

Recommendation Rationale

- Terminate the existing letter of credit.
 - The current contract allows the City to terminate without penalty and doing so may allow the City to avoid the potential costs associated with a downgrade of the liquidity provider.
 - If the current trading differential continues, it will cost CUS an additional \$225,000 annually.
- Convert the structure from variable rate demand bonds to SIFMA Index Floaters. This structure involves selling the bonds to investors for a period of time that is typically inside of 5 years and the interest expense is pegged to an index plus a fixed spread.
 - Maintain a variable rate structure.
 - Short-term interest rates are low and the variable rate exposure of CUS is below the City's maximum policy target of 20%.
 - Use SIFMA Index Floaters as the alternative to variable rate demand bonds.
 - The investors hold the bonds until maturity, so the bonds no longer need to be remarketed on a weekly basis, which requires a letter of credit. Eliminating the need for a letter of credit reduces the City's exposure to the financial health of the associated bank. The FWG determined that the benefits of the reduction in bank risk significantly outweighed the small estimated cost difference (\$55k).
 - See Attachment 1 for an analysis of the cost differences between variable rate demand bonds and SIFMA Index Floaters.
 - The FWG issued a Request for Proposals for either the replacement of the existing letter of credit or for an alternative structure. Only two proposals were received for replacement of the existing letter of credit, while around fifteen proposals were received for an Index Floater. Based on this response, the availability of letters of credit from a highly rating bank is a concern.
- Split the \$225 million into two tranches; a \$125 million 3-year Index Floater and a \$100 million 5-year Index Floater.
 - Staggered maturities reduce the remarketing risk at the end of the term.

Table 1: CUS Liquidity Summary

| Liquidity Type | Series | Size (\$ millions) | Bank | Expiration | Requires Bank Letter of Credit |
|-------------------------------|----------|-----------------------|--------------------------|------------|-----------------------------------|
| Commercial Paper | B-1 | 250 | JPMorgan Chase | 12/16/2013 | Y |
| | B-2 | 75 | Wells Fargo | 12/14/2012 | |
| | B-3 | 75 | Bank of Tokyo-Mitsubishi | 1/20/2015 | |
| | B-4 | 100 | Barclay's | 7/15/2013 | |
| | B-5 | 100 | BBVA | 5/27/2015 | |
| | B-6 | 100 | Citibank | 7/15/2013 | |
| Total | | 700 | | | |
| Variable Rate Demand Bonds | 2004B-1 | 225 | Bank of America | 12/16/2013 | Y |
| | 2004B-2 | 100 | State Street | 4/5/2013 | |
| | 2004B-3 | 75 | Sumitomo | 4/3/2015 | |
| | 2004B-4 | 75 | JPMorgan Chase | 4/6/2013 | |
| | 2004B-5 | 100 | Lloyd's | 4/6/2013 | |
| | 2004B-6 | 78.33 | Sumitomo | 4/3/2015 | |
| | 2008D-1 | 132.01 | JPMorgan Chase | 12/31/2012 | |
| Total | | 785.34 | | | |
| Subtotal | | 1,485.34 | | | |
| SIFMA Index Floater | 2010 B-1 | 200 | RBC | 3/22/2013 | N |
| | 2010 B-2 | 49.08 | RBC | 3/23/2013 | |
| Total | | 249.08 | | | |
| TOTAL | | 1,734.42 | 18.5% | * | |
| Total Outstanding Debt | | 5,966.92 | | | |

* The percentage of variable rate exposure includes \$902 million of hedged debt and \$70.4 million of commercial paper. The calculation does not include the entire \$700 million commercial paper program.

Attachment 1: Cost Comparison

SUMMARY: Under the best case scenario, where it is assumed that the rating of the bank providing the letter of credit does NOT impact interest rates (i.e. the variable index spread below is zero), a 3-year Index Floater costs approximately \$55,000 more than maintaining the current variable rate structure with an alternate bank. Anything less than the best case scenario will result in a decrease of the cost difference.

| Costs (% of par) | VRDB | 3-yr Index Floater |
|-----------------------------|-------------|---------------------------|
| Interest (Assumes SIFMA) | 0.25% | 0.25% |
| LOC Fee | 0.53% | N/A |
| Remarketing Fee | 0.05% | N/A |
| Fixed Index Spread | N/A | 0.53% |
| Variable Index Spread * | 0.00% | N/A |
| | 0.83% | 0.78% |
| 2004B-1 Par Amount | 225,000,000 | 225,000,000 |
| Estimated Annual Cost | 1,856,250 | 1,755,000 |
| One-Time Cost of Issuance: | | |
| Legal Fees | 60,000 | 250,000 |
| Underwriter's Discount | | 279,000 |
| | 60,000 | 529,000 |
| Annualized | 20,000 | 176,333 |
| Total Estimated Annual Cost | 1,876,250 | 1,931,333 |
| Difference | | 55,083 |

