

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority (TIRZ 12)	N	
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY24-28
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY23-27
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY24-28
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY24-28
Greater Houston Convention and Visitors Bureau	N	
Greater Houston (TIRZ 24)	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY24-28
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY24-28
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY23-27
HALAN – Houston Area Library Automated Network Board	N	
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY24-28
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY24-34
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY24-28
Lamar Terrace Public Improvement District	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Land Assemblage Redevelopment Authority	N	
Leland Woods Redevelopment Authority I (TIRZ 22)	Y	FY24-28
Leland Woods Redevelopment Authority II (TIRZ 22)	Y	FY24-28
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY24-28
Medical Center Area (TIRZ 28)	N	
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY24-28
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY24-28
Midtown Redevelopment Authority (TIRZ 2)	Y	FY23-27
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY24-28
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY24-28
OST/Almeda Corridors Redevelopment Authority (TIRZ 7)	Y	FY24-28
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY24-28
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY24-28
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY24-28
Stadium Park Redevelopment Authority	N	
Sunnyside Redevelopment Authority (TIRZ 26)	Y	FY24-28
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY24-28
Uptown Development Authority (TIRZ 16)	Y	FY24-28
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY24-28
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY25-27

FISCAL YEAR 2025-2029 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2025	2026	2027	2028	2029	2025-2029
TIRZ Total	324,069	224,681	199,069	129,193		877,012
Houston Parks Board, Inc.	9,734	2,268	5,805	1,269	1,878	20,954
Total	333,803	226,949	204,874	130,462	1,878	897,966

Summary Table of Business Type Component Units

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2025	2026	2027	2028	2029	2025-2029
Houston Zoo, Inc.	30,960	26,345	54,105			111,410
Houston First Corporation	72,140	271,949	512,112	523,612	254,137	1,633,950
Total	103,100	298,294	566,217	523,612	254,137	1,745,360

Summary Table of Combined Component Units

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2025	2026	2027	2028	2029	2025-2029
Governmental Units	333,803	226,949	204,874	130,462	1,878	897,966
Business Type Units	103,100	298,294	566,217	523,612	254,137	1,745,360
Total	436,903	525,243	771,091	654,074	256,015	2,643,326

Summary Table of Governmental Component Units						
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2025	2026	2027	2028	2029	2025-2029
St. George Place Redevelopment Authority (TIRZ 1)	9,306	5,527	2,195	75		17,103
Midtown Redevelopment Authority (TIRZ 2)	44,060	24,683	19,748			88,491
Main Street Market Square Redevelopment Authority (TIRZ 3)	10,752	9,280	9,533	8,286		37,850
Memorial Heights Redevelopment Authority (TIRZ 5)	32,230	15,366	18,700	3,500		69,795
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	38,622	17,758	9,079	7,200		72,660
Gulfgate Redevelopment Authority (TIRZ 8)	12,793	1,325	6,375	6,525		27,018
South Post Oak Redevelopment Authority (TIRZ 9)	5,419	1,640	1,100	1,100		9,259
Lake Houston Redevelopment Authority (TIRZ 10)	28,916	90	35,161	34,636		98,803
Greater Greenspoint Redevelopment Authority (TIRZ 11)	15,810	11,899	9,350			37,059
Old Sixth Ward Redevelopment Authority (TIRZ 13)	2,700	5,160	1,900	3,600		13,360
Fourth Ward Redevelopment Authority (TIRZ 14)	7,695	5,545	5,011	2,675		20,926
East Downtown Redevelopment Authority (TIRZ 15)	5,030	5,925	2,965	325		14,245
Uptown Redevelopment Authority (TIRZ 16)	10,067	5,387	3,662	7,285		26,402
Memorial City Redevelopment Authority (TIRZ 17)	31,366	43,172	1,300	4,060		79,898
Fifth Ward Redevelopment Authority (TIRZ 18)	1,424	974	624			3,022
Upper Kirby Redevelopment Authority (TIRZ 19)	8,860	12,310	34,210	17,910		73,290
Southwest Houston Redevelopment Authority (TIRZ 20)	20,993	15,375	10,015	10,015		56,398
Hardy Yards Redevelopment Authority (TIRZ 21)	175	125	125	125		550
Leland Woods Redevelopment Authority (TIRZ 22)	1,335	575	25	25		1,960
Harrisburg Redevelopment Authority (TIRZ 23)	2,500	2,000	1,050			5,550
Hiram Clarke Redevelopment Authority (TIRZ 25)	11,452	4,000	550	550		16,552
Sunnyside Redevelopment Authority (TIRZ 26)	2,695	2,895	1,670	1,520		8,780
Montrose Redevelopment Authority (TIRZ 27)	19,870	33,670	24,720	19,780		98,040
Houston Parks Board, Inc.	9,734	2,268	5,805	1,269	1,878	20,954
Total	333,803	226,949	204,874	130,462	1,878	897,966

