SOLID WASTE MANAGEMENT

Department Description and Mission

The mission of the Solid Waste Management Department is to provide the citizens of Houston with cost-effective, environmentally sound and safe solid waste management services. Inherent within this mission are several major tasks: residential garbage collection, heavy trash collection, dead animal pick-up, opportunities for all citizens to reduce waste through direct or indirect participation in recycling opportunities, and performing the disposal functions associated with all of these operations.

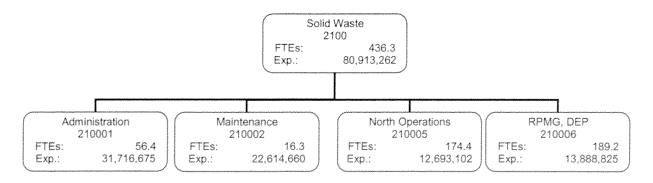
Short-Term Goals

- Implement updates to chapter 39 in the Code of Ordinances.
- Finalize advanced routing software procurement and implementation.

Long-Term Goals

- Implement enterprise funding for key department services.
- Partner with Houston Restaurant Association and private haulers to implement voluntary eatery recycling.
- Find appropriate locations to site at least three (3) Neighborhood Depositories and Recycling Centers.

Department Organization



Business Area Budget Summary

Fund Name Business Are Fund No. /Bu	: General Fund sa : Solid Waste Management s. Area No. : 1000 / 2100	FY2015 Actual	FY2016 Current Budget	FY2016 Estimate	FY2017 Budget
	Personnel Services	31,148,814	31,915,747	31,915,747	33,201,648
	Supplies	5,625,192	5,201,739	5,201,739	5,333,052
	Other Services and Charges	34,555,380	35,667,358	35,667,358	40,306,839
	Equipment	(600)	145,269	145,269	0
Expenditures	Non-Capital Equipment	250,000	1,600	1,600	0
	Total M & O Expenditures Debt Service & Other Uses	71,578,786 3,214,786	72,931,713 2,839,823	72,931,713 2,839,823	78,841,539 2,071,723
	Total Expenditure	74,793,572	75,771,536	75,771,536	80,913,262
Revenues		5,286,966	5,187,300	5,335,182	7,067,120
Staffing	Full-Time Equivalents - Civilian	437.6	438.6	438.6	436.3
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	437.6	438.6	438.6	436.3
	Full-Time Equivalents - Overtime	38.3	39.4	39.4	37.9

Significant Budget Changes and Highlights

- The FY2017 Budget provides funding for health benefits, pension contribution and municipal employees contractual pay increases.
- o The FY2017 Budget includes a reduction of \$543,368 for department savings initiatives.
- o Finalize the implementation of advanced routing management and tracking system to improve route efficiency and driver/management accountability.

Current Budget vs Actual Expenditures \$90.00 \$80.00 \$70.00 \$60.00 \$50.00 \$40.00 \$30.00 \$20.00 \$10.00 \$0.00 2010 2008 2009 2011 2012 2013 2014 2015 2016* 2017

Solid Waste Management

Actual

Budget

*Est

- FISCAL YEAR 2017 BUDGET-

Business Area Performance Measures

Fund Name

: General Fund

Business Area

: Solid Waste Management

Fund No. /Bus. Area No. : 1000 / 2100

Performance Measures	FY2015 Actual	FY2016 Budget	FY2016 Estimate	FY2017 Budget
Residential Units Serviced	377,610	386,232	386,232	390,094
Tons Collected	628,978	623,166	623,166 611.676	
Total Diversion Rate	30%	30%	30%	30%
Expenditures Adopted Budget vs Actual Utilization	101%	98%	99%	98%
Revenues Adopted Budget vs Actual Utilization	108%	100%	103%	100%

Division Summary

Fund Name : General Fund

Business Area : Solid Waste Management

Fund No. /Bus Area No. : 1000 / 2100

	Division FY2015 Actu		FY2016 Estimate		FY2017 Budget	
Description	FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
Administration 210001				·		
Provides the repository for central costs that are direct costs to all of the department's operations and to provide management leadership and administrative support to the entire department.	59.7	28,594,441	59.6	29,145,511	56.4	31,716,675
Maintenance 210002 Maintains the department's physical plants and	15.1	21,452,460	15.6	22,005,748	16.3	22,614,660
provide the leadership and administrative resources needed to maintain the same.						
SWM - North Operations 210005						
Provides solid waste services to the north side of the City and includes City Council Districts A, B, E, G, H, and I.	170.0	11,881,144	169.5	11,901,469	174.4	12,693,102
SWM - RPMG, DEP 210006						
Provides recycling program management and depository services to the south side of the City and includes Council Districts C, D, E, F, G, and I.	192.8	12,865,527	193.9	12,718,808	189.2	13,888,825
Total	437.6	74,793,572	438.6	75,771,536	436.3	80,913,262
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FISCAL YEAR 2017 BUDGET -

Business Area Revenues Summary

Fund Name

: General Fund

Business Area

Solid Waste Management

Fund No./Bus. Area No. :

1000 / 2100

Category	FY2015 Actual	FY2016 Current Budget	FY2016 Estimate	FY2017 Budget
Licenses and Permits	3,102,850	3,031,000	3,099,000	4,882,320
Charges for Services	2,170,586	2,130,000	2,164,000	2,173,000
Other Fines and Forfeits	648	800	600	800
Miscellaneous/Other	12,882	25,500	71,582	11,000
Grand Total Revenues	5,286,966	5,187,300	5,335,182	7,067,120