



CAP's Safety Training

Safety and Risk Management Overview

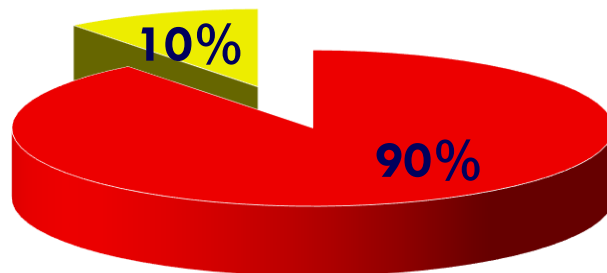


HR Risk Management Safety and Workers' Compensation Costs 2012 – 2018



- **The City of Houston has spent over \$80 MILLION on workers' compensation injury claims over the past 6 years.**
- **We anticipate spending over 20 million per year on injuries.**
- **Most, if not all, of these could have been prevented.**
- **By identifying and anticipating hazards you can reduce and prevent these injuries and keep your employees safe.**

Causes of Accidents and Injuries

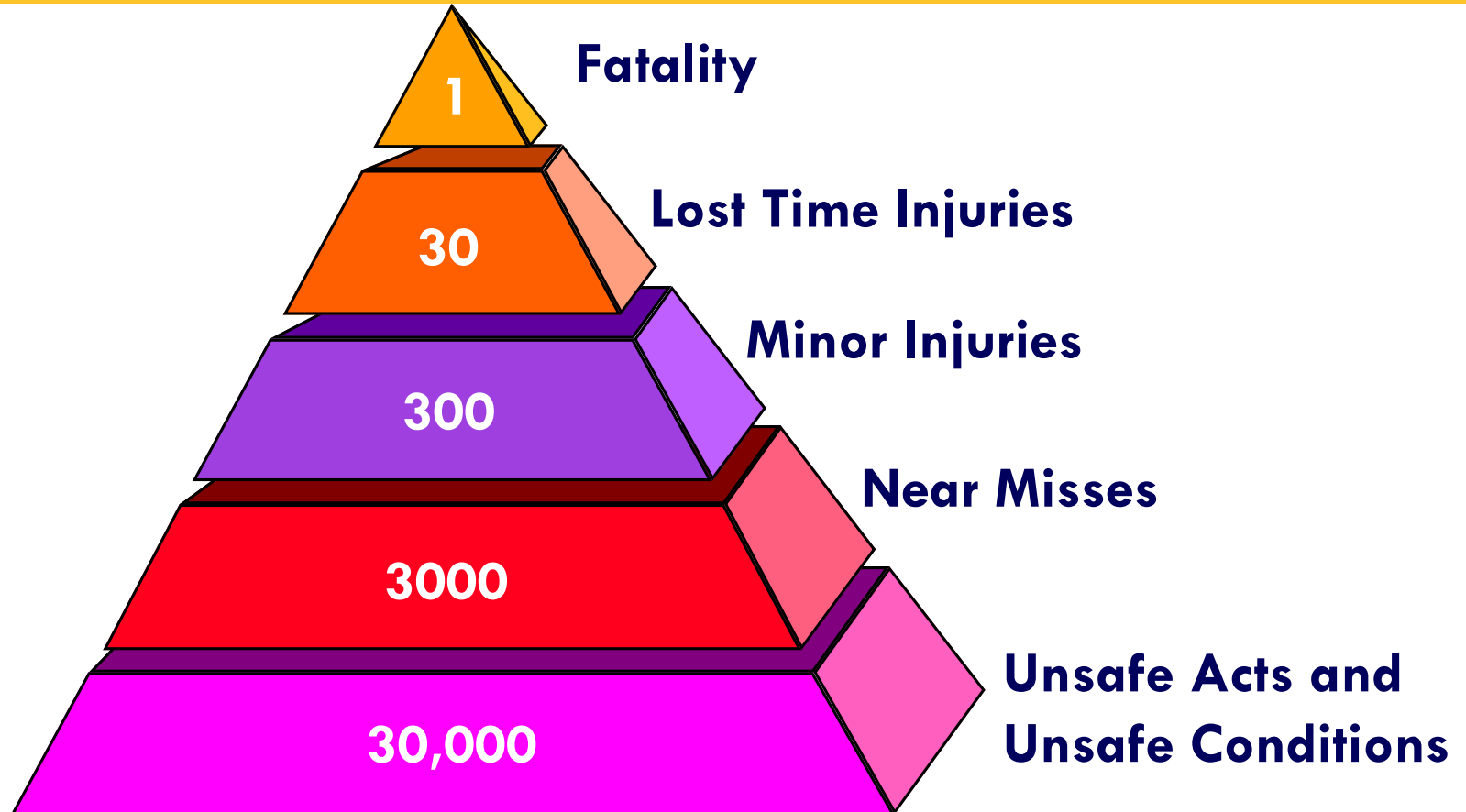


■ Unsafe Actions

■ Unsafe Conditions



Accident Pyramid



Workers' Compensation Overview



**If you are injured
on the job:**

Call 832-393-7233

Choose Option #1

**to report an injury claim to
“*TRISTAR*”**

- **Immediately communicate with your:**

- Supervisor
- WC Designated Department Representative
- HR Administrative Coordinator
- WC Adjuster



