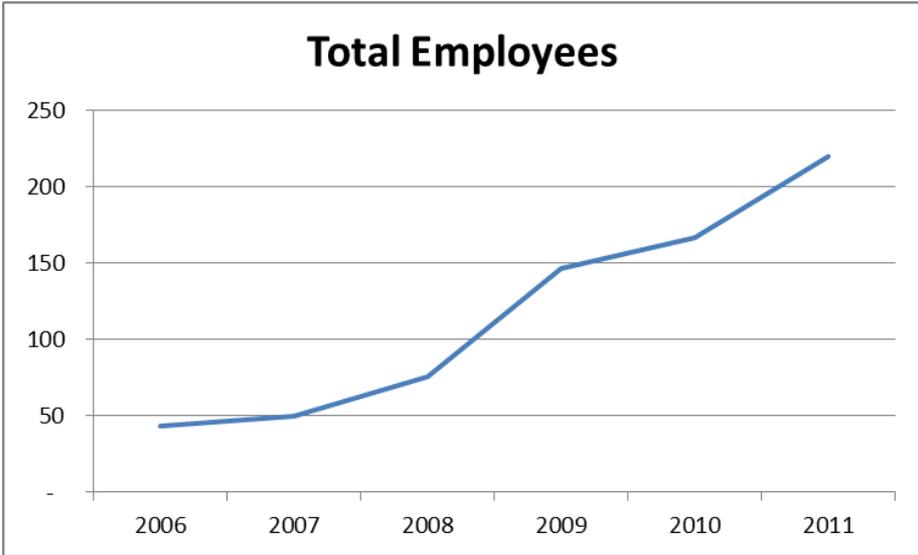
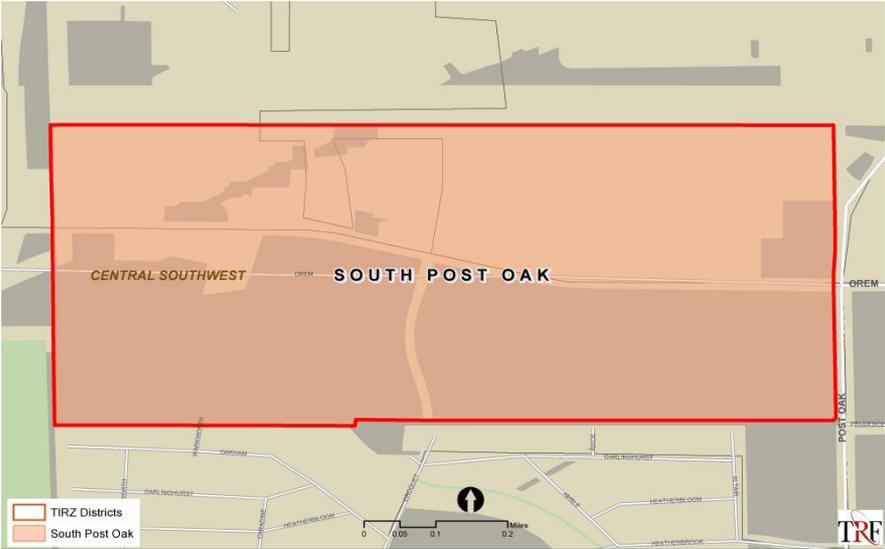
O.S.T./Almeda TIRZ 2006-2011



