

Monthly Financial and Operations Report  
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OFFICE OF THE CITY CONTROLLER  
CITY OF HOUSTON  
TEXAS

RONALD C. GREEN

**To:** Mayor Annise D. Parker  
City Council Members

**From:** Ronald C. Green  
City Controller

**Date:** January 6, 2012

**Subject:** November 2011  
Financial Report

Attached is the Monthly Financial and Operations Report for the period ending November 30, 2011.

**GENERAL FUND**

The Controller's office is projecting an ending fund balance of \$126.8 million for FY2012. This is \$19.2 million lower than the projection of the Finance Department. The difference is due to a \$16.3 million higher revenue projection from the Finance Department and a \$2.9 million higher projection for the Sale of Capital Assets from the Finance Department. Based on our current projections, the fund balance will be \$5.8 million **above** the City's target of holding 7.5% of total expenditures, excluding debt service, in reserve. This amount includes the undesignation of the \$20 million in the Rainy Day Fund.

Our revenue projection increased \$8 million. Property Tax was increased \$5.4 million reflecting current property values and a collection rate of 97.4%. We also increased Sales Tax \$2.6 million to recognize October receipts, which were higher than expected.

The major differences are in six categories: (1) Property Tax revenues are \$3.3 million lower than the Finance Department due to the Controller's office using a collection rate of 97.4% versus 97.7% for Finance. (2) Sales Tax revenues are \$2.1 million lower, as the Controller's office is using Barton Smith's latest growth estimate, discounted by his stated margin of error, and recognizing July thru October receipt amounts over projection. (3) Finance is reporting Licenses and Permits \$5 million higher than the Controller's projection. The Controller's office recognizes the fee increases, but until we see the effect on the number of licenses we will not modify our projection. (4) Finance is reporting Charges for Services \$1.6 million higher than the Controller's projection. Ambulance fees are the largest single revenue in this category. (5) Finance is reporting Miscellaneous/Other revenues \$1.5 million higher than the Controller's projection. Many of these revenue sources are non-recurring. (6) Sale of Capital Assets are \$2.9 million lower than the Finance Department, as the Controller's office has not recognized all proposed land sales, which have yet to be finalized and approved by Council.

Expenditure projections are \$5.5 million above the Adopted Budget. Our projection for GSD increased \$358,000 for additional security costs moved from Health.

We are pleased to announce that the FY2011 Comprehensive Annual Financial Report has been finalized. The report is available on the Controller's website, <http://www.houstontx.gov/controller/cafr/cafr2011.pdf>. Hard copies will be available later this month.

901 BAGBY, 6TH FLOOR • P.O. BOX 1562 • HOUSTON, TEXAS 77251-1562

**Mayor Annise D. Parker  
City Council Members  
November 30, 2011 Monthly Financial and Operations Report**

**ENTERPRISE FUNDS**

In the Aviation Operating Fund, we have increased our projection for Operating Revenues \$400,000 for higher landing fees. We have also increased our projection for Operating Expenses \$685,000. This is a combination of lower personnel costs (\$2.1 million) offset by higher Supplies (\$1.3 million) and Services (\$1.4 million). We have also decreased our projection for Debt Service Interest transfer by \$2.1 million, along with a corresponding increase in Capital Improvement transfer. Unexpected funding sources have been identified which are able to be used to pay Debt Service Interest.

Our projection for the Combined Utility System Non-Operating Revenues decreased \$281,000 for lower than expected interest earnings.

In the Dedicated Drainage & Street Renewal Fund, we decreased our projection for Transfers Out – Commercial Paper Agent Fees \$1.2 million, reflecting actual costs incurred.

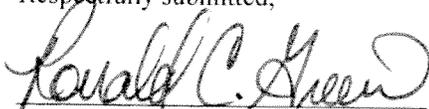
There were no material changes in the Convention & Entertainment Operating Fund and the Stormwater Fund.

**COMMERCIAL PAPER AND BONDS**

The City's practice has been to maintain no more than 20% of the total outstanding debt for each type of debt in a variable rate structure. Convention and Entertainment maintains a higher percentage of variable rate debt due to agreements with the hotel corporation. As of November 30, 2011, the ratio of unhedged variable rate debt for each type of outstanding debt was:

General Obligation	7.9%
Combined Utility System	3.2%
Aviation	17.0%
Convention and Entertainment	18.3%

Respectfully submitted,



Ronald C. Green  
City Controller



# CITY OF HOUSTON

Finance Department

**Annise D. Parker**

Mayor

Finance Department  
P.O. Box 1562  
Houston, Texas 77251-1562

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F. 713-837-9654  
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**To:** Mayor Annise D. Parker  
City Council Members

**Date:** January 6, 2012

**Subject:** 5+7 Financial and  
Operations Report

Attached is the 5+7 Financial and Operations Report for the period ending November 30, 2011. Fiscal Year 2012 projections are based on five months of actual results and seven months of projections.

## **General Fund**

We are currently projecting ending fund balance of \$146 million, which is approximately \$9.3 million higher than last month.

Projection for Revenues and Other Sources increased by \$9.3 million due to the following:

- Property tax revenue increased \$6.3 million due to higher taxable value than anticipated.
- Sales tax revenue increased \$3.0 million due to favorable trends in the past four months.

Projection for Expenditures and Other Uses includes the transfer of \$295,000 from the Health Department to General Services to cover security services cost.

## **Enterprise, Special Revenue and Other Funds**

We are projecting no change in Enterprise Funds, Special Revenue Funds and all other funds from the 4+8 Report, with the exception of the following:

### **Aviation**

Operating Revenues increased \$400,000 due to a price increase in the landing area. Operating Expenses increased \$685,000 due to increased costs in building maintenance and supplies. As a result, Operating Transfers decreased \$269,000.

**Dedicated Drainage & Street Renewal Fund**

Expenditures decreased by \$1.4 million mainly due to lower commercial paper fees.

**Combined Utility System**

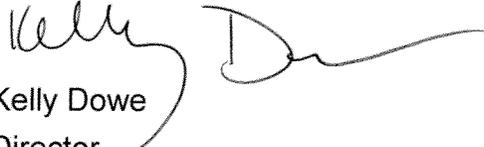
Non-Operating Revenue decreased by \$281,000 due to lower interest rates.

**Police Special Services**

Expenditures increased by \$443,000 to fund the Helicopter Grant match.

If you have any questions, please feel free to contact me.

Sincerely,

  
Kelly Dowe  
Director

General Fund (Fund 1000)  
Comparative Projections  
Controller's Office and Finance  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012					Variance between Controller and Finance
		Adopted Budget	Current Budget	% of Budget	Controller's Projection	Finance Projection	
<b>Revenues</b>							
General Property Taxes	\$ 859,413	\$ 842,478	\$ 842,478	48%	\$ 855,341	\$ 858,679	3,338
Industrial Assessments	14,458	14,800	14,800	1%	13,850	14,800	950
Sales Tax	492,824	518,912	518,912	29%	519,794	521,912	2,118
Other Taxes	10,450	10,806	10,806	1%	10,760	10,806	46
Electric Franchise	98,108	99,694	99,694	6%	99,694	99,694	0
Telephone Franchise	46,722	44,483	44,483	3%	44,483	44,483	0
Gas Franchise	21,890	22,009	22,009	1%	22,009	22,009	0
Other Franchise	23,844	24,044	24,044	1%	23,437	24,307	870
Licenses and Permits	18,714	22,241	22,241	1%	17,896	22,894	4,998
Intergovernmental	58,895	11,161	11,161	1%	11,031	11,031	0
Charges for Services	38,166	40,365	40,365	2%	38,734	40,365	1,631
Direct Interfund Services	46,034	45,255	45,255	3%	45,464	45,464	0
Indirect Interfund Services	16,328	18,522	18,522	1%	18,835	18,835	0
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	2%	35,000	35,894	894
Other Fines and Forfeits	2,903	2,562	2,562	0%	2,297	2,719	422
Interest	5,788	3,000	3,000	0%	3,500	3,000	(500)
Miscellaneous/Other	11,872	6,740	6,740	0%	5,555	7,090	1,535
<b>Total Revenues</b>	<b>1,802,728</b>	<b>1,762,966</b>	<b>1,762,966</b>	<b>100%</b>	<b>1,767,680</b>	<b>1,783,982</b>	<b>16,302</b>
<b>Expenditures</b>							
Administration & Regulatory Affairs	31,641	37,237	28,092	2%	28,092	28,092	0
City Council	5,007	5,736	5,736	0%	5,736	5,736	0
City Secretary	747	790	790	0%	790	790	0
Controller	7,389	6,843	6,843	0%	6,956	6,956	0
Finance	9,802	22,419	22,419	1%	22,419	22,419	0
Fire	448,175	419,309	419,652	23%	419,952	419,952	0
General Services	46,079	45,981	45,981	3%	46,339	46,339	0
Health and Human Services	45,614	39,551	39,556	2%	40,016	40,016	0
Housing and Community Dev.	860	620	620	0%	620	620	0
Houston Emergency Center	11,172	11,550	11,550	1%	11,550	11,550	0
Human Resources	3,152	3,169	3,169	0%	3,169	3,169	0
Information Technology	19,073	17,112	18,777	1%	18,777	18,777	0
Legal	16,974	13,719	13,719	1%	13,719	13,719	0
Library	35,305	32,440	32,470	2%	32,470	32,470	0
Mayor's Office	2,930	2,310	2,232	0%	2,232	2,232	0
Municipal Courts	22,837	23,412	21,955	1%	21,955	21,955	0
Neighborhoods	0	0	9,015	0%	9,274	9,274	0
Office of Business Opportunity	2,404	2,018	2,018	0%	2,087	2,087	0
Parks and Recreation	63,133	60,711	61,251	3%	66,084	66,084	0
Planning and Development	8,173	7,272	7,272	0%	7,272	7,272	0
Police	663,420	640,741	640,742	35%	643,042	643,042	0
Public Works and Engineering	83,464	37,519	37,519	2%	37,519	37,519	0
Solid Waste Management	65,543	65,543	65,543	4%	65,543	65,543	0
<b>Total Departmental Expenditures</b>	<b>1,592,894</b>	<b>1,496,002</b>	<b>1,496,921</b>	<b>82%</b>	<b>1,505,613</b>	<b>1,505,613</b>	<b>0</b>
General Government	87,144	102,294	110,568	6%	107,418	107,418	0
<b>Total Expenditures Other Than Debt</b>	<b>1,680,038</b>	<b>1,598,296</b>	<b>1,607,489</b>	<b>88%</b>	<b>1,613,031</b>	<b>1,613,031</b>	<b>0</b>
Budgeted Debt Service	232,544	229,700	220,507	12%	220,507	220,507	0
Transfer of Equipment to Departments	(11,707)	0	0	0%	0	0	0
Debt Service Transfer	220,837	229,700	220,507	0	220,507	220,507	0
<b>Total Expenditures and Other Uses</b>	<b>1,900,875</b>	<b>1,827,996</b>	<b>1,827,996</b>	<b>100%</b>	<b>1,833,538</b>	<b>1,833,538</b>	<b>0</b>
<b>Net Current Activity</b>	<b>(98,147)</b>	<b>(65,030)</b>	<b>(65,030)</b>		<b>(65,858)</b>	<b>(49,556)</b>	<b>16,302</b>
<b>Other Financing Sources (Uses)</b>							
Transfers from Other Funds	23,561	51,480	51,480		52,980	52,980	0
Sale of Capital Assets	13,766	13,550	13,550		10,655	13,550	2,895
<b>Total Other Financing Sources (Uses)</b>	<b>37,327</b>	<b>65,030</b>	<b>65,030</b>		<b>63,635</b>	<b>66,530</b>	<b>2,895</b>
<b>Fund Balance</b>							
Fund Balance - Beginning of Year	165,383	129,041	129,041		129,041	129,041	0
Changes to Designated Fund Balance*	20,000	0	0		0	0	0
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0		0	0	0
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0		0	0	0
<b>(Budget Gap)/Increase in Fund Balance**</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>(2,223)</b>	<b>16,974</b>	<b>19,197</b>
<b>Fund Balance, End of Year**</b>	<b>129,041</b>	<b>129,041</b>	<b>129,041</b>		<b>126,818</b>	<b>146,015</b>	<b>19,197</b>

\*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

\*\*A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

\*\*\*The City desires to maintain an ending fund balance equal to 7.5% of expenditures before Debt Service which is \$120,977 based on current expenditure projections. Ordinance 2003-474 requires a 5% fund balance of expenditures before Debt Service. The City of Houston will be \$5,841 above 7.5% based on the Controller's projections for Fiscal Year 2012.