ASSUMPTIONS:

- The Finance Working Group issued a Request for Proposals for either the replacement of the existing letter of credit or for an alternative structure. The costs quoted above are based on the results of these proposals.
- The Variable Index Spread is assumed to be zero, which is only true for the highest rated banks. This is the spread that would increase without limit should the associated bank be downgraded.
- Legal fees are estimated based on similar previous transactions.
- The entire \$225 million is estimated based on a 3-year Index Floater even though \$100 million will be structured as a 5-year Index Floater. This is done because no proposals were received for a 5-year letter of credit against which a 5-year Index Floater could be compared. This assumption increases the costs associated with the Index Floater because the higher one-time costs of issuance are annualized over a shorter period of time.

Attachment 2: Finance Working Group

| | <i>Phone</i> | <i>Fax</i> | <i>E-mail</i> |
|--|----------------|----------------|---------------------------------|
| <hr/> City of Houston <hr/> | | | |
| <i>Office of the Mayor</i> | | | |
| 901 Bagby, 2 nd Floor Houston, TX 77002 | | | |
| Annise Parker, Mayor | | | |
| <i>City Council</i> | | | |
| City Hall Annex 900 Bagby, 1st Floor Houston, TX 77002 | | | |
| *Stephen C. Costello, City Council Member | (832) 393-3014 | | stephen.costello@houstontx.gov |
| *Sallie Alcorn | (832) 393-3349 | | sallie.alcorn@houstontx.gov |
| <i>Office of the City Controller</i> | | | |
| 901 Bagby, 10 th Floor Houston, TX 77002 | | | |
| *Ronald Green, City Controller | (832) 393-3460 | | ronald.green@houstontx.gov |
| *Chris Brown | | | chris.brown@houstontx.gov |
| *Shawnell Holman-Smith | (832) 393-3513 | | shawnell.holman@houstontx.gov |
| *Asha Patnaik | (832) 393-3495 | | asha.patnaik@houstontx.gov |
| *Kendrack Lewis | (832) 393-3523 | | kendrack.lewis@houstontx.gov |
| <i>Department of Finance</i> | | | |
| 611 Walker, 11 th Floor Houston, TX 77002 | | | |
| *Kelly Dowe, Finance Director | (713) 221-0935 | | kelly.dowe@houstontx.gov |
| *Jim Moncur | (713) 837-9615 | | james.moncur@houstontx.gov |
| *Jennifer Olenick | (713) 837-9899 | (713) 837-9566 | jennifer.olenick@houstontx.gov |
| *Craig Mason | (713) 221-0417 | (713) 837-9879 | craig.mason@houstontx.gov |
| *Jaime Alvarez | (713) 837-9503 | | jaime.alvarez@houstontx.gov |
| *Veronica Lizama | (713) 837-0522 | | veronica.gandar@houstontx.gov |
| <i>Combined Utility System</i> | | | |
| 611 Walker, 25 th Floor Houston, TX 77002 | | | |
| *Susan Bandy, Deputy Director-PWE | (832) 395-2468 | | susan.bandy@houstontx.gov |
| *Kate Bechtold, Executive Staff Analyst | (832) 395-2578 | | katheryn.bechtold@houstontx.gov |
| <i>Office of the City Attorney</i> | | | |
| 900 Bagby, 4 th Floor Houston, TX 77002 | | | |
| David M. Feldman, City Attorney | (832) 393-6491 | | |

| | <i>Phone</i> | <i>Fax</i> | <i>E-mail</i> |
|--|----------------|----------------|------------------------------------|
| *Gary L. Wood, Sr. Asst. City Attorney | (832) 393-6440 | (832) 393-6529 | gary.wood@cityofhouston.net |
| *Sameera Mahendru, Asst. City Attorney | (832) 393-6315 | (832) 393-6529 | sameera.mahendru@cityofhouston.net |

Financial Advisors

FirstSouthwest

700 Milam Street, Suite 500

Houston, TX 77002

| | | | |
|---------------------|----------------|----------------|--------------------------------|
| *Michael Bartolotta | (713) 654-8641 | (713) 651-9361 | michael.bartolotta@firstsw.com |
| *Drew Masterson | (713) 654-8654 | (713) 651-9361 | drew.masterson@firstsw.com |
| *Trey Cash | (713) 654-8651 | (832) 239-9015 | trey.cash@firstsw.com |
| *Phillip Martin | (713) 654-8620 | (713) 651-9361 | phillip.martin@firstsw.com |
| *Kristin Garcia | (713) 654-8675 | (713) 651-9361 | kristin.garcia@firstsw.com |