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2025-2029
	2025	2026	2027	2028	2029	
Planning	3,940	2,780	1,185	425		8,330
Acquisition-Land	13,940	20,540	16,890	3,790		55,160
Design	16,105	6,277	7,442	10,487		40,311
Construction	271,483	182,507	164,231	107,721		725,942
Equipment Acquisition	420	1,230	80	1,000		2,730
Salary Recovery	380	180		400		960
Other	17,801	11,167	9,241	5,370		43,579
Total Allocation	324,069	224,681	199,069	129,193		877,012
Source of Funds						
TIRZ01	3,856	4,735	2,195	75		10,861
TIRZ01 Grant	5,450	791				6,241
TIRZ02	42,060	24,683	19,748			86,491
TIRZ02 Grants	2,000					2,000
TIRZ03	10,752	9,280	9,533	8,286		37,850
TIRZ05	24,121	13,316	18,700	3,500		59,636
TIRZ05 COH	500					500
TIRZ05 Grants	7,609	2,050				9,659
TIRZ07	8,922	16,597	9,079	7,200		41,799
TIRZ07 Bonds	28,271	1,161				29,432
TIRZ07 Grants	1,429					1,429
TIRZ08	10,577	1,325	6,375	5,025		23,302
TIRZ08 COH				1,500		1,500
TIRZ08 Grants	2,116					2,116
TIRZ08 Other	100					100
TIRZ09	3,919	1,640	1,100	1,100		7,759
TIRZ09 Other	1,500					1,500
TIRZ10	28,916	90	15,949	15,424		60,379

Project Allocation						2025-2029
	2025	2026	2027	2028	2029	
Planning	3,940	2,780	1,185	425		8,330
Acquisition-Land	13,940	20,540	16,890	3,790		55,160
Design	16,105	6,277	7,442	10,487		40,311
Construction	271,483	182,507	164,231	107,721		725,942
Equipment Acquisition	420	1,230	80	1,000		2,730
Salary Recovery	380	180		400		960
Other	17,801	11,167	9,241	5,370		43,579
Total Allocation	324,069	224,681	199,069	129,193		877,012
Source of Funds						
TIRZ10 Grants			19,212	19,212		38,425
TIRZ11	15,385	11,899	9,350			36,634
TIRZ11 Bonds	425					425
TIRZ13	2,700	4,184	1,900	3,600		12,384
TIRZ 13 Grants		977				977
TIRZ14	7,695	5,545	5,011	2,675		20,926
TIRZ15	5,030	5,925	2,965	325		14,245
TIRZ16	10,067	5,387	3,662	7,285		26,402
TIRZ17	19,228	17,434	1,300	4,060		42,022
TIRZ17 Grants	12,138	25,738				37,876
TIRZ18	1,424	974	624			3,022
TIRZ19	8,610	9,810	32,710	16,410		67,540
TIRZ19 Grants	250	2,500	1,500	1,500		5,750
TIRZ20	20,993	7,375	3,015	3,015		34,398
TIRZ20 Grants		8,000	2,000	2,000		12,000
TIRZ20 Other			5,000	5,000		10,000
TIRZ21	175	125	125	125		550
TIRZ22	1,335	575	25	25		1,960

Project Allocation						2025-2029
	2025	2026	2027	2028	2029	
Planning	3,940	2,780	1,185	425		8,330
Acquisition-Land	13,940	20,540	16,890	3,790		55,160
Design	16,105	6,277	7,442	10,487		40,311
Construction	271,483	182,507	164,231	107,721		725,942
Equipment Acquisition	420	1,230	80	1,000		2,730
Salary Recovery	380	180		400		960
Other	17,801	11,167	9,241	5,370		43,579
Total Allocation	324,069	224,681	199,069	129,193		877,012
Source of Funds						
TIRZ23	2,500	2,000	1,050			5,550
TIRZ25	11,452	4,000	550	550		16,552
TIRZ26	2,150	2,395	1,670	1,520		7,735
TIRZ26 Other	545	500				1,045
TIRZ27	9,190	22,810	16,060	12,120		60,180
TIRZ27 COH Contrib.	1,000	1,000	1,000			3,000
TIRZ27 Grants	9,680	9,860	7,660	7,660		34,860
Total Funds	324,069	224,681	199,069	129,193		877,012

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
T-010800	Anderson Park Improvements						
	TIRZ01	300	4,609	2,120			7,029
	TIRZ01 Grant	5,000	791				5,791
	Project Total	5,300	5,400	2,120			12,820
T-010900	Bering Dr Improvmnts (Richmond to Verde)						
	TIRZ01	2,938					2,938
	Project Total	2,938					2,938
T-011500	Richmond Avenue Medians Beautification						
	TIRZ01	119	82	30	30		260
	Project Total	119	82	30	30		260
T-0116A0	Pedestrian Safety Improvements						
	TIRZ01	180	20	20	20		240
	TIRZ01 Grant	450					450
	Project Total	630	20	20	20		690
T-012300	East & West Greenridge Safety Imp.						
	TIRZ01	295					295
	Project Total	295					295
T-019900	Concrete Panel Replacement Program						
	TIRZ01	25	25	25	25		100
	Project Total	25	25	25	25		100
T-020400	Enhanced Street Lights						
	TIRZ02	155					155
	Project Total	155					155