General Fund (Fund 1000)  
 Controller's Office  
 For the period ended November 30, 2011  
 (amounts expressed in thousands)

	FY2011 Actual	FY2012				Controller's Projection	Variance from Current Budget	% Variance
		Adopted Budget	Current Budget	Current Month	YTD			
<b>Revenues</b>								
General Property Taxes	\$ 859,413	\$ 842,478	\$ 842,478	\$ 18,867	\$ 32,988	\$ 855,341	\$ 12,863	1.5%
Industrial Assessments	14,458	14,800	14,800	0	37	13,850	(950)	-6.4%
Sales Tax	492,824	518,912	518,912	42,089	207,500	519,794	882	0.2%
Other Taxes	10,450	10,806	10,806	43	2,320	10,760	(46)	-0.4%
Electric Franchise	98,108	99,694	99,694	8,226	41,397	99,694	0	0.0%
Telephone Franchise	46,722	44,483	44,483	4,007	18,870	44,483	0	0.0%
Gas Franchise	21,890	22,009	22,009	1,835	9,171	22,009	0	0.0%
Other Franchise	23,844	24,044	24,044	1,830	10,081	23,437	(607)	-2.5%
Licenses and Permits	18,714	22,241	22,241	1,973	8,843	17,896	(4,345)	-19.5%
Intergovernmental	58,895	11,161	11,161	102	538	11,031	(130)	-1.2%
Charges for Services	38,166	40,365	40,365	3,155	15,365	38,734	(1,631)	-4.0%
Direct Interfund Services	46,034	45,255	45,255	4,183	17,807	45,464	209	0.5%
Indirect Interfund Services	16,328	18,522	18,522	639	5,714	18,835	313	1.7%
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	1,986	10,105	35,000	(894)	-2.5%
Other Fines and Forfeits	2,903	2,562	2,562	117	1,044	2,297	(265)	-10.3%
Interest	5,788	3,000	3,000	120	1,197	3,500	500	16.7%
Miscellaneous/Other	11,872	6,740	6,740	957	2,890	5,555	(1,185)	-17.6%
<b>Total Revenues</b>	<b>1,802,728</b>	<b>1,762,966</b>	<b>1,762,966</b>	<b>90,129</b>	<b>385,867</b>	<b>1,767,680</b>	<b>4,714</b>	<b>0.3%</b>
<b>Expenditures</b>								
Administration & Regulatory Affairs	31,641	37,237	28,092	1,701	14,597	28,092	0	0.0%
City Council	5,007	5,736	5,736	408	2,075	5,736	0	0.0%
City Secretary	747	790	790	58	298	790	0	0.0%
Controller	7,389	6,843	6,843	607	2,909	6,956	(113)	-1.7%
Finance	9,802	22,419	22,419	1,035	7,011	22,419	0	0.0%
Fire	448,175	419,309	419,652	34,649	165,790	419,952	(300)	-0.1%
General Services	46,079	45,981	45,981	3,149	15,622	46,339	(358)	-0.8%
Health and Human Services	45,614	39,551	39,556	3,349	14,711	40,016	(460)	-1.2%
Housing and Community Dev.	860	620	620	12	284	620	0	0.0%
Houston Emergency Center	11,172	11,550	11,550	0	5,775	11,550	0	0.0%
Human Resources	3,152	3,169	3,169	219	1,251	3,169	0	0.0%
Information Technology	19,073	17,112	18,777	1,457	6,959	18,777	0	0.0%
Legal	16,974	13,719	13,719	865	5,077	13,719	0	0.0%
Library	35,305	32,440	32,470	2,290	13,024	32,470	0	0.0%
Mayor's Office	2,930	2,310	2,232	202	1,003	2,232	0	0.0%
Municipal Courts	22,837	23,412	21,955	1,949	8,853	21,955	0	0.0%
Neighborhoods	0	0	9,015	890	3,343	9,274	(259)	0.0%
Office of Business Opportunity	2,404	2,018	2,018	143	671	2,087	(69)	-3.4%
Parks and Recreation	63,133	60,711	61,251	4,464	22,906	66,084	(4,833)	-7.9%
Planning and Development	8,173	7,272	7,272	565	2,734	7,272	0	0.0%
Police	663,420	640,741	640,742	52,136	254,713	643,042	(2,300)	-0.4%
Public Works and Engineering	83,464	37,519	37,519	2,835	15,258	37,519	0	0.0%
Solid Waste Management	65,543	65,543	65,543	3,525	17,313	65,543	0	0.0%
<b>Total Departmental Expenditures</b>	<b>1,592,894</b>	<b>1,496,002</b>	<b>1,496,921</b>	<b>116,508</b>	<b>582,177</b>	<b>1,505,613</b>	<b>(8,692)</b>	<b>-0.6%</b>
General Government	87,144	102,294	110,568	4,526	22,467	107,418	3,150	2.8%
<b>Total Expenditures Other Than Debt</b>	<b>1,680,038</b>	<b>1,598,296</b>	<b>1,607,489</b>	<b>121,034</b>	<b>604,644</b>	<b>1,613,031</b>	<b>(5,542)</b>	<b>-0.3%</b>
Budgeted Debt Service	232,544	229,700	220,507	0	0	220,507	0	0.0%
Transfer of Equipment to Departments	(11,707)	0	0	0	0	0	0	0.0%
Debt Service Transfer	220,837	229,700	220,507	0	0	220,507	0	0.0%
<b>Total Expenditures and Other Uses</b>	<b>1,900,875</b>	<b>1,827,996</b>	<b>1,827,996</b>	<b>121,034</b>	<b>604,644</b>	<b>1,833,538</b>	<b>(5,542)</b>	<b>-0.3%</b>
<b>Net Current Activity</b>	<b>(98,147)</b>	<b>(65,030)</b>	<b>(65,030)</b>	<b>(30,905)</b>	<b>(218,777)</b>	<b>(65,858)</b>	<b>(828)</b>	
<b>Other Financing Sources (Uses)</b>								
Transfers from Other Funds	23,561	51,480	51,480	0	10,953	52,980	1,500	
Sale of Capital Assets	13,766	13,550	13,550	(34)	879	10,655	(2,895)	
<b>Total Other Financing Sources (Uses)</b>	<b>37,327</b>	<b>65,030</b>	<b>65,030</b>	<b>(34)</b>	<b>11,832</b>	<b>63,635</b>	<b>(1,395)</b>	
<b>Fund Balance</b>							<b>0</b>	
Fund Balance - Beginning of Year	165,383	129,041	129,041	129,041	129,041	129,041	0	
Changes to Designated Fund Balance*	20,000	0	0	0	0	0	0	
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0	(30,939)	0	0	0	
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0	0	0	0	0	
<b>(Budget Gap)/Increase in Fund Balance**</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,223)</b>	<b>(2,223)</b>	
<b>Fund Balance, End of Year**</b>	<b>129,041</b>	<b>129,041</b>	<b>129,041</b>	<b>98,102</b>	<b>(77,904)</b>	<b>126,818</b>	<b>(2,223)</b>	

\*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

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\*\*\*The City desires to maintain an ending fund balance equal to 7.5% of expenditures before Debt Service which is \$120,977 based on current expenditure projections. Ordinance 2003-474 requires a 5% fund balance of expenditures before Debt Service. The City of Houston will be \$5,841 above 7.5% based on the Controller's projections for Fiscal Year 2012.

General Fund (Fund 1000)  
Finance  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection	Variance from Current Budget	% Variance
		Adopted Budget	Current Budget	Current Month	YTD			
<b>Revenues</b>								
General Property Taxes	\$ 859,413	\$ 842,478	842,478	\$ 18,867	\$ 32,988	\$ 858,679	16,201	1.9%
Industrial Assessments	14,458	14,800	14,800	0	37	14,800	0	0.0%
Sales Tax	492,824	518,912	518,912	42,089	207,500	521,912	3,000	0.6%
Other Taxes	10,450	10,806	10,806	43	2,320	10,806	0	0.0%
Electric Franchise	98,108	99,694	99,694	8,226	41,397	99,694	0	0.0%
Telephone Franchise	46,722	44,483	44,483	4,007	18,870	44,483	0	0.0%
Gas Franchise	21,890	22,009	22,009	1,835	9,171	22,009	0	0.0%
Other Franchise	23,844	24,044	24,044	1,830	10,081	24,307	263	1.1%
Licenses and Permits	18,714	22,241	22,241	1,973	8,843	22,894	653	2.9%
Intergovernmental	58,895	11,161	11,161	102	538	11,031	(130)	-1.2%
Charges for Services	38,166	40,365	40,365	3,155	15,365	40,365	0	0.0%
Direct Interfund Services	46,034	45,255	45,255	4,183	17,807	45,464	209	0.5%
Indirect Interfund Services	16,328	18,522	18,522	639	5,714	18,835	313	1.7%
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	1,986	10,105	35,894	0	0.0%
Other Fines and Forfeits	2,903	2,562	2,562	117	1,044	2,719	157	6.1%
Interest	5,788	3,000	3,000	120	1,197	3,000	0	0.0%
Miscellaneous/Other	11,872	6,740	6,740	957	2,890	7,090	350	5.2%
<b>Total Revenues</b>	<b>1,802,728</b>	<b>1,762,966</b>	<b>1,762,966</b>	<b>90,129</b>	<b>385,867</b>	<b>1,783,982</b>	<b>21,016</b>	<b>1.2%</b>
<b>Expenditures</b>								
Administration & Regulatory Affairs	31,641	37,237	28,092	1,701	14,597	28,092	0	0.0%
City Council	5,007	5,736	5,736	408	2,075	5,736	0	0.0%
City Secretary	747	790	790	58	298	790	0	0.0%
Controller	7,389	6,843	6,843	607	2,909	6,956	(113)	-1.7%
Finance	9,802	22,419	22,419	1,035	7,011	22,419	0	0.0%
Fire	448,175	419,309	419,652	34,649	165,790	419,952	(300)	-0.1%
General Services	46,079	45,981	45,981	3,149	15,622	46,339	(358)	-0.8%
Health and Human Services	45,614	39,551	39,556	3,349	14,711	40,016	(460)	-1.2%
Housing and Community Dev.	860	620	620	12	284	620	0	0.0%
Houston Emergency Center	11,172	11,550	11,550	0	5,775	11,550	0	0.0%
Human Resources	3,152	3,169	3,169	219	1,251	3,169	0	0.0%
Information Technology	19,073	17,112	18,777	1,457	6,959	18,777	0	0.0%
Legal	16,974	13,719	13,719	865	5,077	13,719	0	0.0%
Library	35,305	32,440	32,470	2,290	13,024	32,470	0	0.0%
Mayor's Office	2,930	2,310	2,232	202	1,003	2,232	0	0.0%
Municipal Courts	22,837	23,412	21,955	1,949	8,853	21,955	0	0.0%
Neighborhoods	0	0	9,015	890	3,343	9,274	(259)	0.0%
Office of Business Opportunity	2,404	2,018	2,018	143	671	2,087	(69)	-3.4%
Parks and Recreation	63,133	60,711	61,251	4,464	22,906	66,084	(4,833)	-7.9%
Planning and Development	8,173	7,272	7,272	565	2,734	7,272	0	0.0%
Police	663,420	640,741	640,742	52,136	254,713	643,042	(2,300)	-0.4%
Public Works and Engineering	83,464	37,519	37,519	2,835	15,258	37,519	0	0.0%
Solid Waste Management	65,543	65,543	65,543	3,525	17,313	65,543	0	0.0%
<b>Total Departmental Expenditures</b>	<b>1,592,894</b>	<b>1,496,002</b>	<b>1,496,921</b>	<b>116,508</b>	<b>582,177</b>	<b>1,505,613</b>	<b>(8,692)</b>	<b>-0.6%</b>
General Government	87,144	102,294	110,568	4,526	22,467	107,418	3,150	2.8%
<b>Total Expenditures Other Than Debt</b>	<b>1,680,038</b>	<b>1,598,296</b>	<b>1,607,489</b>	<b>121,034</b>	<b>604,644</b>	<b>1,613,031</b>	<b>(5,542)</b>	<b>-0.3%</b>
Budgeted Debt Service	232,544	229,700	220,507	0	0	220,507	0	0.0%
Transfer of Equipment to Departments	(11,707)	0	0	0	0	0	0	0.0%
Debt Service Transfer	220,837	229,700	220,507	0	0	220,507	0	0.0%
<b>Total Expenditures and Other Uses</b>	<b>1,900,875</b>	<b>1,827,996</b>	<b>1,827,996</b>	<b>121,034</b>	<b>604,644</b>	<b>1,833,538</b>	<b>(5,542)</b>	<b>-0.3%</b>
<b>Net Current Activity</b>	<b>(98,147)</b>	<b>(65,030)</b>	<b>(65,030)</b>	<b>(30,905)</b>	<b>(218,777)</b>	<b>(49,556)</b>	<b>15,474</b>	
<b>Other Financing Sources (Uses)</b>								
Transfers from Other Funds	23,561	51,480	51,480	0	10,953	52,980	1,500	
Sale of Capital Assets	13,766	13,550	13,550	(34)	879	13,550	0	
<b>Total Other Financing Sources (Uses)</b>	<b>37,327</b>	<b>65,030</b>	<b>65,030</b>	<b>(34)</b>	<b>11,832</b>	<b>66,530</b>	<b>1,500</b>	
<b>Fund Balance</b>								
Fund Balance - Beginning of Year	165,383	129,041	129,041	129,041	129,041	129,041	0	
Changes to Designated Fund Balance*	20,000	0	0	0	0	0	0	
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0	(30,939)	0	0	0	
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0	0	0	0	0	
<b>(Budget Gap)/Increase in Fund Balance**</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,974</b>	<b>16,974</b>	
<b>Fund Balance, End of Year</b>	<b>129,041</b>	<b>129,041</b>	<b>129,041</b>	<b>98,102</b>	<b>(77,904)</b>	<b>146,015</b>	<b>16,974</b>	