**Safety and Workers'
Compensation Hotline**

832-393-SAFE
832-393-7233

Call us for:

- ★ Report Workers' Compensation claim (option 1)
- ★ Ask safety question / report safety hazards (option 2)
 - Report vehicle accidents involving three or more vehicles
 - Report serious injuries (injuries involving two or more employees, amputations, head injuries, heart attacks, serious electrical shock, multiple fractures, serious burns, stroke or spinal injury)
 - Report fatalities
 - Report injuries with potential media attention
- ★ Ask Workers' Compensation questions (option 3)

S★FETY 832-393-SAFE
City of Houston

24 Hours a day / 7 days a week

Workers' Compensation Overview

Workers' Compensation Contacts:

To report an injury claim: 832-393-7233 - Press Option #1

To report Safety concerns: 832-393-7233 - Press Option #2

Workers Compensation questions: 832-393-7233 - Press Option #3

Third Party Administrator: **TRISTAR**

Tristar Risk Management

P.O. Box 2085

Clinton, Iowa 52733-2805

Office number: 832-710-4444

Fax number: 832-710-4440

Send us an email: HR.RISKMANAGEMENT@HOUSTONTX.GOV

**Human Resources Department
Risk Management Division
Safety Staff**



Chas Smith

**HR Risk Management
Assistant Director**



Steven T. Guillory, Jr.

**HR Risk Management
Division Manager, MS, CSP,
WSO-CSE, CSHM**

**Safety
Physical Exam and Drug Testing**

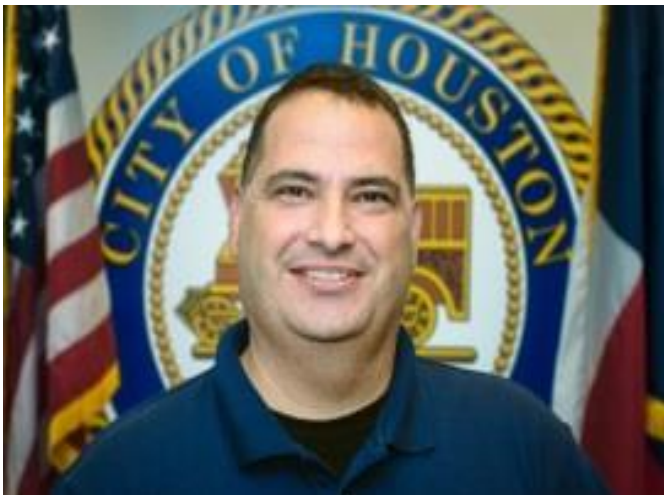


**Human Resources Department
Risk Management Division
Safety Staff**



Jeanette Jackson
Safety Supervisor, BS, SSH
(832) 394-7027

**Houston Fire Department
Houston Emergency Center**



James Garza
Safety Supervisor, BS, SHEP
(713) 308-9208

Houston Police Department

**Human Resources Department
Risk Management Division
Safety Staff**



Olen Lewis

**Safety Supervisor
(832) 393-6159**

**Hazardous Communications
City Hall Departments**



Everett Hays

**Safety Supervisor, MBA, MPA, CSHO
(832) 393-8002**

**Department of Public Works and Engineering
General Services Department
Houston Information Technology Services
Housing and Community Development**

**Human Resources Department
Risk Management Division
Safety Staff**



Luis Cruz

**Safety Supervisor, BS, ASP
(832) 393-6162**

**Administration & Regulatory Affairs
Houston Airport System**

Lester Woodfork, Jr.