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-020600	Southeast Neighborhood Street Reconst.						
	TIRZ02	7,025					7,025
	Project Total	7,025					7,025
T-020700	Operating of Zone & Project Facilities						
	TIRZ02	250	250	250			750
	Project Total	250	250	250			750
T-021000	Main Street Enhancements						
	TIRZ02	2,025					2,025
	Project Total	2,025					2,025
T-021300	Alabama Street Reconstruction						
	TIRZ02	8,020	7,020				15,040
	Project Total	8,020	7,020				15,040
T-021400	Caroline Street Reconstruction						
	TIRZ02	4,390					4,390
	Project Total	4,390					4,390
T-022100	Midtown Park (Superblock)						
	TIRZ02	510	510	510			1,531
	Project Total	510	510	510			1,531
T-022200	Street Overlay Prog.(Partnership w COH)						
	TIRZ02	550					550
	Project Total	550					550
T-022300	Safe Sidewalk Prog. (Partnership w COH)						
	TIRZ02	260					260
	Project Total	260					260

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-022400	HX Building Maintenance						
	TIRZ02	50	50	50			150
	Project Total	50	50	50			150
T-022500	Mobility & Pedestrian Improvements						
	TIRZ02	755	580	580			1,916
	Project Total	755	580	580			1,916
T-023000	Wheeler St. Pedestrian Enhancements						
	TIRZ02	2,721					2,721
	Project Total	2,721					2,721
T-023200	Public and Cultural Facilities						
	TIRZ02	100	100	100			300
	Project Total	100	100	100			300
T-023300	Parking Garage-Midtown Park						
	TIRZ02	521	521	521			1,562
	Project Total	521	521	521			1,562
T-023400	Parks & Open Spaces						
	TIRZ02	755	755	755			2,266
	Project Total	755	755	755			2,266
T-023500	Public Art						
	TIRZ02	255	255	255			766
	Project Total	255	255	255			766
T-023600	Bagby Park						
	TIRZ02	356	356	356			1,067
	Project Total	356	356	356			1,067

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-023700	Baldwin Park Upgrade						
	TIRZ02	350	250	250			850
	Project Total	350	250	250			850
T-023900	Brazos Street Reconstruction						
	TIRZ02	6,015					6,015
	TIRZ02 Grants	2,000					2,000
	Project Total	8,015					8,015
T-024100	Alameda/Crawford						
	TIRZ02	890	4,040	2,040			6,970
	Project Total	890	4,040	2,040			6,970
T-024200	Webster Street						
	TIRZ02	671	1,021	7,040			8,731
	Project Total	671	1,021	7,040			8,731
T-024400	Museum District - Main St. Enhancements						
	TIRZ02	1,400	1,500				2,900
	Project Total	1,400	1,500				2,900
T-024500	Museum District - Pedestrian Enhancement						
	TIRZ02	3,400	3,000	3,000			9,400
	Project Total	3,400	3,000	3,000			9,400
T-024600	Museum District - Mobility Improvements						
	TIRZ02	500	4,300	4,000			8,800
	Project Total	500	4,300	4,000			8,800
T-024700	I-69(US-59) Deck Park -NHHIP						
	TIRZ02		41	41			81
	Project Total		41	41			81

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-025100	Pierce Elevated - NHHIP						
	TIRZ02	100	100				200
	Project Total	100	100				200
T-029900	Concrete Panel Replacement Program						
	TIRZ02	35	35				70
	Project Total	35	35				70
T-030700	Trebly Park Southern Downtown Pocket Prk						
	TIRZ03	852	880	883	886		3,500
	Project Total	852	880	883	886		3,500
T-031900	Allen Parkway Improvements						
	TIRZ03	150	150	150	150		600
	Project Total	150	150	150	150		600
T-032000	Main Street Market Square 2.0						
	TIRZ03	2,000					2,000
	Project Total	2,000					2,000
T-032600	NHHIP Planning						
	TIRZ03	250	250	250	250		1,000
	Project Total	250	250	250	250		1,000
T-032800	Warehouse District Infrastructure Improv						
	TIRZ03			4,000	4,000		8,000
	Project Total			4,000	4,000		8,000
T-033700	Montrose Bridge at Allen Parkway						
	TIRZ03	1,000					1,000
	Project Total	1,000					1,000

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-033900	Pedestrian Lighting Improvements						
	TIRZ03	1,500	3,000	3,000	3,000		10,500
	Project Total	1,500	3,000	3,000	3,000		10,500
T-034000	Office Conversion Incentive Program						
	TIRZ03	5,000	5,000	1,250			11,250
	Project Total	5,000	5,000	1,250			11,250
T-051000	Pedestrian Improvements Shepard@Memorial						
	TIRZ05	628					628
	TIRZ05 Grants	421					421
	Project Total	1,049					1,049
T-0523A0	Shepherd Durham & Select Cross St Recons						
	TIRZ05	20,700	700	6,700			28,100
	TIRZ05 Grants	6,500					6,500
	Project Total	27,200	700	6,700			34,600
T-052500	North Canal Project						
	TIRZ05		12,000	12,000			24,000
	Project Total		12,000	12,000			24,000
T-052600	Stude Park Improvement						
	TIRZ05	500					500
	TIRZ05 COH	500					500
	Project Total	1,000					1,000
T-053200	Zone Wide Safety and Mobility Projects						
	TIRZ05	950					950
	Project Total	950					950