\*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

\*\*A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

General Fund (Fund 1000)  
 General Government  
 For the period ended November 30, 2011  
 (amounts expressed in thousands)

	FY2012							
	FY2011 Actual	Adopted Budget	Current Budget	Current Month	YTD	YTD as % of Current Budget	Controller's Projection	Finance Projection
Non-Dept. Exp. and Other Uses								
General Government								
Termination Pay - Civilian	0	5,424	5,424	0	1,072	19.8%	1,924	1,924
Insurance-Civilian (Retirees)	15,997	9,416	9,416	850	4,088	43.4%	9,416	9,416
Total Personnel Services	<u>15,997</u>	<u>14,840</u>	<u>14,840</u>	<u>850</u>	<u>5,160</u>	<u>34.8%</u>	<u>11,340</u>	<u>11,340</u>
Subrecipient Contract Services	150	0	0	0	0	0.0%	0	0
Banking Services	118	128	128	8	47	36.7%	128	128
Advertising Svcs	323	250	250	109	151	60.4%	250	250
Miscellaneous Support Services	0	0	0	0	0	0.0%	0	0
Accounting and Auditing Svcs	0	0	0	0	0	0.0%	0	0
Fuel	0	3,597	3,597	0	0	0.0%	3,597	3,597
Interfund Services	0	1,471	1,471	0	0	0.0%	1,471	1,471
Legal Services	2,679	1,485	1,485	(93)	198	13.3%	1,485	1,485
Management Consulting Svcs.	805	681	681	10	30	4.4%	681	681
Real Estate Lease	4,317	4,650	4,650	388	1,942	41.8%	4,650	4,650
METRO Commuter Passes	699	720	720	56	170	23.6%	720	720
Limited Purpose Annexation Pmts.	32,071	36,300	36,300	2,628	5,089	14.0%	36,300	36,300
Tax Appraisal Fees	7,779	7,890	7,890	0	3,824	48.5%	7,890	7,890
Elections	988	3,000	3,000	0	443	14.8%	3,000	3,000
Claims and Judgments	5,166	10,563	10,563	0	1,375	13.0%	10,563	10,563
Contingency/Reserve	0	4,100	3,181	0	0	0.0%	3,531	3,531
Misc Other Services and Charges	6,434	1,727	1,727	24	80	4.6%	1,727	1,727
Membership and Professional Fees	773	1,195	1,195	144	502	42.0%	1,195	1,195
Total Other Services and Charges	<u>62,302</u>	<u>77,757</u>	<u>76,838</u>	<u>3,274</u>	<u>13,851</u>	<u>18.0%</u>	<u>77,188</u>	<u>77,188</u>
Other Financing Uses								
Debt Service-Interest	933	3,645	3,645	361	533	14.6%	3,645	3,645
Transfers to Conv & Entertain	391	427	427	41	110	25.8%	427	427
Transfers to CUS	1,896	0	0	0	0	0.0%	0	0
Transfers to Special Revenues	5,625	5,625	14,818	0	2,813	19.0%	14,818	14,818
Total Other Financing Uses	<u>8,845</u>	<u>9,697</u>	<u>18,890</u>	<u>402</u>	<u>3,456</u>	<u>18.3%</u>	<u>18,890</u>	<u>18,890</u>
<b>Total General Government</b>	<u><u>87,144</u></u>	<u><u>102,294</u></u>	<u><u>110,568</u></u>	<u><u>4,526</u></u>	<u><u>22,467</u></u>	<u><u>20.3%</u></u>	<u><u>107,418</u></u>	<u><u>107,418</u></u>

General Fund  
Statement of Cash Transactions  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	Month Ended	FY2012 YTD
Cash Balance, Beginning of Month	\$ 97,371	\$ 75,932
RECEIPTS:		
Balance Sheet Transactions	9,626	60,619
TRANS Proceeds	-	223,399
Short-term Borrowings	-	-
Taxable Note Proceeds	-	-
Ad Valorem Tax	18,772	32,850
Industrial Assessments	-	421
Sales Tax	48,557	219,065
Bingo Tax	43	94
Mixed Beverage Tax	-	5,050
Electric Franchise Fees	8,226	41,717
Telephone Franchise Fees	11,324	22,812
Natural Gas Franchise Fees	1,834	9,171
Other Franchise Fees	5,087	12,161
Licenses and Permits	1,970	8,838
Intergovernmental	102	13,547
Charge for Services	3,149	15,699
Direct Interfund Services	4,183	19,009
Indirect Interfund Services	639	(1,093)
Municipal Courts Fines	1,974	10,599
Interfund - Pension Bond Proceeds	-	-
Interfund - Disaster Recovery Fund	-	-
Interfund - all other funds	-	-
Other Fines & Forfeitures	137	1,178
Interest Apportionment	120	1,197
Other	849	14,138
<b>Total Receipts</b>	<u>116,590</u>	<u>710,470</u>
DISBURSEMENTS:		
Balance Sheet Transactions	(10,928)	(45,844)
Vendor Payment	(11,533)	(76,023)
Payroll Expenses	(94,567)	(517,044)
Workers' Compensation	(1,036)	(5,780)
Operating Transfer Out	(41)	(17,637)
Supplies	(10)	(633)
Contract Services	(282)	(2,666)
Rental & Leasings	(439)	(2,670)
Utilities	(4,769)	(25,120)
TRANS Borrowing / Repayment	-	-
Taxable Note Principal and Interest	-	-
TIRZ Payment	-	-
Interfund - Transfer to Rainy Day Fund	-	-
Interfund - Transfer to Debt Service	-	-
Interfund - all other funds	(724)	(1,302)
Capital Outlay	-	-
Other	(1)	(2,052)
<b>Total Disbursements</b>	<u>(124,329)</u>	<u>(696,771)</u>
Net Increase (Decrease) in Cash	(7,740)	13,699
Cash Balance, End of Month	<u>\$ 89,631</u>	<u>\$ 89,631</u>