**Safety Supervisor, MA, COSS
(832) 393-6158**



**Safety Training
Parks and Recreation Department
Department of Neighborhoods
Finance Department
Office of Business Opportunity**

**Human Resources Department
Risk Management Division
Safety Staff**



Reno Wilkins

**Safety Supervisor, BS, ARM
(832) 393-7929**

**Fleet Management Department
Solid Waste Management
Planning and Development Department**



Bobby Hawkins

**Safety Supervisor, BA, SSH
(832) 393-4303**

Houston Health Department

**Human Resources Department
Risk Management Division
Safety Staff**



Grace Kilgore
HR Risk Management
Safety Supervisor, BA, COSS

Safety Training
Safety Communications
Houston Public Library
Human Resources Department

EMPLOYEE INCIDENT SCORECARD

Department		City Wide = All Incidents - By DOI												
		FY17							FY18					
		July 2016 thru June 2017							July 2017 thru June 2018					
		2017 Employee Count	# of Claims Reported	Annualized Incident Rate	Claims Associated With Incurred (Paid & Reserved) Cost	Claims Not Associated With Cost	FY2017 Total Incurred (Paid & Reserved) as of 6/30/2017	Total Incurred (Paid & Reserved) as of 6/30/2018	2018 Employee Count	# of Claims Reported	Annualized Incident Rate	Claims Associated With Incurred (Paid & Reserved) Cost	Claims Not Associated With Cost	FY2018 Total Incurred (Paid & Reserved) as of 6/30/2018
Type of Injury					Type of Injury									
1000	Police	6,399	587	9.16%	436	151	4,068,743	5,322,681	6,386	676	10.59%	487	189	5,713,146
1100	Neighborhoods	144	12	8.33%	11	1	73,433	45,294	139	14	10.07%	10	4	23,700
1200	Fire	4,275	542	12.65%	380	162	2,899,901	3,039,649	4,140	607	14.66%	379	228	2,734,010
1500	Houston Emergency Center	231	15	6.49%	9	6	35,585	21,427	234	9	3.85%	6	3	33,388
1600	Municipal Courts Department	343	12	3.50%	8	4	7,459	4,407	323	7	2.17%	2	5	8,636
2000	Houston Public Works	3,844	338	8.79%	199	139	1,330,645	1,753,109	3,855	304	7.89%	194	110	1,251,586
2100	Solid Waste Mgmt.	440	78	17.73%	69	9	216,775	252,442	442	81	18.33%	73	8	288,023
2500	General Services	261	22	8.43%	14	8	61,486	99,280	269	22	8.18%	16	6	149,132
2800	Houston Airport System	1,130	62	5.49%	38	24	144,906	155,814	1,100	73	6.64%	51	22	236,770
3200	Housing & Community Development	139	7	5.04%	6	1	79,117	79,263	159	0	0.00%	0	0	-
3400	Library	524	15	2.86%	11	4	49,472	32,052	514	16	3.11%	9	7	11,908
3600	Parks & Recreation	1,067	83	7.78%	67	16	273,326	343,521	1,084	99	9.13%	78	21	1,780,206
3800	Houston Health Department	1,150	60	5.22%	40	20	114,317	159,280	1,189	70	5.89%	49	21	146,877
4200	Convention & Entertainment Facilities	3	0	0.00%	0	0	-	-	2	0	0.00%	0	0	-
5000	Mayor's Office	100	0	0.00%	0	0	-	-	103	4	3.88%	4	0	3,698
5100	Office of Business Opportunity	31	3	9.68%	1	2	473	588	29	3	10.34%	1	2	3,700
5500	Council Office	81	0	0.00%	0	0	-	-	82	0	0.00%	0	0	-
6000	Controller's	63	2	3.17%	0	2	-	-	61	1	1.64%	0	1	-
6400	Finance	145	1	0.69%	1	0	544	544	154	1	0.65%	0	1	-
6500	Administration & Regulatory Affairs	386	49	12.69%	27	22	104,989	110,796	371	31	8.36%	23	8	32,177
6700	Fleet Management	367	40	10.90%	32	8	65,923	97,628	372	38	10.22%	27	11	105,191
6800	Houston Information Technology	193	5	2.59%	5	0	8,783	26,122	190	2	1.05%	2	0	27,500
7000	Planning & Development	77	0	0.00%	0	0	-	-	82	2	2.44%	0	2	-
7500	City Secretary	10	0	0.00%	0	0	-	-	10	0	0.00%	0	0	-
8000	Human Resources	256	7	2.73%	5	2	24,749	63,843	249	10	4.02%	8	2	54,983
9000	Legal	172	0	0.00%	0	0	-	-	167	2	1.20%	2	0	16,059
City Wide Totals		21,831	1,940	8.88%	1,359	581	9,560,626	11,607,740	21,706	2,070	9.55%	1,421	651	12,620,690

* The formula for Incident Rates can be found on the FAQs Tab

"The Classified Indemnity Payments are now included in Claims"