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-053300	Zone Wide Localized Stormwater Mgmt Proj						
	TIRZ05	950					950
	Project Total	950					950
T-053700	Infrastructure improvements in Shepherd						
	TIRZ05				3,500		3,500
	Project Total				3,500		3,500
T-053800	Transportation Alternative Area Wide						
	TIRZ05	115					115
	TIRZ05 Grants	460					460
	Project Total	575					575
T-054000	11th Street Side Path Durham to Ella						
	TIRZ05	146	528				675
	TIRZ05 Grants		1,200				1,200
	Project Total	146	1,728				1,875
T-054100	White Oak @ Greenleaf						
	TIRZ05	46					46
	TIRZ05 Grants	228					228
	Project Total	274					274
T-054300	Congressional District 7 Sidewalk Improv						
	TIRZ05	85	88				173
	TIRZ05 Grants		850				850
	Project Total	85	938				1,023
T-071000	Real Property Land Assembly & Site Prep.						
	TIRZ07	22	24				46
	Project Total	22	24				46

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-0711A0	Emancipation Ave. Reconstruction Project						
	TIRZ07	8,800	8,800	2,379			19,979
	Project Total	8,800	8,800	2,379			19,979
T-071300	Historic Holman Street Reconst. Project						
	TIRZ07		6,600	6,600	6,600		19,800
	Project Total		6,600	6,600	6,600		19,800
T-071800	Alameda Corridor Improvements - Phase IV						
	TIRZ07	50	50	50	50		200
	Project Total	50	50	50	50		200
T-072200	Greater Third Ward Neighborhood Project						
	TIRZ07		1,073				1,073
	TIRZ07 Bonds	17,271	1,161				18,432
	TIRZ07 Grants	1,429					1,429
	Project Total	18,700	2,234				20,934
T-072300	MacGregor Park and Tennis Center						
	TIRZ07				500		500
	Project Total				500		500
T-072400	Live Oak St. Improvement Project						
	TIRZ07 Bonds	11,000					11,000
	Project Total	11,000					11,000
T-073000	Garden Bridges & Cleburne/Alameda Cap						
	TIRZ07	50	50	50	50		200
	Project Total	50	50	50	50		200

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-0802A0	Short Term Corridor Mobility Improvement						
	TIRZ08	2,300					2,300
	Project Total	2,300					2,300
T-081000	Charlton Park & Community Center						
	TIRZ08	1,064					1,064
	TIRZ08 Grants	1,116					1,116
	Project Total	2,180					2,180
T-081100	Parks and Greenspace Improvements						
	TIRZ08	2,690					2,690
	TIRZ08 COH				1,500		1,500
	Project Total	2,690			1,500		4,190
T-081200	Madden Lane Improvements						
	TIRZ08	1,284					1,284
	Project Total	1,284					1,284
T-081300	Telephone Road Mobility						
	TIRZ08	500		1,000	1,500		3,000
	Project Total	500		1,000	1,500		3,000
T-081400	Woodridge Drive Mobility						
	TIRZ08		200	3,350			3,550
	Project Total		200	3,350			3,550
T-081500	Belfort Ave Mobility (MLK to Broadway)						
	TIRZ08		500		1,000		1,500
	Project Total		500		1,000		1,500

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-081600	Dixie Road Mobility (Mykawa to IH-45)						
	TIRZ08			500	1,000		1,500
	Project Total			500	1,000		1,500
T-081700	Mosley Road Improvements						
	TIRZ08	1,184					1,184
	TIRZ08 Other	100					100
	Project Total	1,284					1,284
T-081900	Safe Sidewalks						
	TIRZ08	430					430
	TIRZ08 Grants	1,000					1,000
	Project Total	1,430					1,430
T-082000	MLK Blvd Pedestrian Improvements						
	TIRZ08			500	500		1,000
	Project Total			500	500		1,000
T-082100	Long Drive Mobility and Safety						
	TIRZ08	500	500	1,000	1,000		3,000
	Project Total	500	500	1,000	1,000		3,000
T-082200	Civic Art						
	TIRZ08	100	100				200
	Project Total	100	100				200
T-082600	Underpass Lighting & Improvements						
	TIRZ08	500					500
	Project Total	500					500

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-089900	Concrete Panel Replacement Program						
	TIRZ08	25	25	25	25		100
	Project Total	25	25	25	25		100
T-090100	South Post Oak Intersection Improvement						
	TIRZ09	1,961					1,961
	TIRZ09 Other	500					500
	Project Total	2,461					2,461
T-090300	West Orem Corridor Beautification						
	TIRZ09	100					100
	Project Total	100					100
T-090400	Affordable Housing Infrastructure						
	TIRZ09	100	1,100	1,100	1,100		3,400
	TIRZ09 Other	1,000					1,000
	Project Total	1,100	1,100	1,100	1,100		4,400
T-091100	Madison Mile Streetscape Improvements						
	TIRZ09	1,458	540				1,998
	Project Total	1,458	540				1,998
T-091200	Signature Bus Shelter Improvements						
	TIRZ09	300					300
	Project Total	300					300
T-101300	Northpark Drive Overpass Project						
	TIRZ10	28,826					28,826
	Project Total	28,826					28,826