Note: Totals may not add up exactly due to rounding

**General Fund 1000**  
**Five Year History and Current Year Projection**  
(amounts expressed in thousands)

	FY2007		FY2008		FY2009	
	Actual	% of Total	Actual	% of Total	Actual	% of Total
<b>Revenues</b>						
General Property Taxes	748,792	45.2%	830,889	49.0%	890,088	49.0%
Industrial Assessments	15,823	1.0%	17,787	1.1%	19,133	1.1%
Sales Tax	461,417	27.9%	495,173	28.4%	507,103	28.4%
Other Taxes	9,992	0.6%	10,735	0.6%	10,813	0.6%
Electric Franchise	99,534	6.0%	98,141	5.5%	99,612	5.5%
Telephone Franchise	50,434	3.0%	49,566	2.1%	48,229	2.1%
Gas Franchise	20,790	1.3%	21,507	1.2%	21,258	1.2%
Other Franchise	18,793	1.1%	20,981	0.9%	21,223	0.9%
License and Permits	18,637	1.1%	20,889	1.0%	17,511	1.0%
Intergovernmental	41,576	2.5%	32,950	1.8%	33,027	1.8%
Charges for Services	44,844	2.7%	39,836	2.0%	35,743	2.0%
Direct Interfund Services	42,052	2.5%	41,395	2.5%	47,890	2.5%
Indirect Interfund Services	12,712	0.8%	10,950	0.7%	13,190	0.7%
Muni Courts Fines and Forfeits	44,936	2.7%	37,140	2.1%	37,692	2.1%
Other Fines and Forfeits	5,362	0.3%	4,491	0.1%	2,692	0.1%
Interest	15,059	0.9%	16,992	0.5%	8,826	0.5%
Miscellaneous/Other	4,529	0.3%	12,315	0.6%	10,276	0.6%
<b>Total Revenues</b>	<b>1,655,282</b>	<b>100.0%</b>	<b>1,761,737</b>	<b>100.0%</b>	<b>1,824,306</b>	<b>100.0%</b>
<b>Expenditures</b>						
Administration & Regulatory Affairs	18,763	1.1%	19,363	1.2%	22,845	1.2%
City Council	4,084	0.2%	4,981	0.3%	5,097	0.3%
City Secretary	652	0.0%	629	0.0%	667	0.0%
Controller	6,125	0.4%	6,596	0.4%	7,111	0.4%
Convention & Entertainment	5,816	0.3%	1,153	0.1%	1,194	0.1%
Finance	4,771	0.3%	8,171	0.5%	9,044	0.5%
Fire	360,542	21.6%	388,354	22.3%	422,718	22.3%
General Services	41,917	2.5%	45,384	2.6%	50,034	2.6%
Health and Human Services	47,248	2.8%	50,903	3.0%	56,638	3.0%
Housing and Community Dev.	826	0.0%	472	0.0%	779	0.0%
Houston Emergency Center	9,728	0.6%	10,742	0.6%	11,280	0.6%
Human Resources	2,449	0.1%	2,470	0.1%	2,740	0.1%
Information Technology	12,920	0.8%	17,322	0.9%	17,494	0.9%
Legal	12,921	0.8%	13,779	0.8%	15,996	0.8%
Library	32,257	1.9%	34,869	2.0%	37,647	2.0%
Mayor's Office	3,061	0.2%	2,900	0.2%	2,917	0.2%
Municipal Courts	18,751	1.1%	21,185	1.0%	23,516	1.0%
Neighborhoods	0	0.0%	0	0.0%	0	1.0%
Office of Business Opportunity	1,641	0.1%	2,137	0.1%	2,311	0.1%
Parks and Recreation	60,633	3.6%	64,682	3.5%	70,111	3.5%
Planning and Development	7,545	0.5%	7,557	0.4%	8,220	0.4%
Police	581,811	34.9%	618,308	34.7%	657,225	34.7%
Public Works and Engineering	83,914	5.0%	88,431	4.7%	90,321	4.7%
Solid Waste Management	70,702	4.2%	74,083	3.9%	74,419	3.9%
<b>Total Departmental Expenditures</b>	<b>1,389,077</b>	<b>83.3%</b>	<b>1,484,471</b>	<b>83.8%</b>	<b>1,590,324</b>	<b>83.8%</b>
General Government	69,998	4.2%	83,020	3.9%	78,374	3.9%
Debt Service Transfer	209,000	12.5%	222,850	12.3%	232,948	12.3%
<b>Total Expenditures and Other Uses</b>	<b>1,668,075</b>	<b>100.0%</b>	<b>1,790,341</b>	<b>100.0%</b>	<b>1,901,646</b>	<b>100.0%</b>
<b>Net Current Activity</b>	<b>(12,793)</b>		<b>(28,604)</b>		<b>(77,340)</b>	
<b>Other Financing Sources (Uses)</b>						
Transfers from Other Funds	4,542		11,219		35,810	
Pension Bond Proceed	63,000		35,000		20,000	
Sale of Capital Assets	4,757		4,003		4,798	
Proceeds from Contracts	0		0		0	
<b>Total Other Financing Sources (Uses)</b>	<b>72,299</b>		<b>50,222</b>		<b>60,608</b>	
<b>Fund Balance</b>						
Fund Balance - Beginning of Year	173,183		231,888		253,043	
Change in Misc. Other Reserves	(801)		(463)		0	
Changes to Designated Fund Balance	0		0		0	
Change in Inventory, Prepaid Items and Impre	0		0		0	
<b>Fund Balance, End of Year</b>	<b>231,888</b>		<b>253,043</b>		<b>236,311</b>	

**General Fund 1000**  
**Five Year History and Current Year Projection (cont'd)**  
(amounts expressed in thousands)

	FY2010		FY2011		FY2012	
	Actual	% of Total	Actual	% of Total	Projection	% of Total
<b>Revenues</b>	<b>\$</b>		<b>\$</b>		<b>\$</b>	
General Property Taxes	892,865	48.9%	859,413	47.7%	858,679	48.1%
Industrial Assessments	15,817	1.1%	14,458	0.8%	14,800	0.8%
Sales Tax	468,965	27.7%	492,824	27.3%	521,912	29.3%
Other Taxes	10,577	0.6%	10,450	0.6%	10,806	0.6%
Electric Franchise	97,248	5.5%	98,108	5.4%	99,694	5.6%
Telephone Franchise	48,263	2.7%	46,722	2.6%	44,483	2.5%
Gas Franchise	21,729	1.2%	21,890	1.2%	22,009	1.2%
Other Franchise	23,628	1.2%	23,844	1.3%	24,307	1.4%
License and Permits	18,636	1.0%	18,714	1.0%	22,894	1.3%
Intergovernmental	32,148	1.8%	58,895	3.3%	11,031	0.6%
Charges for Services	34,156	2.0%	38,166	2.1%	40,365	2.3%
Direct Interfund Services	46,906	2.6%	46,034	2.6%	45,464	2.5%
Indirect Interfund Services	16,012	0.7%	16,328	0.9%	18,835	1.1%
Muni Courts Fines and Forfeits	38,096	2.0%	36,319	2.0%	35,894	2.0%
Other Fines and Forfeits	2,029	0.1%	2,903	0.2%	2,719	0.2%
Interest	6,858	0.5%	5,788	0.3%	3,000	0.2%
Miscellaneous/Other	8,215	0.6%	11,872	0.7%	7,090	0.4%
<b>Total Revenues</b>	<b>1,782,148</b>	<b>100.0%</b>	<b>1,802,728</b>	<b>100.0%</b>	<b>1,783,982</b>	<b>100.0%</b>
<b>Expenditures</b>						
Administration & Regulatory Affairs	30,206	1.2%	31,641	1.7%	28,092	1.5%
City Council	5,094	0.3%	5,007	0.3%	5,736	0.3%
City Secretary	685	0.0%	747	0.0%	790	0.0%
Controller	7,115	0.4%	7,389	0.4%	6,956	0.4%
Convention & Entertainment	1,159	0.1%	0	0.0%	0	0.0%
Finance	9,908	0.5%	9,802	0.5%	22,419	1.2%
Fire	435,852	22.2%	448,175	23.6%	419,952	22.9%
General Services	47,633	2.6%	46,079	2.4%	46,339	2.5%
Health and Human Services	48,541	3.0%	45,614	2.4%	40,016	2.2%
Housing and Community Dev.	832	0.0%	860	0.0%	620	0.0%
Houston Emergency Center	11,193	0.6%	11,172	0.6%	11,550	0.6%
Human Resources	3,181	0.1%	3,152	0.2%	3,169	0.2%
Information Technology	19,065	0.9%	19,073	1.0%	18,777	1.0%
Legal	16,311	0.8%	16,974	0.9%	13,719	0.7%
Library	37,237	2.0%	35,305	1.9%	32,470	1.8%
Mayor's Office	2,879	0.2%	2,930	0.2%	2,232	0.1%
Municipal Courts	22,697	1.0%	22,837	1.2%	21,955	1.2%
Neighborhoods	0	0.0%	0	0.0%	9,274	0.5%
Office of Business Opportunity	2,457	0.1%	2,404	0.1%	2,087	0.1%
Parks and Recreation	67,500	3.7%	63,133	3.3%	66,084	3.6%
Planning and Development	8,985	0.4%	8,173	0.4%	7,272	0.4%
Police	662,765	34.5%	663,420	34.9%	643,042	35.1%
Public Works and Engineering	86,034	4.8%	83,464	4.4%	37,519	2.0%
Solid Waste Management	68,472	3.9%	65,543	3.4%	65,543	3.6%
<b>Total Departmental Expenditures</b>	<b>1,595,801</b>	<b>83.6%</b>	<b>1,592,894</b>	<b>83.8%</b>	<b>1,505,613</b>	<b>82.1%</b>
General Government	80,566	4.2%	87,144	4.6%	107,418	5.9%
Debt Service Transfer	240,020	12.2%	220,837	11.6%	220,507	12.0%
<b>Total Expenditures and Other Uses</b>	<b>1,916,387</b>	<b>100.0%</b>	<b>1,900,875</b>	<b>100.0%</b>	<b>1,833,538</b>	<b>100.0%</b>
<b>Net Current Activity</b>	<b>(134,239)</b>		<b>(98,147)</b>		<b>(49,556)</b>	
<b>Other Financing Sources (Uses)</b>						
Transfers from Other Funds	38,658		23,561		52,980	
Pension Bond Proceed	20,000		0		0	
Sale of Capital Assets	6,548		13,766		13,550	
Proceeds from Contracts	0		0		0	
<b>Total Other Financing Sources (Uses)</b>	<b>65,206</b>		<b>37,327</b>		<b>66,530</b>	
<b>Fund Balance</b>						
Fund Balance - Beginning of Year	236,311		165,383		129,041	
Change in Misc. Other Reserves	0		0		0	
Changes to Designated Fund Balance	0		20,000		0	
Change in Inventory, Prepaid Items and Impre	(1,895)		4,478		0	
<b>Fund Balance, End of Year</b>	<b>165,383</b>		<b>129,041</b>		<b>146,015</b>	

Aviation Operating Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Landing Area	\$ 90,384	\$ 89,315	\$ 89,315	\$ 37,649	\$ 88,848	\$ 88,848
Bldg and Ground Area	181,182	190,123	190,123	78,613	188,407	188,407
Parking and Concession	134,984	134,213	134,213	59,717	134,613	134,613
Other	3,851	4,220	4,220	1,691	3,896	3,896
Total Operating Revenues	<u>410,402</u>	<u>417,871</u>	<u>417,871</u>	<u>177,670</u>	<u>415,764</u>	<u>415,764</u>
<b>Operating Expenses</b>						
Personnel	111,861	100,735	100,733	40,307	98,303	98,303
Supplies	6,534	7,603	7,628	2,832	8,594	8,594
Services	143,327	146,014	147,700	55,939	149,596	149,596
Non-Capital Outlay	839	1,855	1,896	143	1,916	1,916
Total Operating Expenses	<u>262,561</u>	<u>256,207</u>	<u>257,957</u>	<u>99,221</u>	<u>258,409</u>	<u>258,409</u>
Operating Income (Loss)	<u>147,841</u>	<u>161,664</u>	<u>159,914</u>	<u>78,449</u>	<u>157,355</u>	<u>157,355</u>
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	12,889	13,200	13,200	4,343	10,000	10,000
Other	2,010	0	0	57	57	57
Total Non-Operating Rev (Exp)	<u>14,899</u>	<u>13,200</u>	<u>13,200</u>	<u>4,400</u>	<u>10,057</u>	<u>10,057</u>
Income (Loss) Before Operating Transfers	<u>162,740</u>	<u>174,864</u>	<u>173,114</u>	<u>82,849</u>	<u>167,412</u>	<u>167,412</u>
<b>Operating Transfers</b>						
Interfund Transfer - Oper Reserve	1,225	2,000	2,000	0	2,000	2,000
Debt Service Principal	42,773	48,000	48,000	19,586	48,000	48,000
Debt Service Interest	60,858	72,675	72,675	22,186	64,855	64,855
Renewal and Replacement	0	0	0	0	0	0
Capital Improvement	57,924	52,189	50,439	2,496	52,557	52,557
Total Operating Transfers	<u>162,780</u>	<u>174,864</u>	<u>173,114</u>	<u>44,268</u>	<u>167,412</u>	<u>167,412</u>
Net Income (Loss)						
Operating Fund Only	\$ <u>(41)</u>	\$ <u>0</u>	\$ <u>0</u>	<u>38,581</u>	\$ <u>0</u>	\$ <u>0</u>

**About the Fund:**

The Aviation Operating Fund is an enterprise fund which accounts for operation of the City's airport system. The airport system is comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, and Ellington Field. Activities of the department include: operations, maintenance, planning and construction, public service and administration. The Department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and tenants of the airport facilities.