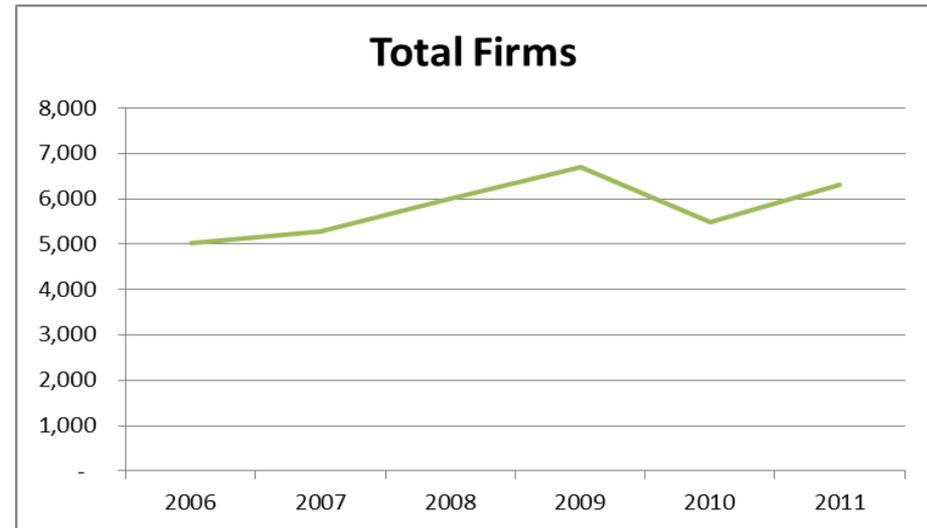
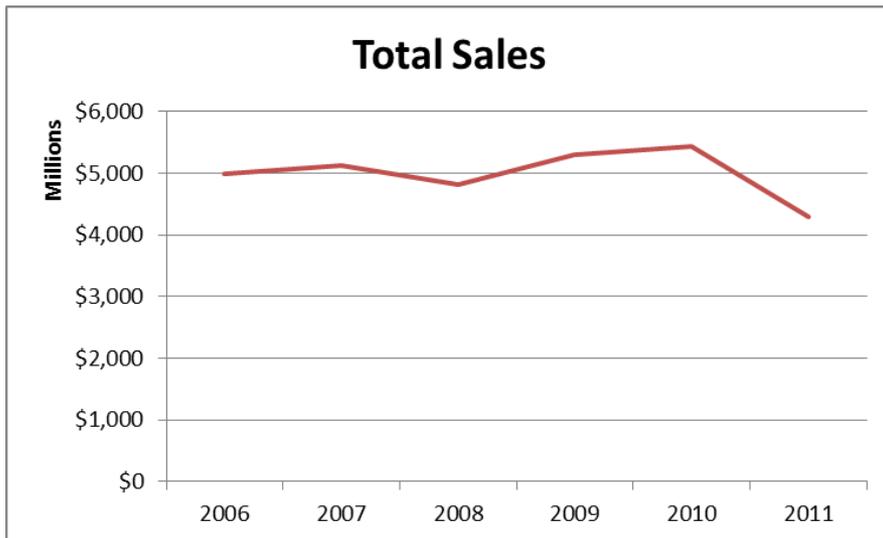
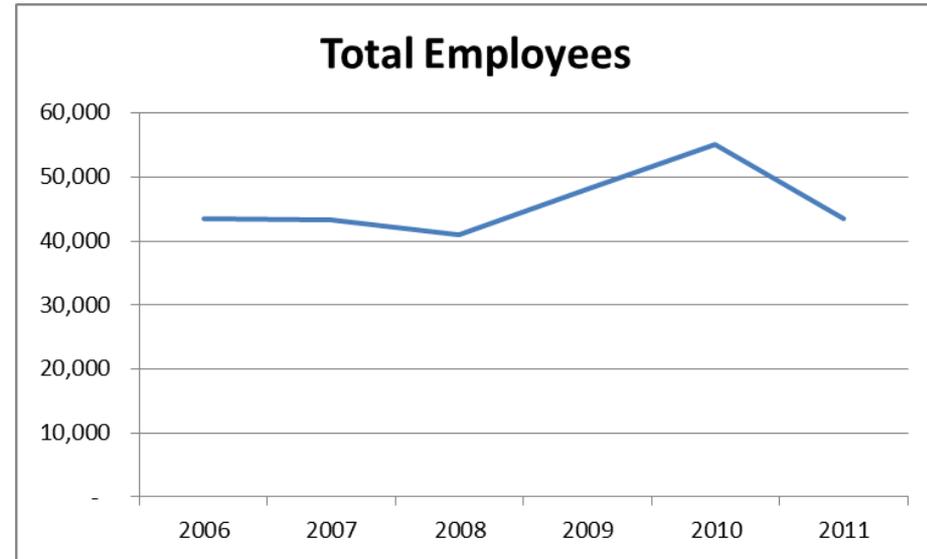
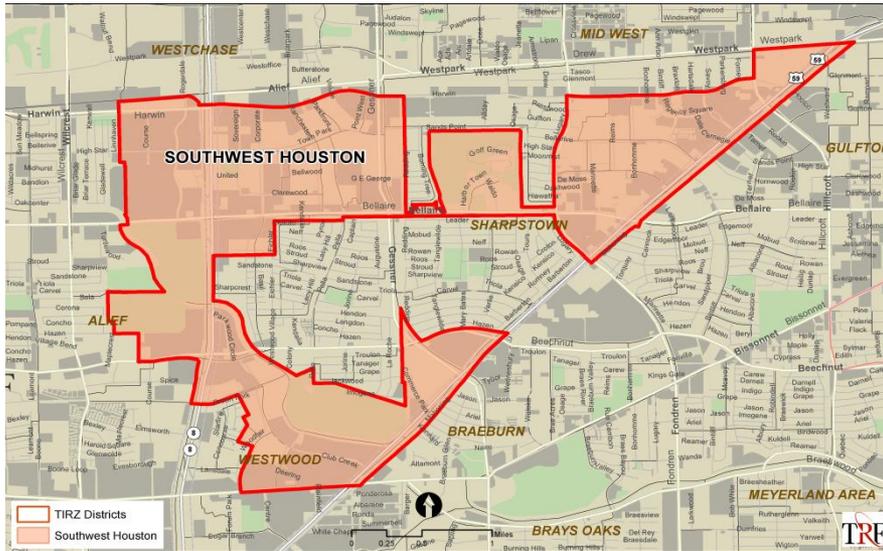
Old Sixth Ward TIRZ 2006-2011



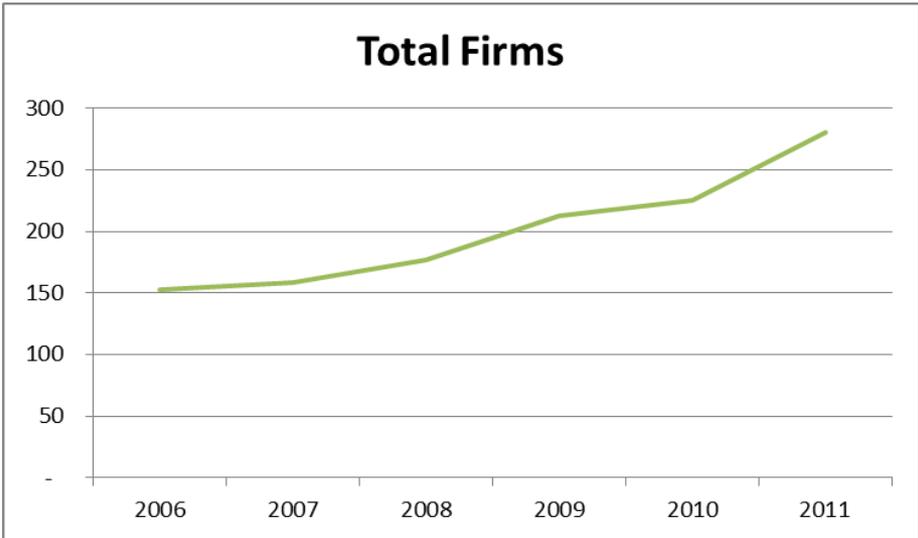
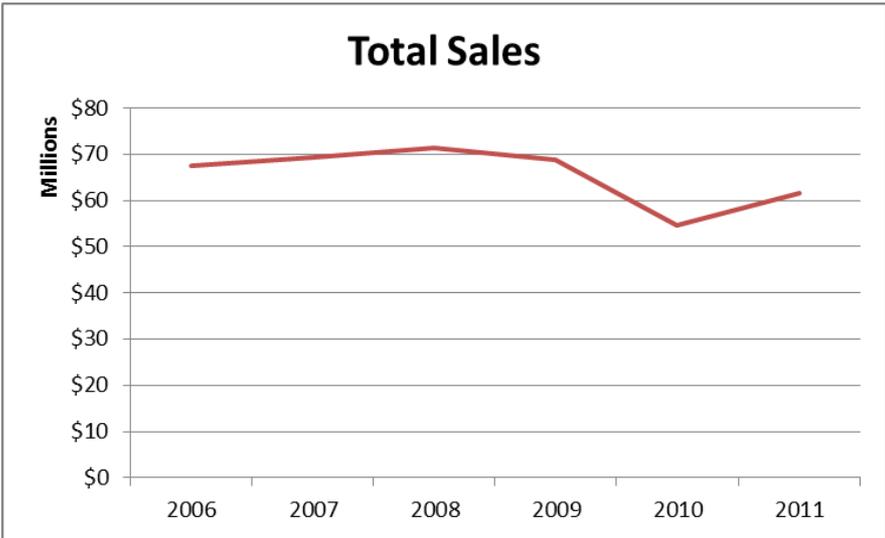
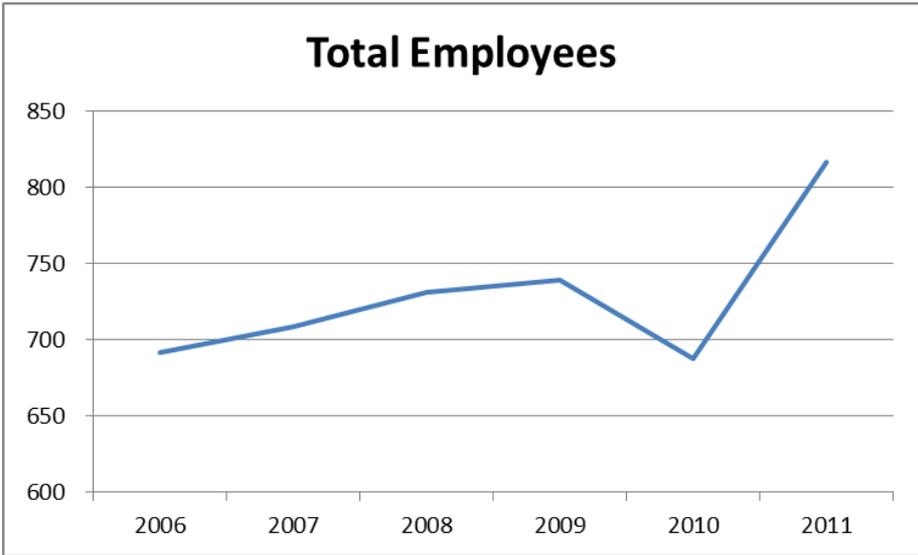
South Post Oak TIRZ 2006-2011