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-1014A0	Northpark Drive Reconstruction-Mntgmry C						
	TIRZ10			2,497	2,372		4,868
	TIRZ10 Grants			9,421	9,421		18,841
	Project Total			11,917	11,792		23,710
T-1014B0	Northpark Drive Reconstruction-Harris Co						
	TIRZ10			13,362	12,962		26,324
	TIRZ10 Grants			9,792	9,792		19,583
	Project Total			23,154	22,754		45,907
T-109900	Concrete Panel and Sidewalk Rplcmnt Pgrm						
	TIRZ10	90	90	90	90		360
	Project Total	90	90	90	90		360
T-110300	Greenspoint Streetscape						
	TIRZ11	300	200	200			700
	Project Total	300	200	200			700
T-111900	N. Houston Skate Park; Rockstar Energy						
	TIRZ11	840	254	130			1,224
	Project Total	840	254	130			1,224
T-112300	Greens Road & Drainage Improvements						
	TIRZ11	6,355					6,355
	TIRZ11 Bonds	425					425
	Project Total	6,780					6,780
T-112600	Undercrossing at Aldine Bender & I-45						
	TIRZ11	2,720					2,720
	Project Total	2,720					2,720

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-112700	Gears, Greens Crossing & Ella Improvemnt						
	TIRZ11	500	3,375	1,120			4,995
	Project Total	500	3,375	1,120			4,995
T-112800	Northborough Street Improvements						
	TIRZ11		3,400	6,650			10,050
	Project Total		3,400	6,650			10,050
T-113000	N. Houston Skate and Bike Park Maint.						
	TIRZ11	1,250	1,250	1,250			3,750
	Project Total	1,250	1,250	1,250			3,750
T-113500	Rankin Road Drainage & Panel Replacement						
	TIRZ11	3,375	3,375				6,750
	Project Total	3,375	3,375				6,750
T-119900	Concrete Panel Replacement Program						
	TIRZ11	45	45				90
	Project Total	45	45				90
T-131000	Hemphill Road						
	TIRZ13	2,000	1,000				3,000
	Project Total	2,000	1,000				3,000
T-131700	Washington Ave. Pedestrian Improvement						
	TIRZ13			825			825
	Project Total			825			825
T-131900	Sawyer Street Re-Construction						
	TIRZ13				200		200
	Project Total				200		200

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029	
		2025	2026	2027	2028	2029		
T-132400	Silver Street Improvements							
	TIRZ13			600	3,000			3,600
	Project Total			600	3,000			3,600
T-132800	Improvements to Washington and Sawyer							
	TIRZ13	100	109					209
	TIRZ 13 Grants		977					977
	Project Total	100	1,085					1,185
T-132900	Oliver Street Reconstruction							
	TIRZ13	200	3,000					3,200
	Project Total	200	3,000					3,200
T-139900	Safe Intrsrction Crossing and Sidewlk Prg							
	TIRZ13	400	75	475	400			1,350
	Project Total	400	75	475	400			1,350
T-140300	Gillette - Genesse Street Amenities							
	TIRZ14	500	500	336				1,336
	Project Total	500	500	336				1,336
T-140900	Fourth Ward Street Reconst. Project							
	TIRZ14	5,370	3,370	3,000	1,000			12,740
	Project Total	5,370	3,370	3,000	1,000			12,740
T-141200	Historical Monuments							
	TIRZ14	175	175	175	175			700
	Project Total	175	175	175	175			700
T-1414A0	Decorative Street Lights							
	TIRZ14	150						150
	Project Total	150						150

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-141600	Affordable Housing-Housing Development						
	TIRZ14	1,500	1,500	1,500	1,500		6,000
	Project Total	1,500	1,500	1,500	1,500		6,000
T-150400	Phase 2 Roadway & Utility Reconstruction						
	TIRZ15	3,050					3,050
	Project Total	3,050					3,050
T-150900	Bastrop Right of Way Improvements						
	TIRZ15		100	1,040			1,140
	Project Total		100	1,040			1,140
T-151400	Texas Avenue Mobility Improvements						
	TIRZ15	580					580
	Project Total	580					580
T-152100	Public Parking Opportunities						
	TIRZ15	500					500
	Project Total	500					500
T-152300	NHHIP Planning and Implementation						
	TIRZ15	100	75	50	50		275
	Project Total	100	75	50	50		275
T-152400	McKinney St. Rehabilitation						
	TIRZ15		275	1,600			1,875
	Project Total		275	1,600			1,875
T-152500	Phase 3-Roadway & Utility Reconstruction						
	TIRZ15	400	5,200				5,600
	Project Total	400	5,200				5,600

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-152800	Zone Wide Safety and Mobility Projects						
	TIRZ15	375	250	250	250		1,125
	Project Total	375	250	250	250		1,125
T-159900	Safe Sidewalk Program						
	TIRZ15	25	25	25	25		100
	Project Total	25	25	25	25		100
T-161100	Right-of-Way Acquisition						
	TIRZ16	40	40	40	40		160
	Project Total	40	40	40	40		160
T-162200	Parks						
	TIRZ16	250	250	250	250		1,000
	Project Total	250	250	250	250		1,000
T-162500	Lynn Street						
	TIRZ16			200	850		1,050
	Project Total			200	850		1,050
T-163400	West Loop Transit Way						
	TIRZ16	2,000					2,000
	Project Total	2,000					2,000
T-163500	Memorial Park (Greenspace / Eco Restore)						
	TIRZ16	6,977	1,647	1,572	1,255		11,452
	Project Total	6,977	1,647	1,572	1,255		11,452
T-1635A0	Memorial Park Connectivity Projects						
	TIRZ16	200	200	200	200		800
	Project Total	200	200	200	200		800