Convention and Entertainment Facilities Operating Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controllers Projection	Finance Projection
<b>Operating Revenues</b>						
Facility Rentals	\$ 6,726	\$ 1,380	\$ 1,380	1,380	\$ 1,380	\$ 1,380
Parking	9,701	8,574	8,574	2,236	8,574	8,574
Food and Beverage Concessions	6,147	0	0	0	0	0
Contract Cleaning	308	0	0	0	0	0
Total Operating Revenues	<u>22,882</u>	<u>9,954</u>	<u>9,954</u>	<u>3,616</u>	<u>9,954</u>	<u>9,954</u>
<b>Operating Expenses</b>						
Personnel	11,481	666	666	28	666	666
Supplies	645	0	0	0	0	0
Services	27,552	743	743	681	991	991
Total Operating Expenses	<u>39,678</u>	<u>1,409</u>	<u>1,409</u>	<u>709</u>	<u>1,657</u>	<u>1,657</u>
Operating Income (Loss)	<u>(16,796)</u>	<u>8,545</u>	<u>8,545</u>	<u>2,907</u>	<u>8,297</u>	<u>8,297</u>
<b>Non-Operating Revenues (Expenses)</b>						
Hotel Occupancy Tax						
Current	59,435	61,000	61,000	31,464	61,000	61,000
Delinquent	2,168	1,220	1,220	453	1,220	1,220
Advertising Services	(13,153)	0	0	0	0	0
Promotion Contracts	(11,037)	0	0	0	0	0
Contracts/Sponsorships	(2,683)	0	0	0	0	0
Net Hotel Occupancy Tax	<u>34,730</u>	<u>62,220</u>	<u>62,220</u>	<u>31,917</u>	<u>62,220</u>	<u>62,220</u>
Interest Income	1,188	0	0	309	800	800
Capital Outlay	(215)	0	0	0	0	0
Non-Capital Outlay	(112)	0	0	0	0	0
Other Interest	(103)	(575)	(575)	(20)	(575)	(575)
Other	8,228	1,559	1,559	27	1,585	1,585
Total Non-Operating Rev (Exp)	<u>43,716</u>	<u>63,204</u>	<u>63,204</u>	<u>32,233</u>	<u>64,030</u>	<u>64,030</u>
Income (Loss) Before Operating Transfers	<u>26,920</u>	<u>71,749</u>	<u>71,749</u>	<u>35,140</u>	<u>72,327</u>	<u>72,327</u>
<b>Operating Transfers</b>						
Transfers for Interest	4,792	5,850	5,850	1,720	2,473	2,473
Transfers for Principal	12,736	14,199	14,199	4,779	13,418	13,418
Interfund Transfers Out	1,321	0	0	0	0	0
Transfers to Special Revenue	132	0	0	0	0	0
Transfer to Component Unit	0	66,601	66,601	29,891	66,601	66,601
Transfers to General Fund	508	10,403	10,403	5,000	10,403	10,403
Transfers to Debt Service	0	0	0	2,312	2,312	2,312
Transfers (from) General Fund	(100)	0	0	0	0	0
Total Operating Transfers	<u>19,389</u>	<u>97,053</u>	<u>97,053</u>	<u>43,702</u>	<u>95,207</u>	<u>95,207</u>
Net Income (Loss)						
Operating Fund Only	<u>\$ 7,531</u>	<u>\$ (25,304)</u>	<u>\$ (25,304)</u>	<u>\$ (8,562)</u>	<u>\$ (22,880)</u>	<u>\$ (22,880)</u>

**About the Fund:**

The Convention and Entertainment Facilities operating fund is an enterprise fund that accounts for the operation of the City's six major entertainment centers and City-owned parking garages: Jesse H. Jones Hall, Bayou Place, Houston Center for The Arts, Gus S. Wortham Center, George R. Brown Convention Center, Tranquility Park garage and Civic Center garage.

Combined Utility System Fund  
For the period ending November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Water Sales	\$ 459,261	\$ 451,022	\$ 451,022	\$ 232,313	\$ 460,922	\$ 460,922
Sewer Sales	410,941	412,465	412,465	190,748	419,465	419,465
Penalties	9,871	8,000	8,000	4,727	8,000	8,000
Other	3,949	3,830	3,830	1,753	3,830	3,830
Total Operating Revenues	<u>884,022</u>	<u>875,317</u>	<u>875,317</u>	<u>429,541</u>	<u>892,217</u>	<u>892,217</u>
<b>Operating Expenses</b>						
Personnel	141,322	152,873	152,873	61,746	154,817	154,817
Supplies	39,905	50,837	50,837	18,408	51,005	51,005
Electricity and Gas	58,391	60,521	60,521	27,244	62,585	62,585
Contracts & Other Payments	96,805	133,178	133,178	40,779	139,947	139,947
Non-Capital Equipment	1,627	3,389	3,389	612	3,439	3,439
Total Operating Expenses	<u>338,050</u>	<u>400,798</u>	<u>400,798</u>	<u>148,789</u>	<u>411,793</u>	<u>411,793</u>
Operating Income (Loss)	<u>545,972</u>	<u>474,519</u>	<u>474,519</u>	<u>280,752</u>	<u>480,424</u>	<u>480,424</u>
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	10,175	11,600	11,600	3,840	10,465	10,465
Sale of Property, Mains and Scrap	850	308	308	125	310	310
Other	15,266	7,920	7,920	3,699	8,258	8,258
Impact Fees	9,248	9,100	9,100	6,655	9,100	9,100
CWA & TRA Contracts (P & I)	(21,285)	(19,131)	(19,131)	(14,032)	(20,414)	(20,414)
Total Non-Operating Rev (Exp)	<u>14,254</u>	<u>9,797</u>	<u>9,797</u>	<u>287</u>	<u>7,719</u>	<u>7,719</u>
Income (Loss) Before Operating Transfers	<u>560,226</u>	<u>484,316</u>	<u>484,316</u>	<u>281,039</u>	<u>488,143</u>	<u>488,143</u>
<b>Operating Transfers</b>						
Debt Service Transfer	359,115	416,682	416,682	201,103	412,682	412,682
Transfer to PIB - Water & Sewer	21,744	21,163	21,163	2,303	21,163	21,163
Transfer to Capital Project Fund	0	10,000	10,000	0	10,000	10,000
Pension Liability Interest	3,659	3,814	3,814	636	3,814	3,814
Equipment Acquisition	12,273	20,583	20,616	5,858	20,583	20,583
Transfer to Stormwater	54,848	50,116	50,083	18,831	50,066	50,066
Total Operating Transfers	<u>451,639</u>	<u>522,358</u>	<u>522,358</u>	<u>228,731</u>	<u>518,308</u>	<u>518,308</u>
Net Current Activity						
Operating Fund Only	<u>\$ 108,587</u>	<u>\$ (38,042)</u>	<u>\$ (38,042)</u>	<u>\$ 52,308</u>	<u>\$ (30,165)</u>	<u>\$ (30,165)</u>

**About the Fund:**

The Combined Utility System Fund, which includes Fund 8300, Fund 8301, and Fund 8305, is an enterprise fund which accounts for operation of the City's water and wastewater facilities. The fund provides for the operation of the City's treated and untreated water, as well as, receive and process wastewater generated in a service area that includes the City, certain municipalities and unincorporated communities in the Houston metropolitan area. Some of the City's largest customers are other cities and water authorities which supply water to their own customers.

Dedicated Drainage & Street Renewal Fund - 2310  
For the period ending November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Drainage Charge Revenue	\$ 0	\$ 115,826	\$ 115,826	\$ 53,952	\$ 115,826	\$ 115,826
Interfund Drainage Fee	0	9,174	9,174	0	9,174	9,174
Charges for Services	0	1,909	1,909	623	1,909	1,909
Licenses & Permits	0	996	996	266	665	665
Street Milling and Sales Earnings	0	800	800	396	900	900
Metro Intergovernmental Revenue	0	50,600	50,600	15,654	50,600	50,600
Miscellaneous/Other	0	59	59	121	133	133
<b>Total Revenues</b>	<b>0</b>	<b>179,364</b>	<b>179,364</b>	<b>71,012</b>	<b>179,207</b>	<b>179,207</b>
<b>Expenditures</b>						
Personnel	0	29,746	29,972	11,513	28,926	28,926
Supplies	0	14,095	14,093	4,611	14,130	14,130
Other Services	0	12,959	12,953	4,692	12,564	12,564
Capital Outlay	0	2,070	2,202	429	2,138	2,138
<b>Total Expenditures</b>	<b>0</b>	<b>58,870</b>	<b>59,220</b>	<b>21,245</b>	<b>57,758</b>	<b>57,758</b>
Net Current Activity	0	120,494	120,144	49,767	121,449	121,449
<b>Other Financing Sources (Uses)</b>						
Interest Income	0	0	0	29	34	34
Transfer In - General Fund <sup>(1)</sup>	0	0	0	0	9,193	9,193
Transfer In - Metro CIP Projects	0	54,590	54,590	0	2,889	2,889
Transfer In - TXDOT CIP Projects	0	2,000	2,000	0	0	0
Transfer Out - Commercial Paper Agent Fees	0	(1,800)	(1,800)	0	(604)	(604)
Transfer Out - Capital Projects	0	(112,909)	(112,559)	0	(59,208)	(59,208)
Transfer Out - Others	0	(2,889)	(2,889)	0	(2,889)	(2,889)
<b>Total Other Financing Sources (Uses)</b>	<b>0</b>	<b>(61,008)</b>	<b>(60,658)</b>	<b>29</b>	<b>(50,585)</b>	<b>(50,585)</b>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	0	59,486	59,486	49,796	70,864	70,864
Fund Balance, Beginning of Year	0	0	0	0	0	0
Fund Balance, End of Year	\$ 0	\$ 59,486	\$ 59,486	\$ 49,796	\$ 70,864	\$ 70,864

Note:

1. This amount is based on the Captured Ad Valorem Tax Revenue as calculated below.

Dedicated Drainage & Street Renewal Captured Ad Valorem Tax Revenue (amounts expressed in thousands)			
	FY2012		
	Adopted Budget	Projection	Year to Date Actual
Property Tax Revenue (General Fund) (\$0.118 of City's Ad Valorem Tax Levy)	\$ 152,992	\$ 156,570	\$ 0
Less Street & Drainage Debt Service (General Fund)	(153,336)	(147,377)	0
<b>Captured Revenues <sup>(1)</sup></b> (to be transferred to Dedicated Drainage & Street Renewal Fund)	<b>0</b>	<b>9,193</b>	<b>0</b>

Note:  
Ordinance 2010-879 requires funding in the amount equivalent to proceeds from \$0.118 of the City's ad valorem tax levy minus an amount equal to debt service for drainage and streets to the Dedicated Drainage & Street Renewal Fund. Total outstanding debt payable from ad valorem taxes (as of November 30, 2011) is \$3.452 billion. The portion of the debt associated with drainage and street improvements is estimated at \$1.71 billion.

The Dedicated Drainage and Street Renewal Fund is not technically an enterprise fund, but is grouped with the Combined Utility for clarity.

Storm Water Fund  
For the period ending November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Miscellaneous	\$ 2	\$ 20	\$ 20	\$ 14	\$ 30	\$ 30
Total Revenues	<u>2</u>	<u>20</u>	<u>20</u>	<u>14</u>	<u>30</u>	<u>30</u>
<b>Expenditures</b>						
Personnel	18,569	20,341	20,341	7,662	19,616	19,616
Supplies	2,575	2,445	2,445	1,030	2,445	2,445
Other Services	12,907	12,499	13,547	4,374	13,208	13,208
Capital Outlay	906	3,083	3,100	437	3,083	3,083
Total Expenditures	<u>34,957</u>	<u>38,368</u>	<u>39,433</u>	<u>13,503</u>	<u>38,352</u>	<u>38,352</u>
Net Current Activity	(34,955)	(38,348)	(39,413)	(13,489)	(38,322)	(38,322)
<b>Other Financing Sources (Uses)</b>						
Interest Income	2	15	15	125	150	150
Transfers In - CUS	54,848	50,116	50,116	18,831	50,066	50,066
Transfer Out - Pension Liability Interest	(565)	(565)	(565)	(283)	(565)	(565)
Transfer Out - General Fund	(67)	(17,179)	(16,114)	(17)	(17,179)	(17,179)
Discretionary Debt - Drainage	0	(11,150)	(11,150)	(5,146)	(11,150)	(11,150)
Total Other Financing Sources (Uses)	<u>54,218</u>	<u>21,237</u>	<u>22,302</u>	<u>13,510</u>	<u>21,322</u>	<u>21,322</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	19,263	(17,111)	(17,111)	21	(17,000)	(17,000)
Fund Balance, Beginning of Year	<u>153</u>	<u>19,416</u>	<u>19,416</u>	<u>19,416</u>	<u>19,416</u>	<u>19,416</u>
Fund Balance, End of Year	<u>\$ 19,416</u>	<u>\$ 2,305</u>	<u>\$ 2,305</u>	<u>\$ 19,437</u>	<u>\$ 2,416</u>	<u>\$ 2,416</u>

Note: The Storm Water Fund is not technically an enterprise fund, but is grouped with the Combined Utility System for clarity.