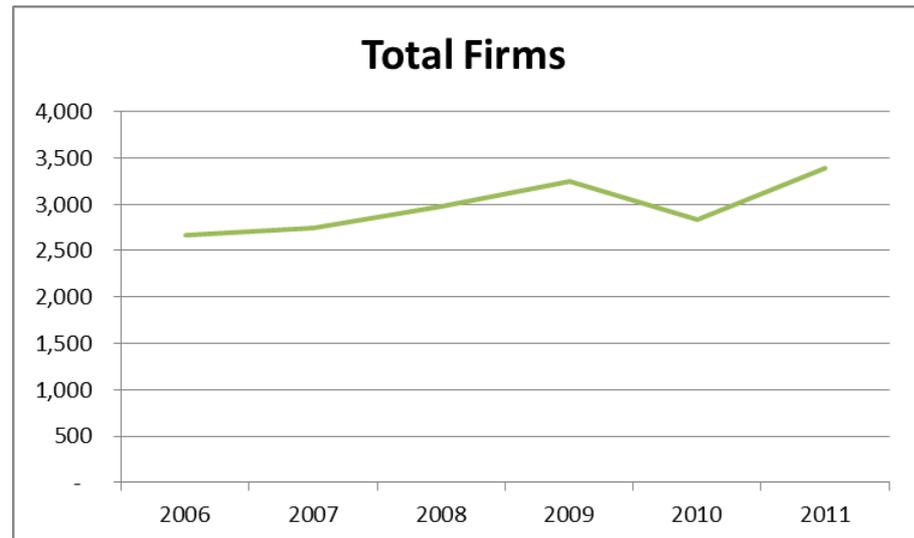
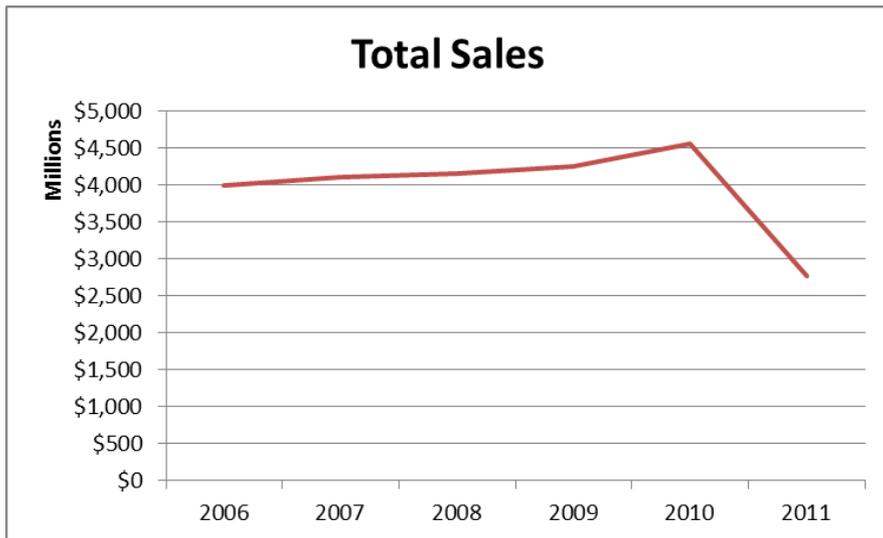
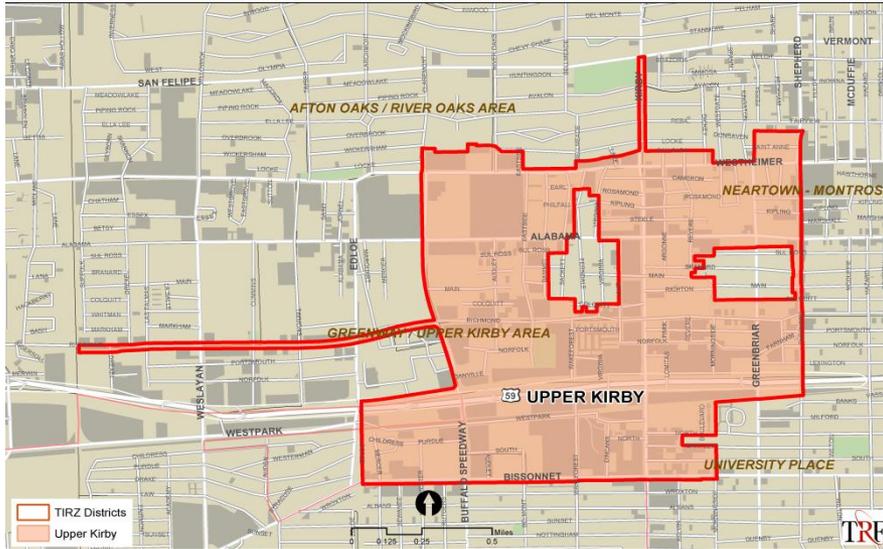
Southwest Houston TIRZ 2006-2011