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-1635A1	Memorial Dr. Connection-San Felipe Trail						
	TIRZ16	250	250	900	190		1,590
	Project Total	250	250	900	190		1,590
T-1635A2	Memorial Park Connectivity-SLT						
	TIRZ16		3,000				3,000
	Project Total		3,000				3,000
T-1635A3	Memorial Park Connectivity-Pedestrian						
	TIRZ16			500	4,500		5,000
	Project Total			500	4,500		5,000
T-1635B0	Memorial Park Infrastructure Phase I						
	TIRZ16	350					350
	Project Total	350					350
T-172500	Park and Green Space Improvements						
	TIRZ17	125	100	40			265
	Project Total	125	100	40			265
T-173500	Detention Basin A						
	TIRZ17	13,874	13,874				27,748
	TIRZ17 Grants	12,138	12,138				24,276
	Project Total	26,012	26,012				52,025
T-1735A0	Detention Basin B						
	TIRZ17			1,200	4,000		5,200
	Project Total			1,200	4,000		5,200

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.						
	TIRZ17	669	3,400				4,069
	TIRZ17 Grants		13,600				13,600
	Project Total	669	17,000				17,669
T-174100	W140 Detention Basin Deepening & Straw E						
	TIRZ17	4,500					4,500
	Project Total	4,500					4,500
T-179900	Concrete Panel Replacement Program						
	TIRZ17	60	60	60	60		240
	Project Total	60	60	60	60		240
T-180100	Land Acquisition						
	TIRZ18	524	524	524			1,572
	Project Total	524	524	524			1,572
T-180300	Area Parks						
	TIRZ18	200					200
	Project Total	200					200
T-180500	Environmental Remediation						
	TIRZ18	250	150	100			500
	Project Total	250	150	100			500
T-180600	Historic Preservation						
	TIRZ18	150					150
	Project Total	150					150
T-180700	Transit & Mobility						
	TIRZ18	200	200				400
	Project Total	200	200				400

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-180800	Arts and Culture						
	TIRZ18	100	100				200
	Project Total	100	100				200
T-190700	Pedestrian Accessibility						
	TIRZ19	10	10	10	10		40
	Project Total	10	10	10	10		40
T-191300	Greenbriar Drainage System Improvements						
	TIRZ19				1,100		1,100
	Project Total				1,100		1,100
T-191500	Richmond Paving & Drainage Imp.						
	TIRZ19	1,300	4,500	14,300	6,200		26,300
	Project Total	1,300	4,500	14,300	6,200		26,300
T-191900	Westpark Improvements - Kirby to Edloe						
	TIRZ19				100		100
	Project Total				100		100
T-192000	West Alabama Reconst. Buffalo Spdwy						
	TIRZ19	6,400	3,900	5,900	5,000		21,200
	TIRZ19 Grants	250	2,500	1,500	1,500		5,750
	Project Total	6,650	6,400	7,400	6,500		26,950
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet						
	TIRZ19	900	1,400	12,500	4,000		18,800
	Project Total	900	1,400	12,500	4,000		18,800
T-200400	Club Creek Detention Basin and Park						
	TIRZ20	735					735
	Project Total	735					735

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-200800	Regional Hike and Bike Trails						
	TIRZ20	3,456	1,080				4,536
	Project Total	3,456	1,080				4,536
T-200900	Mall Redevelopment Project						
	TIRZ20	1,085	15	15	15		1,130
	Project Total	1,085	15	15	15		1,130
T-201000	Harwin Dr Mobility and Drainage Imprvmnt						
	TIRZ20	5,885	3,210				9,095
	Project Total	5,885	3,210				9,095
T-202000	Harwin Hillcroft Intersection Recnstrctn						
	TIRZ20	3,982					3,982
	Project Total	3,982					3,982
T-202800	Southwest Civic Core Campus						
	TIRZ20	1,250	2,000	3,000	3,000		9,250
	TIRZ20 Grants		8,000	2,000	2,000		12,000
	TIRZ20 Other			5,000	5,000		10,000
	Project Total	1,250	10,000	10,000	10,000		31,250
T-202900	Underpass Lighting and Improvements						
	TIRZ20	500					500
	Project Total	500					500
T-203000	Gasmer Site Redevelopment						
	TIRZ20	4,000					4,000
	Project Total	4,000					4,000

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-209900	Concrete Panel Replacement Program						
	TIRZ20	100	1,070				1,170
	Project Total	100	1,070				1,170
T-210600	ADA Compliant Sidewalks						
	TIRZ21	75	75	75	75		300
	Project Total	75	75	75	75		300
T-210900	Street Trees						
	TIRZ21	25	25	25	25		100
	Project Total	25	25	25	25		100
T-211000	Burnett Street Dedicated Bike Lane PER						
	TIRZ21	50					50
	Project Total	50					50
T-219900	Concrete Panel & Sidewalk Replacement						
	TIRZ21	25	25	25	25		100
	Project Total	25	25	25	25		100
T-220100	Multi-Street Mobility Improvements						
	TIRZ22	1,200	550				1,750
	Project Total	1,200	550				1,750
T-220200	Civic Art						
	TIRZ22	25					25
	Project Total	25					25
T-220300	Street Signage Improvements						
	TIRZ22	85					85
	Project Total	85					85