Health Benefits Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
City Medical Plans	\$ 292,023	\$ 286,945	286,945	\$ 112,934	\$ 286,945	\$ 286,945
City Dental Plans	9,318	9,457	9,457	4,028	9,457	9,457
City Life Insurance Plans	5,779	5,681	5,681	2,368	5,681	5,681
Health Flexible Spending Account	1,229	1,200	1,200	818	1,200	1,200
Dependent Care Reimbursement	227	240	240	103	240	240
<b>Operating Revenues</b>	<u>308,576</u>	<u>303,523</u>	<u>303,523</u>	<u>120,251</u>	<u>303,523</u>	<u>303,523</u>
<b>Operating Expenses</b>						
BCBS and Medicare Advantage	245,830	15,326	20,306	6,419	15,326	15,326
City Medical Plan Claims - Cigna	43,640	267,113	262,133	107,164	267,113	267,113
City Dental Plan Claims	9,325	9,457	9,457	4,028	9,457	9,457
City Life Insurance Plans	5,779	5,681	5,681	2,368	5,681	5,681
Administrative Costs	4,354	4,996	4,996	1,541	4,996	4,996
Health Flexible Spending Account	1,060	1,200	1,200	647	1,200	1,200
Dependent Care	227	240	240	96	240	240
<b>Operating Expenses</b>	<u>310,215</u>	<u>304,013</u>	<u>304,013</u>	<u>122,263</u>	<u>304,013</u>	<u>304,013</u>
Operating Income (Loss)	(1,639)	(490)	(490)	(2,012)	(490)	(490)
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	255	180	180	177	180	180
Prior Year Expense Recovery	1	0	0	214	0	0
Miscellaneous Revenues	568	0	0	0	0	0
Medicare Part D - Subsidy	0	0	0	0	0	0
Medicare Part D - Distribution	0	0	0	0	0	0
<b>Non-Operating Revenues (Expenses)</b>	<u>824</u>	<u>180</u>	<u>180</u>	<u>391</u>	<u>180</u>	<u>180</u>
Net Income (Loss)	(815)	(310)	(310)	(1,621)	(310)	(310)
Net Assets, Beginning of Year	4,005	3,190	3,190	3,190	3,190	3,190
Net Assets, End of Year	\$ <u>3,190</u>	\$ <u>2,880</u>	\$ <u>2,880</u>	\$ <u>1,569</u>	\$ <u>2,880</u>	\$ <u>2,880</u>

**About the Fund:**

The Health Benefits Fund, an Internal Service Fund administered by the Human Resources Department, was established in 1984 to centralize the financial transactions for the City's benefit plans.

Effective May 1, 2011, the City elected to be substantially self-insured and awarded CIGNA a three year contract with two (2) one-year renewal options for 4 new health plans. The new health benefits model is composed of four (4) plans, all of which have heavy emphasis on a wellness component, and includes: 1) a limited network HMO-type plan, 2) an open access PPO-type plan with no out-of-network coverage, 3) a consumer driven high deductible Health Plan (CDHP), partnered with a health reimbursement account, and 4) a specific plan for retirees, mostly those under age 65, who live outside the limited network service area but who live in Texas. Effective 08/01/11 all 65+ Medicare eligible retirees must enroll in the 6 MA plans or opt out.

These plans are supported by contributions from the city and participants. The Fund also includes two dental plans, a dental/health maintenance organization (DHMO) and a dental indemnity plan. Both plans are supported exclusively by participants.

Long-Term Disability Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Contributions	\$ 0	\$ 1,111	\$ 1,111	\$ 511	\$ 1,111	\$ 1,111
GASB 10 Operating Transfer	0	0	0	0	0	0
<b>Operating Revenues</b>	<u>0</u>	<u>1,111</u>	<u>1,111</u>	<u>511</u>	<u>1,111</u>	<u>1,111</u>
<b>Operating Expenses</b>						
Management Consulting Services	0	58	58	0	58	58
Claims Payment Services	144	170	170	14	170	170
Employee Medical Claims	781	1,185	1,185	496	1,185	1,185
Maintenance and Operating	519	0	0	0	0	0
Interfund Transfer	0	0	0	0	0	0
<b>Operating Expenses</b>	<u>1,444</u>	<u>1,413</u>	<u>1,413</u>	<u>510</u>	<u>1,413</u>	<u>1,413</u>
Operating Income (Loss)	(1,444)	(302)	(302)	1	(302)	(302)
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	190	180	180	58	180	180
Transfers to General Fund	0	0	0	0	0	0
Prior Year Expense Recovery	0	0	0	0	0	0
<b>Non-Operating Revenues (Expenses)</b>	<u>190</u>	<u>180</u>	<u>180</u>	<u>58</u>	<u>180</u>	<u>180</u>
Net Income (Loss)	(1,254)	(122)	(122)	59	(122)	(122)
Net Assets, Beginning of Year	<u>2,223</u>	<u>969</u>	<u>969</u>	<u>969</u>	<u>969</u>	<u>969</u>
Net Assets, End of Year	<u>\$ 969</u>	<u>\$ 847</u>	<u>\$ 847</u>	<u>\$ 1,028</u>	<u>\$ 847</u>	<u>\$ 847</u>

**About the Fund:**

The Long Term Disability (LTD) Plan is a self-insured program accounted for as an internal service fund. Established in 1985 and revised in 1996 as part of the Income Protection Plan (IPP) (renamed the Compensable Sick Leave Plan (CSL) in October 1996), the plan provides paid long-term sick leave for City employees.

Property and Casualty Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Interfund Legal Services	\$ 15,686	\$ 36,599	\$ 36,599	\$ 2,179	\$ 36,599	\$ 36,599
<b>Operating Revenues</b>	<u>15,686</u>	<u>36,599</u>	<u>36,599</u>	<u>2,179</u>	<u>36,599</u>	<u>36,599</u>
<b>Operating Expenses</b>						
Personnel	2,857	5,514	5,514	2,261	5,894	5,894
Supplies	163	160	160	7	160	160
Services:						
Insurance Fees/Adm.	9,575	12,203	12,203	356	12,203	12,203
Claims and Judgments	1,619	15,877	15,877	336	15,496	15,496
Other Services	1,481	2,845	2,845	351	2,846	2,846
<b>Operating Expenses</b>	<u>15,695</u>	<u>36,599</u>	<u>36,599</u>	<u>3,311</u>	<u>36,599</u>	<u>36,599</u>
Operating Income (Loss)	(9)	0	0	(1,132)	0	0
Net Income (Loss)	(9)	0	0	(1,132)	0	0
Net Assets, Beginning of Year	<u>77</u>	<u>68</u>	<u>68</u>	<u>68</u>	<u>68</u>	<u>68</u>
Net Assets, End of Year	<u>\$ 68</u>	<u>\$ 68</u>	<u>\$ 68</u>	<u>\$ (1,064)</u>	<u>\$ 68</u>	<u>\$ 68</u>

**About the Fund:**

The Property and Casualty Fund was established to monitor the financial requirements of the Property and Risk Management Programs. This activity is primarily self-funded. The revenue is generated from assessed premiums to the other funds. These premiums are based upon projected expenditures. All risk to the City's assets (except Workers Compensation, Life, Health Benefits, and Long Term Disability) fall within the scope of this fund.

Workers' Compensation Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Operating Revenues</b>						
Contributions	\$ 18,590	19,512	\$ 19,512	\$ 7,535	\$ 19,527	\$ 19,527
<b>Operating Revenues</b>	<u>18,590</u>	<u>19,512</u>	<u>19,512</u>	<u>7,535</u>	<u>19,527</u>	<u>19,527</u>
<b>Operating Expenses</b>						
Personnel	2,498	2,560	2,553	1,041	2,553	2,553
Supplies	37	44	43	3	43	43
Current Year Claims	15,712	16,611	16,611	6,087	16,611	16,611
Services	387	345	352	117	352	352
Capital Outlay	0	0	0	0	0	0
Non-Capital Outlay	7	0	1	1	1	1
<b>Operating Expenses</b>	<u>18,641</u>	<u>19,560</u>	<u>19,560</u>	<u>7,249</u>	<u>19,560</u>	<u>19,560</u>
Operating Income (Loss)	(51)	(48)	(48)	286	(33)	(33)
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	29	45	45	10	30	30
Prior Year Recoveries	2	0	0	0	0	0
Other	38	3	3	0	3	3
<b>Non-Operating Revenues (Expenses)</b>	<u>69</u>	<u>48</u>	<u>48</u>	<u>10</u>	<u>33</u>	<u>33</u>
Net Income (Loss)	18	0	0	296	0	0
Net Assets, Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Assets, End of Year	<u>\$ 18</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 296</u>	<u>\$ 0</u>	<u>\$ 0</u>

**About the Fund:**

The Workers' Compensation Fund is a revolving fund administered by the Human Resources Department. The Fund was established to centralize the financial transactions in the areas of Accident Prevention, Loss Control and Workers' Compensation.

### **Asset Forfeiture Fund (2202,2203,2204)**

The Houston Police Department receives asset forfeiture proceeds under guidelines set forth by the U.S. Department of Justice, the U.S. Treasury Department, and the State of Texas. These forfeiture proceeds are generated as a result of law enforcement efforts against illegal and criminal activity. Proceeds received under the various guidelines must be used for law enforcement purposes.

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### **Auto Dealers Fund (2200)**

The Auto Dealers Division of the Houston Police Department issues licenses to automotive businesses and vehicle/used parts salesmen. The Auto Dealers Division also monitors private storage facilities/salvage yards, auctions abandoned motor vehicles, and investigates complaints against automotive businesses/salesmen. The revenues generated from the fees are placed in the Auto Dealers Fund.

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### **BARC Special Revenue Fund (2427)**

BARC (Bureau of Animal Regulation and Care) is authorized to receive funds from any source for the purpose of supporting the maintenance and operation of the City's animal shelter facilities and programs, including without limitation, costs of necessary City personnel, equipment, supplies and facilities, education and animal adoption programs, veterinary services and supplies, and other needs of BARC.

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### **Building Inspection Fund (2301)**

The Public Works and Engineering Department administers the Building Inspection Special Revenue Fund, which ensures that buildings and structures constructed and maintained within the City adhere to the standards set by the City of Houston's Building Code. Permits and Licenses revenue make up approximately 75% of the revenue in this fund. This revenue is derived from the issuance of electrical, plumbing, AC and Boiler and construction permits.

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### **Building (Court) Security Fund (2206)**

The Building Security Fund began in FY1997, generating revenue from a \$3.00 fee charged to defendants convicted of a misdemeanor offense. The purpose of the fund is to aid in ensuring the safety of civilians and civil service employees while conducting business in Municipal Courts buildings.