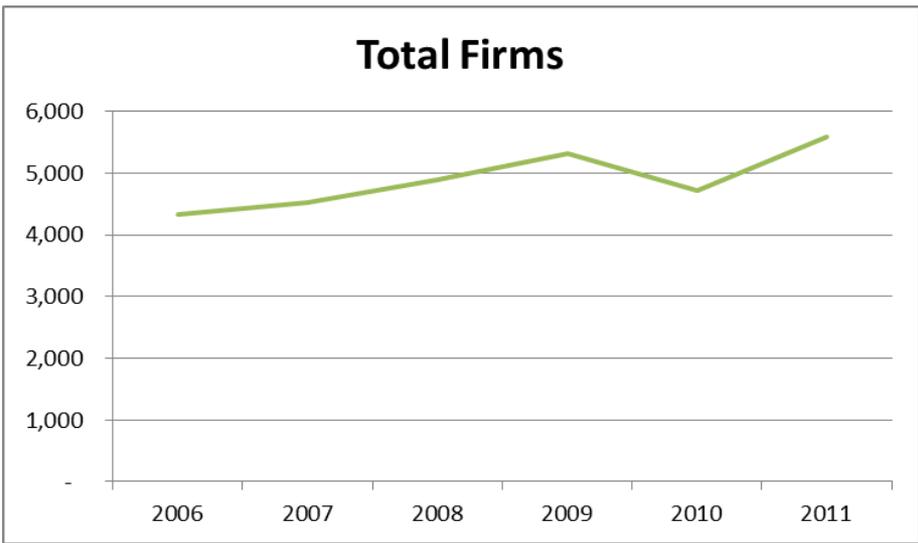
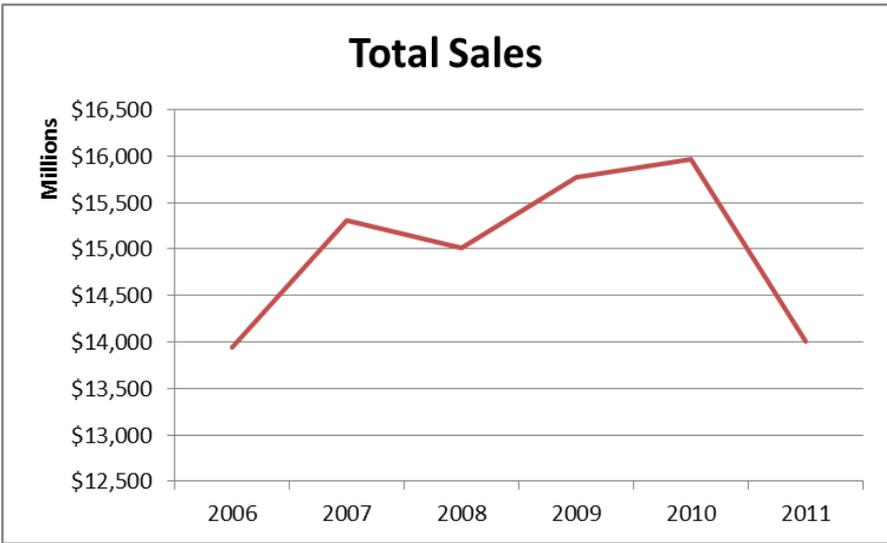
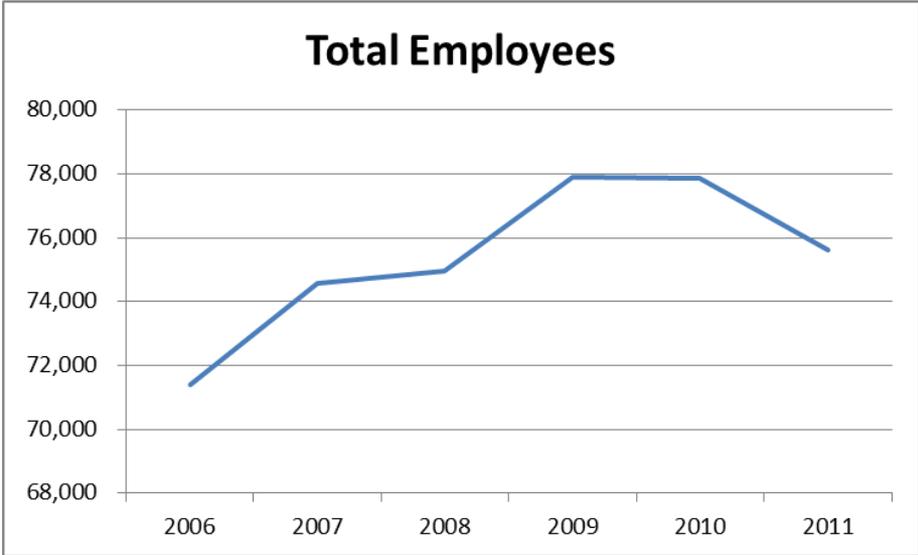
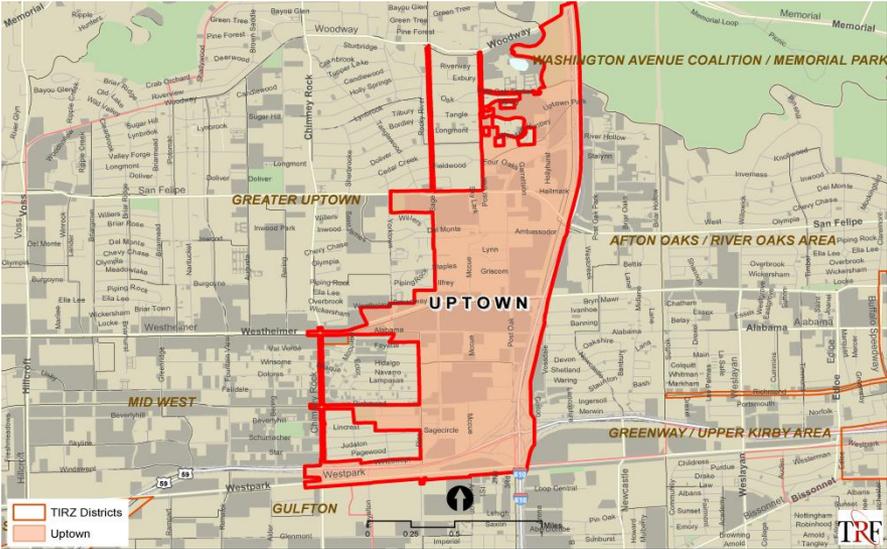
St. George Place TIRZ 2006-2011