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029	
		2025	2026	2027	2028	2029		
T-229900	Concrete Panel Replacement Program							
	TIRZ22	25	25	25	25		100	
	Project Total	25	25	25	25		100	
T-230700	Eastwood Park Improvements							
	TIRZ23	300	300				600	
	Project Total	300	300				600	
T-230800	Harrisburg Trail Improvements							
	TIRZ23	150	150				300	
	Project Total	150	150				300	
T-231000	Lawndale/Wayside Intersection Imp.							
	TIRZ23	250					250	
	Project Total	250					250	
T-231100	Additional Mobility & Infrastructure Imp							
	TIRZ23	200	200				400	
	Project Total	200	200				400	
T-231200	Mason Park Improvements							
	TIRZ23	300	300				600	
	Project Total	300	300				600	
T-231300	Telephone Road (Lawndale to Lockwood)							
	TIRZ23	1,000	1,000	1,000			3,000	
	Project Total	1,000	1,000	1,000			3,000	
T-231500	York/Sampson Reconfiguration							
	TIRZ23	250					250	
	Project Total	250					250	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-239900	Concrete Panel & Sidewalk Replacement						
	TIRZ23	50	50	50			150
	Project Total	50	50	50			150
T-250300	Thoroughfare & Roadway Imp.						
	TIRZ25	50	500	500	500		1,550
	Project Total	50	500	500	500		1,550
T-250500	Civic Art - Hiram Clark						
	TIRZ25	135					135
	Project Total	135					135
T-250700	Blight Removal and Beautification						
	TIRZ25	2,000	1,000				3,000
	Project Total	2,000	1,000				3,000
T-250800	Fort Bend County South Post Oak Park						
	TIRZ25	185	210				395
	Project Total	185	210				395
T-250900	Fort Bend Houston: Edison Performing Art						
	TIRZ25	100	100				200
	Project Total	100	100				200
T-251000	Signature Bus Shelters and Improvements						
	TIRZ25	535					535
	Project Total	535					535
T-251100	Parks and Greenspace Improvements						
	TIRZ25	107					107
	Project Total	107					107

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029	
		2025	2026	2027	2028	2029		
T-251200	Kirby Drive Extension							
	TIRZ25	700					700	
	Project Total	700					700	
T-251300	South Post Oak @ 90A Corridor Improv							
	TIRZ25	1,070					1,070	
	Project Total	1,070					1,070	
T-251600	Pedestrian Bridge Over 90-A							
	TIRZ25	3,310	2,140				5,450	
	Project Total	3,310	2,140				5,450	
T-251700	Carved Rock Roadway Extension Improvment							
	TIRZ25	2,140					2,140	
	Project Total	2,140					2,140	
T-251800	Hike & Bike Trail Network Extension							
	TIRZ25	1,070					1,070	
	Project Total	1,070					1,070	
T-259900	Concrete Panel and Sidewalk Replacement							
	TIRZ25	50	50	50	50		200	
	Project Total	50	50	50	50		200	
T-260100	Heritage Green							
	TIRZ26	545	200				745	
	TIRZ26 Other	545	500				1,045	
	Project Total	1,090	700				1,790	
T-260200	Phase 1 Area-Wide Beautification							
	TIRZ26	55	145	365			565	
	Project Total	55	145	365			565	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-260300	Gateway at Airport Boulevard						
	TIRZ26			125			125
	Project Total			125			125
T-260400	Cullen Boulevard Beautification						
	TIRZ26	50	50	180	120		400
	Project Total	50	50	180	120		400
T-260500	Sunnyside Park						
	TIRZ26	1,500	2,000	1,000	1,400		5,900
	Project Total	1,500	2,000	1,000	1,400		5,900
T-270600	Montrose Blvd - Phase 1						
	TIRZ27	6,460					6,460
	Project Total	6,460					6,460
T-2706A0	Montrose Blvd - Phase 2						
	TIRZ27		4,060	4,060	6,120		14,240
	TIRZ27 COH Contrib.	1,000	1,000	1,000			3,000
	TIRZ27 Grants	3,680	7,660	7,660	7,660		26,660
	Project Total	4,680	12,720	12,720	13,780		43,900
T-270900	Dallas Bikeway						
	TIRZ27	860					860
	TIRZ27 Grants	200					200
	Project Total	1,060					1,060
T-271000	Welch Neighborhood Safe Street						
	TIRZ27	184	1,450				1,634
	TIRZ27 Grants	125	1,200				1,325
	Project Total	309	2,650				2,959

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2025-2029
		2025	2026	2027	2028	2029	
T-271100	Stanford Neighborhood Safe Street						
	TIRZ27	346	1,120				1,466
	TIRZ27 Grants	175	1,000				1,175
	Project Total	521	2,120				2,641
T-271200	Mandell Bikeway						
	TIRZ27	60					60
	TIRZ27 Grants	1,000					1,000
	Project Total	1,060					1,060
T-271500	Affordable Housing Projects						
	TIRZ27	750	1,000				1,750
	Project Total	750	1,000				1,750
T-271600	Safe Route to School Sidewalk Program						
	TIRZ27	530	3,180				3,710
	TIRZ27 Grants	3,000					3,000
	Project Total	3,530	3,180				6,710
T-271700	W Alabama Street						
	TIRZ27		12,000	12,000	6,000		30,000
	TIRZ27 Grants	1,500					1,500
	Project Total	1,500	12,000	12,000	6,000		31,500
	Total Appropriations:	324,069	224,681	199,069	129,193		877,012