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### **Cable TV Fund (2401, 2428)**

Operation of the Municipal Access Channel and its facilities is the responsibility of the Cable Communications Division of the Mayor's Office. The mission of the division is to effectively communicate to the public relevant information concerning municipal and related governmental and community services. The Cable Television Fund is supported through contributions of the cable television companies in Houston. The contributions are based upon a rate per subscriber and support public, educational, and municipal programming Houston.

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### **Child Safety Fund (2209)**

The Child Safety Fund was established to account for monies collected for public, parochial, and private school crossing guard programs. Revenues to the fund come from an assessment of a Municipal Court fee of \$5.00 on non-criminal municipal violations and an additional \$1.50 fee for each vehicle registration authorized by Harris County. If there is a surplus of funds, the City is allowed to keep 10% of the funds received for administrative fees. If a surplus exists after the payment of all covered contract expenses, the excess can be used to pay for programs designed to enhance child safety, health, or nutrition and administration costs of these programs.

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### **Digital Automated Red Light Enforcement Program Fund (2212)**

The Digital Automated Red Light Enforcement Program Fund (DARLEP), established in FY2009, tracks the financial and accounting balances from all penalties and fees collected and all costs associated with the operation and enforcement of the photographic traffic monitoring system.

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### **Digital Houston Fund (2422)**

The Digital Houston Fund was established to build a citywide wireless broadband Wi-Fi mesh network that will provide affordable, high-speed internet access to residents of and visitors to Houston. The network will enable municipal employees to work in the field continuously, reducing the need to use traditional landlines to complete their tasks. The fund will be necessary to receive payments and to allow the City to fund inclusion programs for low income and other individuals.

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### **Fleet and Equipment Acquisition Fund (9002)**

Fleet/Equipment Acquisition Fund was reclassified from an internal service fund to a special revenue fund during FY2009. Over the next few years, the acquisition of equipment will be gradually shifted to the operating budgets in the general fund. Departments will make payments to the Fleet/Equipment Acquisition Fund for the use of specific capital equipment, which will then pay the debt service associated with the equipment. This fund will be administered by the Finance Department.

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### **Historic Preservation Fund (2306)**

Historic Preservation, administered by the Planning and Development Department was established in FY2010 to utilize funds set aside from the sale of historic fire stations by the City in FY2009, promoting historic preservation of residential and commercial programs. The program utilizes city funds as seed money to encourage private investment, attract grant funds, and support educational programs that will further preservation efforts in Houston.

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### **Houston Emergency Center Fund (2205)**

The City of Houston's Neutral Public Safety Answering Point is one of the thirty-seven answering stations in the appropriate emergency agency, such as police, fire, and ambulance services. Calls are also referred to Harris county agencies such as Juvenile Crisis Hotline, Poison Control and Emergency Management Operations. The City of Houston is reimbursed from the special district for salaries, fringe benefits and other operating expenses for the answering station.

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### **Houston Transtar Center Fund (2402)**

Houston TranStar Center formerly known as the Greater Houston Transportation & Emergency Management Center. The Houston TranStar Center was built through a cooperative effort among the City of Houston, Harris County, Metropolitan Transit Authority (METRO) and the Texas Department of Transportation (TxDOT). The center houses personnel responsible for and/or involved with transportation and emergency management planning and operations in the Houston/Harris County area. Funding for the center is received from each member agency and is prorated based on occupancy and use of center facilities.

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### **Juvenile Case Manager Fund (2211)**

The Juvenile Case Manager Fund was established under Article 45.056 of the Texas Code of Criminal procedure to assess a juvenile case manager fee for each defendant convicted of a fine-only misdemeanor offense and may only be used to finance the salary and benefits of the juvenile case manager. This is also a new budgeted fund in FY2009.

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### **Mobility Response Team Fund (2304)**

The mission of the Mobility Response Team will be responding to and mitigating significant traffic congestion resulting from malfunctioning traffic signals, accidents, and other mobility issues throughout the City. The team is a partnership between the Police and Public Works and Engineering (PWE) Departments. Dedicated resources will be deployed 5:00 AM - 9:00 PM. They will specifically 1) respond to and mitigate acute traffic congestion throughout the City, 2) be dispatched via personnel at TranStar to identified areas, 3) Traffic Engineering staff will diagnose and provide solutions to operational and design problems, and 4) work together with PWE engineers to develop long term traffic management solutions.

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### **Parking Management Fund (8700)**

The Parking Management Fund is responsible for managing and providing on-street parking alternatives to the citizens in the greater Houston area. This fund is administered by the Administration and Regulatory Affairs Department.

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#### **Parks Golf Special Fund (2104)**

The Parks Golf Special Fund was created to receive all City revenues derived from all city-owned golf facilities, whether operated by the City or private entities, including all related concession fees, to be used exclusively for the maintenance, operating and improvements of any or all of such golf courses.

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#### **Parks Special Revenue Fund (2100)**

The Parks and Recreation Department administers the Parks Special Revenue Fund. The fund receives revenue from the rental of park facilities and three tennis centers. These funds are for repairs, replacement and the renovation of parks revenue producing facilities excluding golf.

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#### **Police Special Services Fund (2201)**

The Police Special Services Fund was created to properly account for funds received from other agencies or organizations to reimburse HPD for cost of services for specific law enforcement purposes. These special services include HPD participation in joint police operations, security, traffic control for activities such as "fund runs", parade and festivals.

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#### **Recycling Expansion Program Fund (2305)**

The Expansion of Recycling Program, established in FY2009, was created to allocate dedicated funds to be used for the expansion and implementation of the City's Recycling Programs. Efforts include city-wide tree waste recycling, additional neighborhood depository sites, curbside recycling and increased education and outreach. These efforts, when combined, will allow the City to greatly improve its current landfill diversion rate.

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#### **Supplemental Environmental Protection Fund (2404)**

Environmental Investigations or Rat-On-a-Rat (ROAR) use Supplemental Environmental Funds for the advancement of the goals of clean air, water, and to enhance the community environment impacted by criminal environmental violators.

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#### **Swimming Pool Safety Fund (2009)**

The Swimming Pool Safety Fund receives proceeds from enforcing municipal, state and federal pool and spa safety standards. State and federal pool and safety standards apply to all pools and spas serving more than two dwellings; in accordance with these requirements, operators of pool and spas at apartment or condominium projects are required to obtain permits and to comply with the requisite standards. The fees collected in pursuant of swimming pool and spa safety are used for the purposes of activities related to permitting, inspecting, monitoring, abating, controlling, educating and enforcement of municipal, state and federal standards.

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#### **Technology Fee Fund (2207)**

The Technology Fee Fund was established in FY2001 to account for revenue generated from a \$4.00 technology fee for convictions on all traffic and non-traffic misdemeanor offenses occurring on or after June 26, 2000. The purpose of the fund is to finance technological enhancements for the Municipal Courts including computer systems, networks, hardware, software, imaging systems, electronic ticket-writers and docket management systems.

Asset Forfeiture Special Revenue Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Confiscations	\$ 6,902	\$ 5,873	\$ 5,873	\$ 3,426	\$ 5,873	\$ 5,873
Interest Income	39	34	34	21	34	34
Other	52	0	0	0	0	0
Total Revenues	<u>6,993</u>	<u>5,907</u>	<u>5,907</u>	<u>3,447</u>	<u>5,907</u>	<u>5,907</u>
<b>Expenditures</b>						
Personnel	1,951	2,618	2,618	430	2,618	2,618
Supplies	1,568	2,068	1,755	569	1,755	1,755
Other Services	1,560	2,219	2,604	801	2,604	2,604
Capital Purchases	210	100	97	0	97	97
Non-Capital Purchases	145	195	126	3	126	126
Total Expenditures	<u>5,434</u>	<u>7,200</u>	<u>7,200</u>	<u>1,802</u>	<u>7,200</u>	<u>7,200</u>
Net Current Activity	1,559	(1,293)	(1,293)	1,645	(1,293)	(1,293)
Fund Balance, Beginning of Year	<u>1,188</u>	<u>2,747</u>	<u>2,747</u>	<u>2,747</u>	<u>2,747</u>	<u>2,747</u>
Fund Balance, End of Year	<u>\$ 2,747</u>	<u>\$ 1,454</u>	<u>\$ 1,454</u>	<u>\$ 4,392</u>	<u>\$ 1,454</u>	<u>\$ 1,454</u>

Auto Dealers  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Auto Dealers Licenses	\$ 2,766	\$ 3,246	\$ 3,246	1,087	\$ 3,246	\$ 3,246
Vehicle Storage Notification	246	310	310	86	310	310
Vehicle Auction Fees	235	293	293	87	293	293
Interest Income	23	30	30	18	30	30
Other	2,489	2,592	2,592	923	2,592	2,592
Total Revenues	<u>5,759</u>	<u>6,471</u>	<u>6,471</u>	<u>2,200</u>	<u>6,471</u>	<u>6,471</u>
<b>Expenditures</b>						
Personnel	2,545	2,858	2,858	1,032	2,681	2,681
Supplies	115	218	218	116	218	218
Other Services	878	1,232	1,232	392	1,232	1,232
Capital Purchases	0	856	856	0	856	856
Total Expenditures	<u>3,538</u>	<u>5,164</u>	<u>5,164</u>	<u>1,540</u>	<u>4,987</u>	<u>4,987</u>
<b>Other Financing Sources (Uses)</b>						
Transfers Out	0	(2,190)	(2,190)	(574)	(2,190)	(2,190)
Total Other Financing Sources (Uses)	<u>0</u>	<u>(2,190)</u>	<u>(2,190)</u>	<u>(574)</u>	<u>(2,190)</u>	<u>(2,190)</u>
Net Current Activity	2,221	(883)	(883)	86	(706)	(706)
Fund Balance, Beginning of Year	<u>293</u>	<u>2,514</u>	<u>2,514</u>	<u>2,514</u>	<u>2,514</u>	<u>2,514</u>
Fund Balance, End of Year	<u>\$ 2,514</u>	<u>\$ 1,631</u>	<u>\$ 1,631</u>	<u>\$ 2,600</u>	<u>\$ 1,808</u>	<u>\$ 1,808</u>

BARC Special Revenue Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Licenses & Fees	\$ 806	\$ 822	\$ 822	\$ 359	\$ 822	\$ 822
Interest	32	48	48	10	48	48
Animal Adoption	140	190	190	40	190	190
Contributions	20	20	20	4	20	20
Other Revenue	2	0	0	1	0	0
Total Revenues	<u>1,000</u>	<u>1,080</u>	<u>1,080</u>	<u>414</u>	<u>1,080</u>	<u>1,080</u>
<b>Expenditures</b>						
Personnel	4,069	6,146	6,066	1,632	5,724	5,724
Supplies	628	709	709	171	738	738
Other Services	1,303	1,281	1,360	402	1,567	1,567
Non-Capital Outlay	2	2	5	1	5	5
Total Expenditures	<u>6,002</u>	<u>8,138</u>	<u>8,141</u>	<u>2,206</u>	<u>8,034</u>	<u>8,034</u>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers - In	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>
Total Other Financing Sources (Uses)	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>
Net Current Activity	1,120	(936)	(939)	4,330	(832)	(832)
Fund Balance, Beginning of Year	<u>0</u>	<u>1,120</u>	<u>1,120</u>	<u>1,120</u>	<u>1,120</u>	<u>1,120</u>
Fund Balance, End of Year	<u>\$ 1,120</u>	<u>\$ 184</u>	<u>\$ 181</u>	<u>\$ 5,450</u>	<u>\$ 288</u>	<u>\$ 288</u>