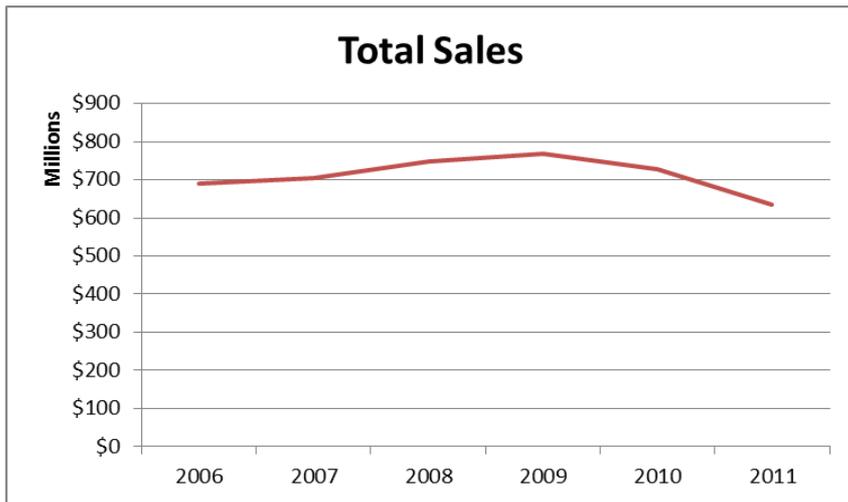
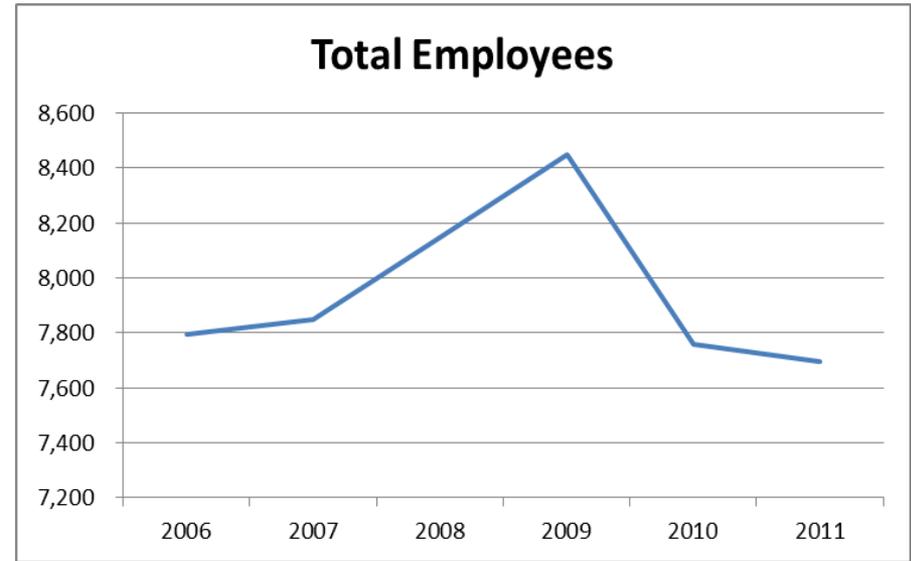
Upper Kirby TIRZ 2006-2011



Uptown TIRZ 2006-2011



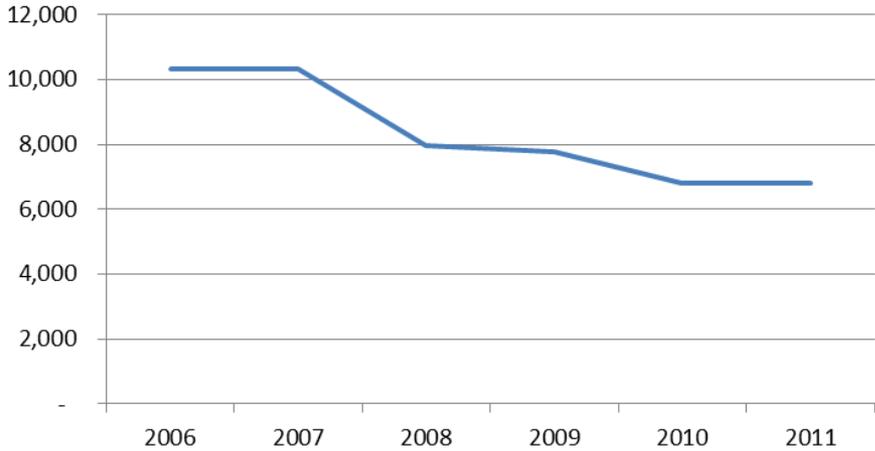
Acres Home CRA Outreach Area 2006-2011



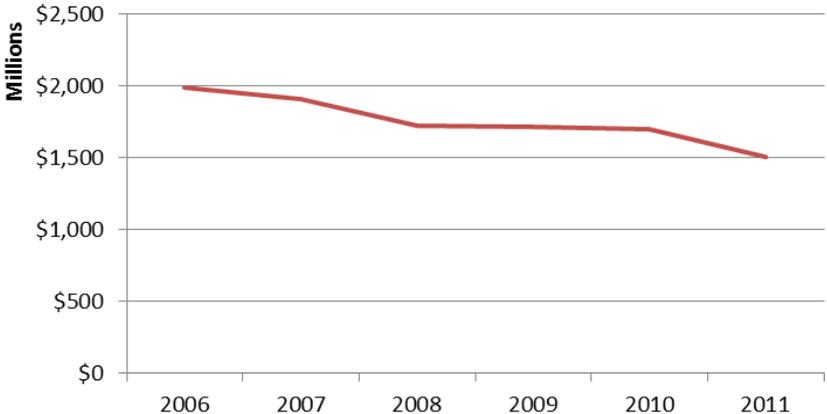
Greater 5thWard CRA Outreach Area 2006-2011