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
Site Amenities							
	Other Funds	375	128	131	143	136	913
	Project Total	375	128	131	143	136	913
Bridges							
	Other Funds	700					700
	Project Total	700					700
Retaining Walls/Drainage/Structures							
	Other Funds	100					100
	Project Total	100					100
Trails							
	Other Funds	7,559	1,100	4,592		570	13,821
	Project Total	7,559	1,100	4,592		570	13,821
Future Projects							
	Other Funds	1,000	1,040	1,082	1,126	1,172	5,420
	Project Total	1,000	1,040	1,082	1,126	1,172	5,420
	Total	9,734	2,268	5,805	1,269	1,878	20,954

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
Avian Conservation Center							
	Zoo Capital Funds	2,700	500				3,200
	Project Total	2,700	500	-			3,200
New Aviaries							
	Zoo Capital Funds	550	1,050				1,600
	Project Total	550	1,050	-			1,600
Galapagos Islands and Reflections Events Building							
	Zoo Capital Funds	1,100					1,100
	Project Total	1,100	-	-			1,100
Infrastructure Repairs and Upgrades							
	Zoo Capital Funds	2,000	2,000	2,000			6,000
	Project Total	2,000	2,000	2,000			6,000
Electrical Infrastructure Repairs and Upgrades							
	Zoo Capital Funds	1,200	1,200	1,200			3,600
	Project Total	1,200	1,200	1,200			3,600
Staff Offices and Parking Garage							
	Zoo Capital Funds	550					550
	Project Total	550	-	-			550
New Gate One and Recycling Center							
	Zoo Capital Funds	550					550
	Project Total	550	-	-			550
Brown Education Center Renovation							
	Zoo Capital Funds	550	4,000	10,100			14,650
	Project Total	550	4,000	10,100			14,650

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
Shade Structure at Giraffe Exhibits							
	Zoo Capital Funds	1,700					1,700
	Project Total	1,700					1,700
Rhino Exhibit Grading Improvements							
	Zoo Capital Funds	2,250	550				2,800
	Project Total	2,250	550				2,800
Tiger Holding Repair							
	Zoo Capital Funds	60	600	60			720
	Project Total	60	600	60			720
Business Operations Software and Hardware							
	Zoo Capital Funds	600	575	575			1,750
	Project Total	600	575	575			1,750
New Facilities Maintenance Shops							
	Zoo Capital Funds	600	1,500	7,100			9,200
	Project Total	600	1,500	7,100			9,200
Commissary Reno. and New Concessionaire Warehouse							
	Zoo Capital Funds	550	1,750	7,100			9,400
	Project Total	550	1,750	7,100			9,400
Avian Conservation Environment (ACE) Bldg Recons.							
	Zoo Capital Funds	1,050					1,050
	Project Total	1,050	-				1,050
Site Furniture and Lighting Replacements							
	Zoo Capital Funds	580	550	550			1,680
	Project Total	580	550	550			1,680

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
Roof Replacements							
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
Administrative Building Renovation							
	Zoo Capital Funds	3,400	4,300	2,100			9,800
	Project Total	3,400	4,300	2,100			9,800
Reflection Pool and Colonnade Restoration							
	Zoo Capital Funds	4,100	1,100				5,200
	Project Total	4,100	1,100	-			5,200
Wayfinding Improvements							
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
Perimeter Security Improvements							
	Zoo Capital Funds	750	550	550			1,850
	Project Total	750	550	550			1,850
New Children's Zoo							
	Zoo Capital Funds	550	550	6,000			7,100
	Project Total	550	550	6,000			7,100
West Gate Reconstruction							
	Zoo Capital Funds	550	550	2,500			3,600
	Project Total	550	550	2,500			3,600
New African Forest Visitor Amenities							
	Zoo Capital Funds	550	550	1,100			2,200
	Project Total	550	550	1,100			2,200

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
Wortham World of Primates Boardwalk							
	Zoo Capital Funds	550	550	1,100			2,200
	Project Total	550	550	1,100			2,200
Asian Islands							
	Zoo Capital Funds	550	550	5,500			6,600
	Project Total	550	550	5,500			6,600
ADA Improvements							
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
New Education Center							
	Zoo Capital Funds	550	550	3,500			4,600
	Project Total	550	550	3,500			4,600
Landscape Improvements in Back of House							
	Zoo Capital Funds	550	550	800			1,900
	Project Total	550	550	800			1,900
Building Automation Systems							
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
	Total	30,960	26,345	54,105			111,410

Houston First Corporation **(formerly Houston Convention Center Hotel Corporation)**

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

2025-2029 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2025-2029
		2025	2026	2027	2028	2029	
Leased Facilities Projects							
	Houston First Funds	62,908	263,518	505,155	505,735	251,470	1,588,786
	Project Total	62,908	263,518	505,155	505,735	251,470	1,588,786
Hilton Americas Houston Projects							
	Houston First Funds	7,820	7,111	5,637	16,557	2,667	39,792
	Project Total	7,820	7,111	5,637	16,557	2,667	39,792
Harvey Flood and Mitigation Projects							
	Houston First Funds	1,412	1,320	1,320	1,320	0	5,372
	Project Total	1,412	1,320	1,320	1,320	0	5,372
	Total	72,140	271,949	512,112	523,612	254,137	1,633,950

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.