*Employee Count for FY2018 is previous month count

**Indemnity = Lost Time
from Work**

Direct Cost Reports Example

Paid Medical	Paid Indemnity	Expenses	Total Paid	Total Incurred	Total Future \$ Reserved
				2,000.00	2,000.00
2,853.66		218.75	3,072.41	3,072.41	
	861.00		861.00	13,910.00	13,049.00
518.33		14.50	532.83	532.83	
394.72		21.75	416.47	1,125.00	708.53
113.64		7.25	120.89	850.00	729.11
8,412.65	8,376.50	709.50	17,498.65	25,476.50	7,977.85
1,162.59		50.75	1,213.34	1,213.34	
634.04		124.50	758.54	1,200.00	441.46
221.81		14.50	236.31	236.31	

Direct Injury Costs

- **Medical**
- **Indemnity**
- **Expenses**
- **Paid**
- **Reserved**
- **Incurred**

$\text{Paid} + \text{Reserved} = \text{Total Incurred}$

These are Direct, Specific, Measurable Costs

Indirect Costs

Indirect Costs Can Consume your Valuable Time...

- **Investigation Time**
- **Travel / Medical Treatment Time**
- **Lost Opportunity Costs**
- **Filling out paperwork**
- **Replacing Injured Worker**
- **Work Disruption**
- **Decrease in Morale**
- **Corrective Actions**
- **Training New/Replacement Employee**
- **Employee Discussion Time**

What is a Hazard?

What is a hazard?

- **A hazard is a situation that poses a level of threat to life, health, property, or the environment.**
- **A hazard can be a condition, situation, practice or behavior.**
- **Any activity, procedure, plant, process, substance, or other circumstance that has the potential to cause harm.**

Hazards that Cause Accidents and Injuries



THE INCIDENT UMBRELLA



Accident

Any event that **generates a medical or indemnity cost** regardless of the compensability of the claim to include Motor Vehicle Crash. **Property damage** may also be considered as a result of an accident.

Incident

Any event that occurs that **results** in an injury, exposure or illness, regardless of the severity, or damage to property or equipment.

- A bank robbery, a controversial situation, an argument between two people, etc.

*all these examples can be described as incidents

Near Miss

Any unplanned event that **did not result** in injury, illness, or damage, **but had the potential to do so** given a different set of circumstances. Only a fortunate break in the chain of events prevented an injury, fatality or damage; in other words, a miss that was nonetheless, very near.

Incident vs Accident

What is an incident ?

An unplanned event which disrupts the work process and has **the potential** of resulting in injury or damage to persons or property.

What is an accident ?

An undesired event **that results** in injury or damage to persons or property, including vehicles.



Accident Investigation

ASK THE QUESTIONS:

**Who-What-When-Where-Why?
and Why and Why and Why and Why...?**

- **Prevent future incidents**
- **Identify and eliminate hazards**
- **Expose deficiencies in processes or equipment**
- **Reduce injury severity and Workers' Compensation costs**
- **Maintain/Improve employee morale**
- **To determine Cause, Control, and Prevention**

Root Cause Analysis Definition

Root Cause Analysis is:

- A structured investigation that aims to identify the true causes of a problem, and the actions necessary to eliminate them
- AKA: The Fundamental Cause of the incident

Digging for Root Causes

Unsafe Conditions

Unsafe Actions



Accident Prevention - Corrective Actions

Choosing **Corrective Actions**:

- When choosing the corrective actions, focus on eliminating the risks
- This can be done by removing the hazard or by changing the work processes
- It's essential to choose corrective actions that reduce risks to an acceptable level. (ALARP) – As Low As Reasonably Practicable
- It's possible that the first solution is not the best, therefore the initial actions should be re-evaluated after a period of time and perhaps new corrective actions instituted.

Differences between correction, corrective action and preventive action



Correction
Put fire out
(at the time)



Corrective Action
What caused fire
and how to prevent
recurrence
(after event)



Preventive Action
Stop fire from
happening
(before event)

Hierarchy of Controls

Most
effective



Least
effective

Elimination

Physically remove
the hazard

Substitution

Replace
the hazard

**Engineering
Controls**

Isolate people
from the hazard

**Administrative
Controls**

Change the way
people work

PPE

Protect the worker with
Personal Protective Equipment

Safety Clips

**Countdown
To
THE TOP SIX
“Accidents in the Workplace”
of 2015**

https://www.youtube.com/watch?feature=player_detailpage&v=73zfbMmXIPk

CAP's Safety and Risk Management Review

**Have we increased your understanding of
Safety and Risk Management?**

Topics Discussed:

- **Injury Costs – Direct and Indirect**
- **Identifying Hazards**
- **Differences between Accidents and Incidents**
- **Digging for Root Causes and the real reasons why accidents occur**
- **Risk Management Safety Team Contacts**



Thank you for your time !