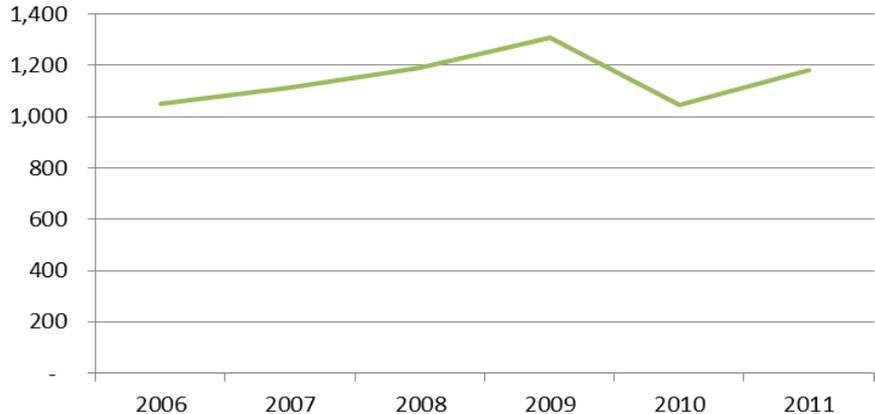
Total Employees



Total Sales



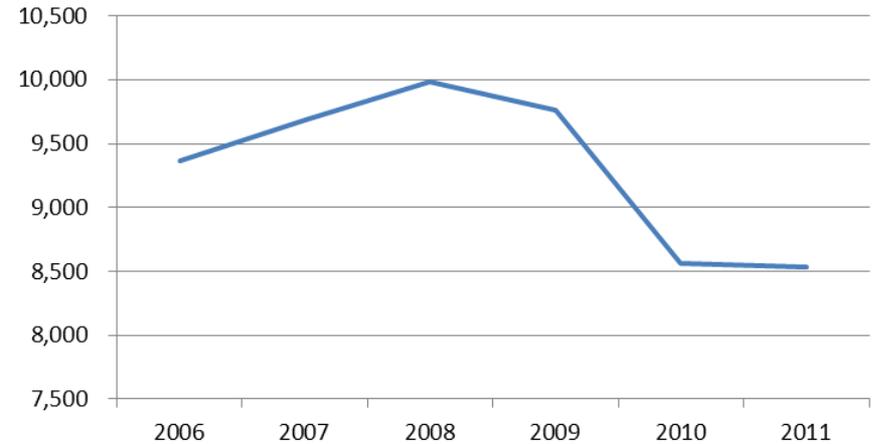
Total Firms



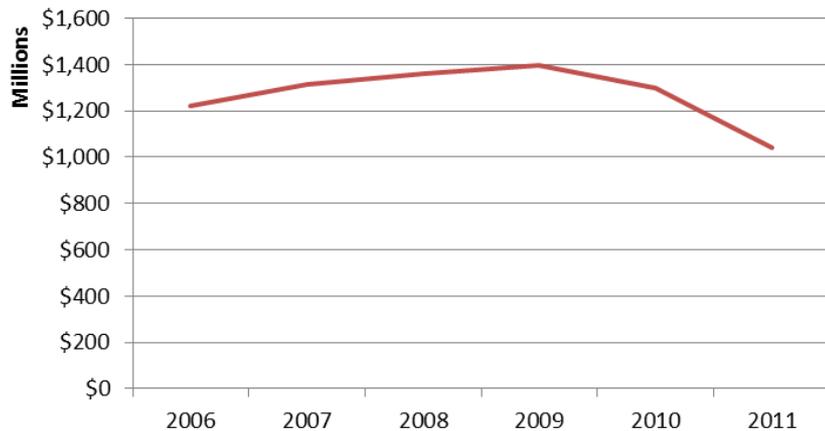
Indy Heights CRA Outreach Area 2006-2011



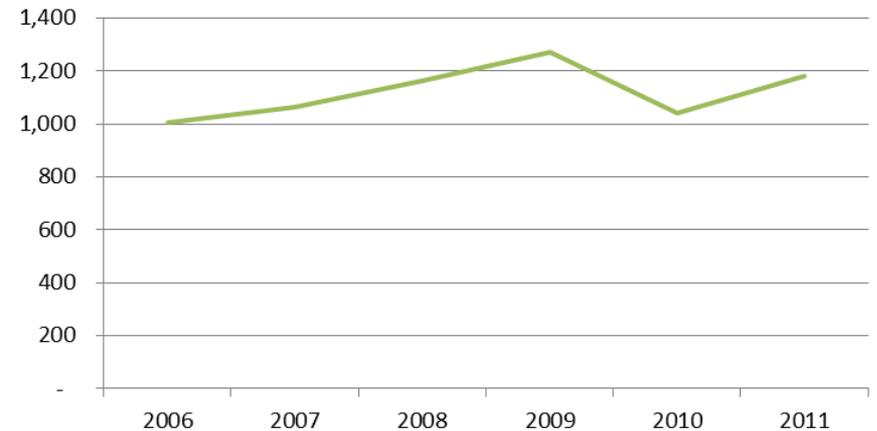
Total Employees



Total Sales



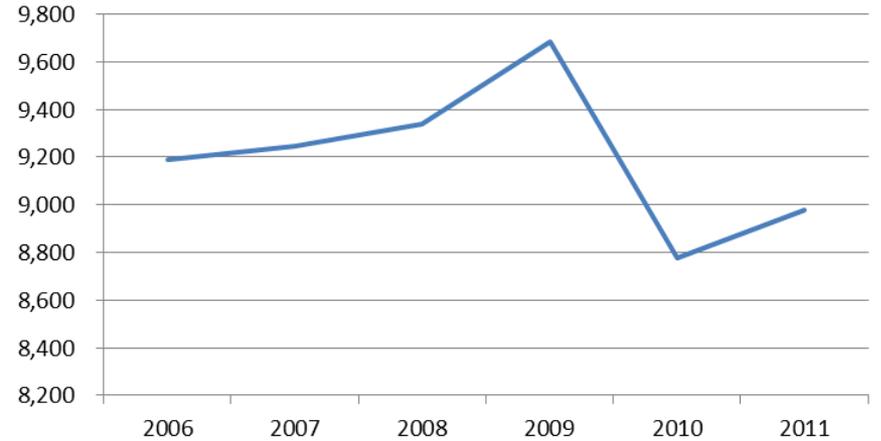
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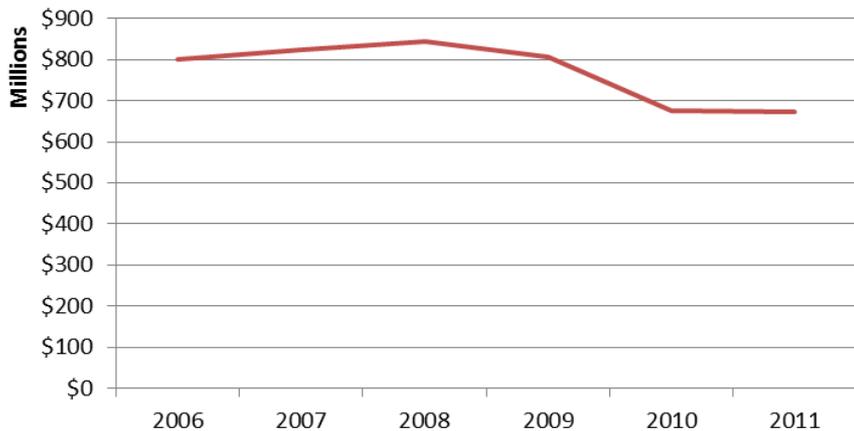
Northside Village CRA Outreach Area 2006-2011



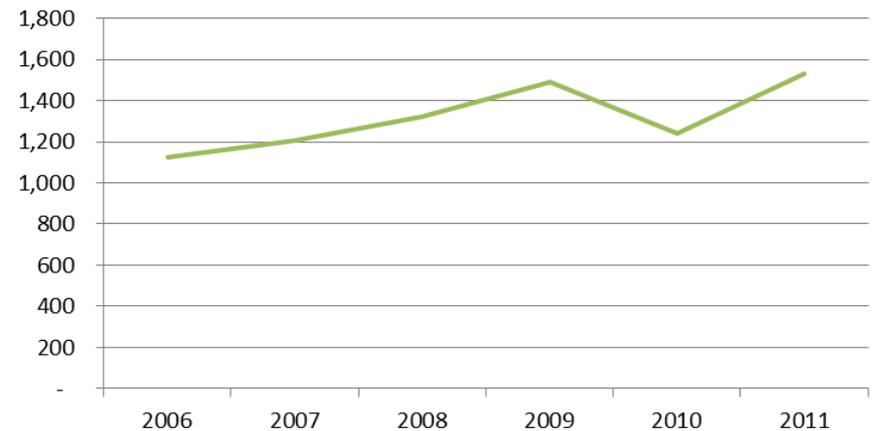
Total Employees



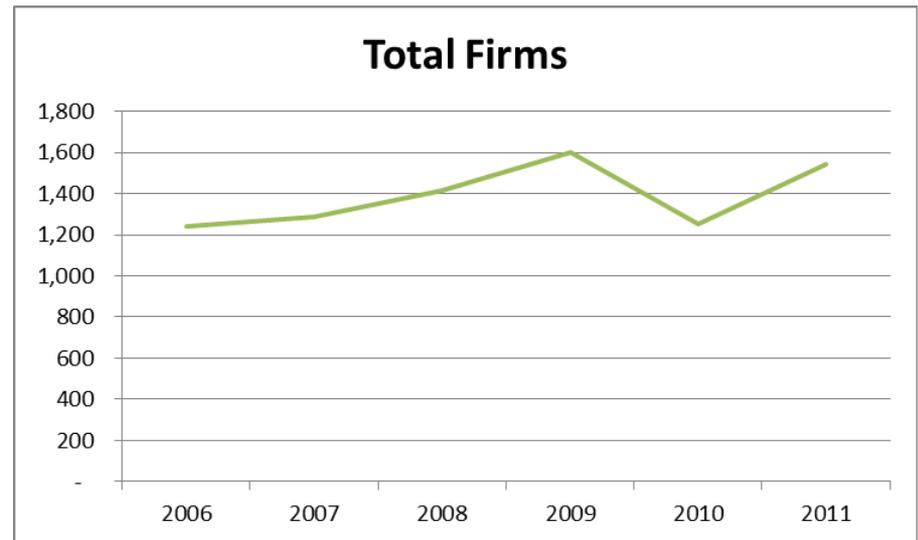
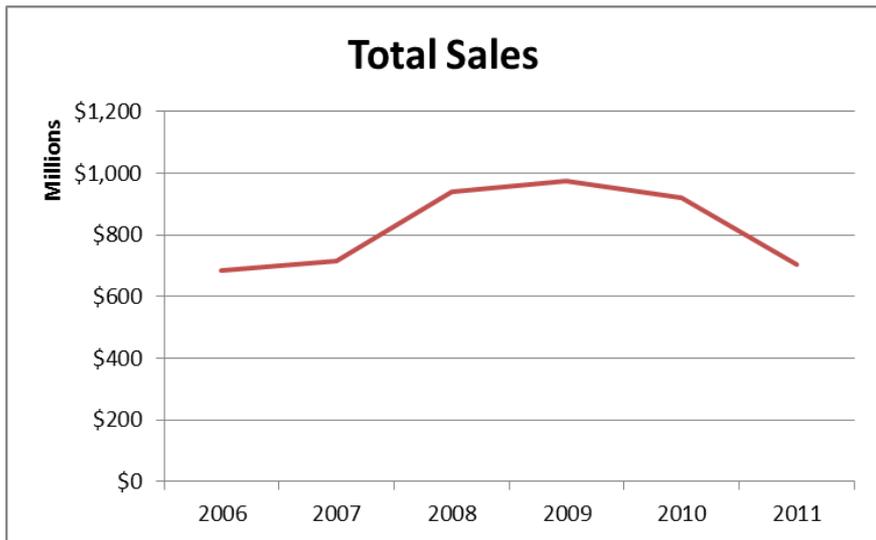
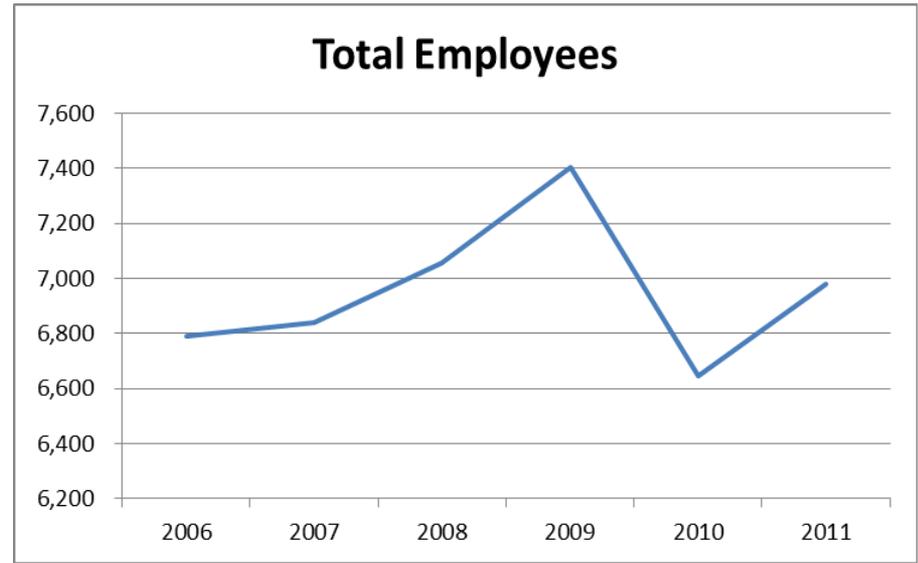
Total Sales



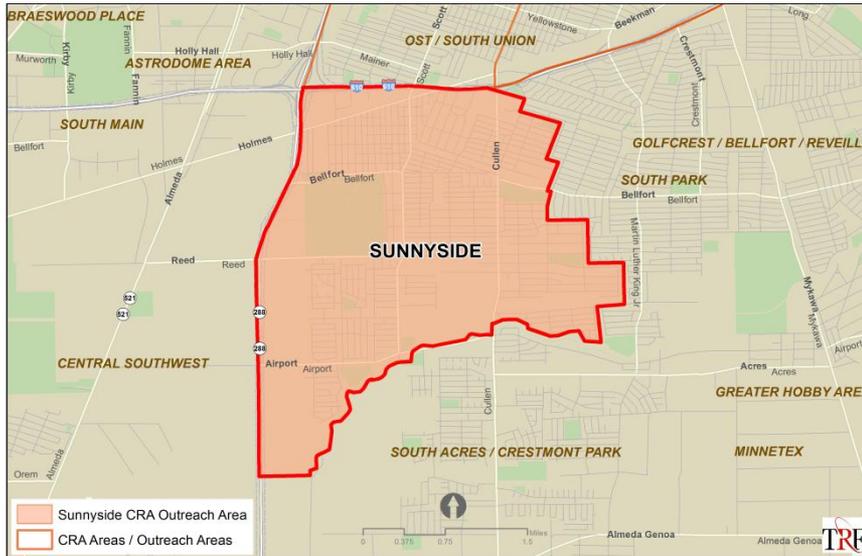
Total Firms



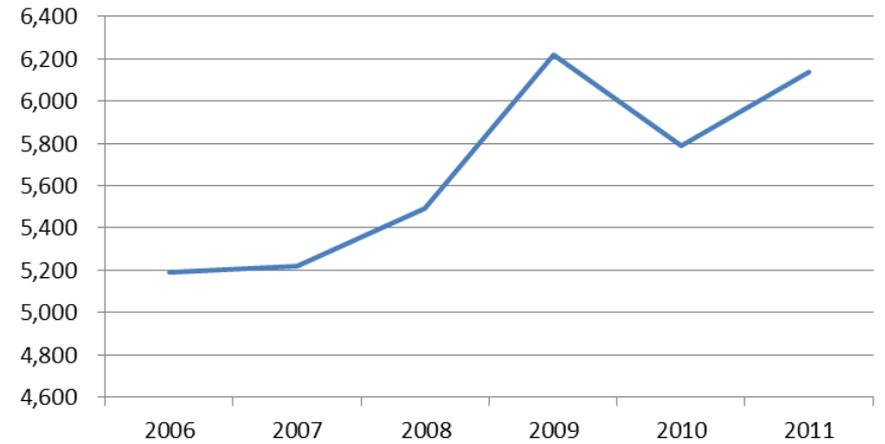
OST/South Union CRA Outreach Area 2006-2011



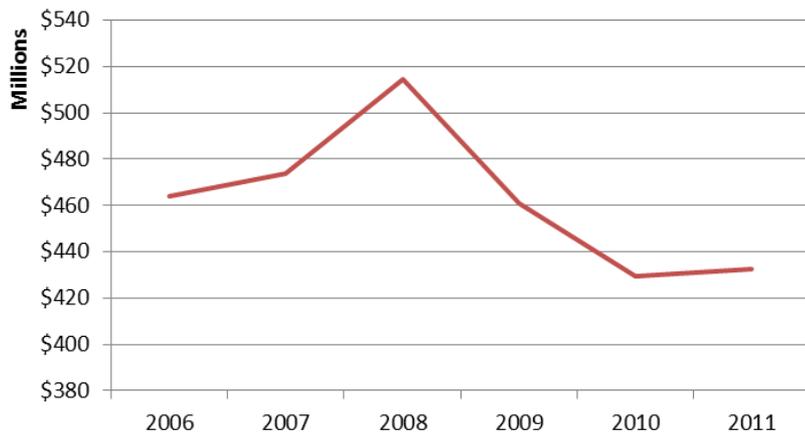
Sunnyside CRA Outreach Area 2006-2011



Total Employees



Total Sales



Total Firms