Building Inspection Special Revenue Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Permits and Licenses	\$ 29,234	\$ 31,431	\$ 31,431	\$ 15,064	\$ 31,431	\$ 31,431
Charges for Services	10,003	12,500	12,500	5,783	12,500	12,500
Other	5,655	2,405	2,405	3,117	4,905	4,905
Interest Income	162	180	180	68	180	180
Total Revenues	<u>45,054</u>	<u>46,516</u>	<u>46,516</u>	<u>24,032</u>	<u>49,016</u>	<u>49,016</u>
<b>Expenditures</b>						
Personnel	35,198	37,544	37,544	14,969	37,094	37,094
Supplies	640	726	726	318	752	752
Other Services	5,288	7,504	7,504	1,806	7,504	7,504
Capital Outlay	225	0	0	0	0	0
Non-Capital Outlay	40	94	94	3	94	94
Total Expenditures	<u>41,391</u>	<u>45,868</u>	<u>45,868</u>	<u>17,096</u>	<u>45,444</u>	<u>45,444</u>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers Out	<u>(6,277)</u>	<u>(4,071)</u>	<u>(4,071)</u>	<u>(1,217)</u>	<u>(6,550)</u>	<u>(6,550)</u>
Total Other Financing Sources (Uses)	<u>(6,277)</u>	<u>(4,071)</u>	<u>(4,071)</u>	<u>(1,217)</u>	<u>(6,550)</u>	<u>(6,550)</u>
Net Current Activity	(2,614)	(3,423)	(3,423)	5,719	(2,978)	(2,978)
Fund Balance, Beginning of Year	<u>8,672</u>	<u>6,058</u>	<u>6,058</u>	<u>6,058</u>	<u>6,058</u>	<u>6,058</u>
Fund Balance, End of Year	<u>\$ 6,058</u>	<u>\$ 2,635</u>	<u>\$ 2,635</u>	<u>\$ 11,777</u>	<u>\$ 3,080</u>	<u>\$ 3,080</u>

Building (Court) Security Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Current Revenues	\$ 941	\$ 950	\$ 950	\$ 363	\$ 950	\$ 950
Total Revenues	<u>941</u>	<u>950</u>	<u>950</u>	<u>363</u>	<u>950</u>	<u>950</u>
<b>Expenditures</b>						
Personnel	963	1,036	1,036	394	1,036	1,036
Supplies	0	0	0	0	0	0
Other Services	1	2	2	0	2	2
Equipment	0	0	0	0	0	0
Total Expenditures	<u>964</u>	<u>1,038</u>	<u>1,038</u>	<u>394</u>	<u>1,038</u>	<u>1,038</u>
Net Current Activity	(23)	(88)	(88)	(31)	(88)	(88)
Fund Balance, Beginning of Year	<u>124</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>
Fund Balance, End of Year	<u>\$ 101</u>	<u>\$ 13</u>	<u>\$ 13</u>	<u>\$ 70</u>	<u>\$ 13</u>	<u>\$ 13</u>

Cable TV  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Current Revenues	\$ 3,586	\$ 3,694	\$ 3,694	\$ 932	\$ 3,694	\$ 3,694
Total Revenues	<u>3,586</u>	<u>3,694</u>	<u>3,694</u>	<u>932</u>	<u>3,694</u>	<u>3,694</u>
<b>Expenditures</b>						
Maintenance and Operations	2,854	3,269	3,179	446	3,179	3,179
Equipment	116	302	392	23	392	392
Total Expenditures	<u>2,970</u>	<u>3,571</u>	<u>3,571</u>	<u>469</u>	<u>3,571</u>	<u>3,571</u>
Net Current Activity	616	123	123	463	123	123
Fund Balance, Beginning of Year	<u>1,411</u>	<u>2,027</u>	<u>2,027</u>	<u>2,027</u>	<u>2,027</u>	<u>2,027</u>
Fund Balance, End of Year	<u>\$ 2,027</u>	<u>\$ 2,150</u>	<u>\$ 2,150</u>	<u>\$ 2,490</u>	<u>\$ 2,150</u>	<u>\$ 2,150</u>

Child Safety Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Interest on Investments	\$ 18	\$ 50	\$ 50	8	\$ 50	\$ 50
Municipal Courts Collections	2,341	2,300	2,300	762	2,300	2,300
Harris County Collections	823	732	732	515	732	732
Total Revenues	<u>3,182</u>	<u>3,082</u>	<u>3,082</u>	<u>1,285</u>	<u>3,082</u>	<u>3,082</u>
<b>Expenditures</b>						
School Crossing Guard Program	3,103	3,079	3,079	773	3,079	3,079
Miscellaneous Parts and Supplies	3	3	3	0	3	3
Total Expenditures	<u>3,106</u>	<u>3,082</u>	<u>3,082</u>	<u>773</u>	<u>3,082</u>	<u>3,082</u>
Net Current Activity	76	0	0	512	0	0
Fund Balance, Beginning of Year	<u>25</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>
Fund Balance, End of Year	<u>\$ 101</u>	<u>\$ 101</u>	<u>\$ 101</u>	<u>\$ 613</u>	<u>\$ 101</u>	<u>\$ 101</u>

Digital Automated Red Light Enforcement Program Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Red Light Enforcement Revenue	\$ 6,185	\$ 441	\$ 441	\$ 98	\$ 441	\$ 441
Interest Income	64	8	8	15	18	18
Total Revenues	<u>6,249</u>	<u>449</u>	<u>449</u>	<u>113</u>	<u>459</u>	<u>459</u>
<b>Expenditures</b>						
Personnel	2,236	0	0	11	0	0
Supplies	11	1	1	0	1	1
Other Services	3,257	101	101	13	149	149
Capital Purchases	(56)	0	0	0	0	0
Debt Service	150	0	0	0	0	0
State of Texas' Share	2,079	117	117	0	121	121
Total Expenditures	<u>7,677</u>	<u>219</u>	<u>219</u>	<u>24</u>	<u>271</u>	<u>271</u>
Net Current Activity	(1,428)	230	230	89	188	188
Fund Balance, Beginning of Year	<u>1,908</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>
Fund Balance, End of Year	<u>\$ 480</u>	<u>\$ 710</u>	<u>\$ 710</u>	<u>\$ 569</u>	<u>\$ 668</u>	<u>\$ 668</u>

Digital Houston Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
WIFI Revenues						
Interest Income	\$ 47	\$ 140	\$ 140	\$ 14	\$ 50	\$ 50
<b>Total Revenues</b>	<u>47</u>	<u>140</u>	<u>140</u>	<u>14</u>	<u>50</u>	<u>50</u>
<b>Expenditures</b>						
Personnel	187	197	197	81	196	196
Supplies	3	5	5	0	0	0
Other Services	139	595	595	33	510	510
Equipment	18	252	282	112	282	282
Capital Purchases	0	208	178	0	178	178
<b>Total Expenditures</b>	<u>347</u>	<u>1,257</u>	<u>1,257</u>	<u>226</u>	<u>1,166</u>	<u>1,166</u>
Net Current Activity	(300)	(1,117)	(1,117)	(212)	(1,116)	(1,116)
Fund Balance, Beginning of Year	<u>2,702</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>
Fund Balance, End of Year	<u>\$ 2,402</u>	<u>\$ 1,285</u>	<u>\$ 1,285</u>	<u>\$ 2,190</u>	<u>\$ 1,286</u>	<u>\$ 1,286</u>

Fleet and Equipment Acquisition Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Expenditure</b>						
Capital Purchase	\$ 122	\$ 0	\$ 0	\$ 18	\$ 0	\$ 0
<b>Total Operating Expenditure</b>	<u>122</u>	<u>0</u>	<u>0</u>	<u>18</u>	<u>0</u>	<u>0</u>
<b>Non-Operating Transfers Revenues (Expenditures)</b>						
Sale of Property, Mains and Scrap	919	5	0	94	5	5
Interest Income	44	50	50	13	50	50
Inter Fund Billings - Fleet	0	0	0	0	0	0
Transfer from General Fund	11,707	0	0	0	0	0
Transfer to General Fund	(2,600)	0	0	0	0	0
Transfer from Spec. Rev.	0	0	0	0	0	0
Transfer to PIB Debt Service	(11,707)	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Total Non-Operating Transfers Revenues (Expenditures)</b>	<u>(1,637)</u>	<u>55</u>	<u>50</u>	<u>107</u>	<u>55</u>	<u>55</u>
Net Current Activity	(1,609)	55	50	89	55	55
Fund Balance, Beginning of Year	<u>2,033</u>	<u>424</u>	<u>424</u>	<u>424</u>	<u>424</u>	<u>424</u>
Fund Balance, End of Year	<u>\$ 424</u>	<u>\$ 479</u>	<u>\$ 474</u>	<u>\$ 513</u>	<u>\$ 479</u>	<u>\$ 479</u>

Historic Preservation Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Interest Income	\$ 15	\$ 20	\$ 20	\$ 5	\$ 20	\$ 20
Other Interfund Services	14	0	0	0	0	0
Total Revenues	<u>29</u>	<u>20</u>	<u>20</u>	<u>5</u>	<u>20</u>	<u>20</u>
<b>Expenditures</b>						
Other Services	18	810	810	2	810	810
Total Expenditures	<u>18</u>	<u>810</u>	<u>810</u>	<u>2</u>	<u>810</u>	<u>810</u>
Net Current Activity	11	(790)	(790)	3	(790)	(790)
Fund Balance, Beginning of Year	<u>842</u>	<u>853</u>	<u>853</u>	<u>853</u>	<u>853</u>	<u>853</u>
Fund Balance, End of Year	<u>\$ 853</u>	<u>\$ 63</u>	<u>\$ 63</u>	<u>\$ 856</u>	<u>\$ 63</u>	<u>\$ 63</u>

Houston Emergency Center  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 21,716	\$ 23,592	\$ 23,592	\$ 8,850	\$ 23,592	\$ 23,592
Total Revenues	<u>21,716</u>	<u>23,592</u>	<u>23,592</u>	<u>8,850</u>	<u>23,592</u>	<u>23,592</u>
<b>Expenditures</b>						
Maintenance and Operations	20,496	23,592	23,592	7,774	23,592	23,592
Total Expenditures	<u>20,496</u>	<u>23,592</u>	<u>23,592</u>	<u>7,774</u>	<u>23,592</u>	<u>23,592</u>
Net Current Activity	1,220	0	0	1,076	0	0
Fund Balance, Beginning of Year	<u>123</u>	<u>1,343</u>	<u>1,343</u>	<u>1,343</u>	<u>1,343</u>	<u>1,343</u>
Fund Balance, End of Year	<u>\$ 1,343</u>	<u>\$ 1,343</u>	<u>\$ 1,343</u>	<u>\$ 2,419</u>	<u>\$ 1,343</u>	<u>\$ 1,343</u>

Houston Transtar Center  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Other Grant Awards	\$ 1,573	\$ 1,406	\$ 1,406	\$ 518	\$ 1,756	\$ 1,756
Other Service Charges	714	610	610	157	610	610
Misc. Revenue	212	0	0	94	94	94
Interest Income	18	15	15	9	15	15
Total Revenues	<u>2,517</u>	<u>2,031</u>	<u>2,031</u>	<u>778</u>	<u>2,475</u>	<u>2,475</u>
<b>Expenditures</b>						
Maintenance and Operations	1,789	2,309	2,309	592	2,309	2,309
Total Expenditures	<u>1,789</u>	<u>2,309</u>	<u>2,309</u>	<u>592</u>	<u>2,309</u>	<u>2,309</u>
Net Current Activity	728	(278)	(278)	186	166	166
Fund Balance, Beginning of Year	<u>610</u>	<u>1,338</u>	<u>1,338</u>	<u>1,338</u>	<u>1,338</u>	<u>1,338</u>
Fund Balance, End of Year	<u>\$ 1,338</u>	<u>\$ 1,060</u>	<u>\$ 1,060</u>	<u>\$ 1,524</u>	<u>\$ 1,504</u>	<u>\$ 1,504</u>

Juvenile Case Manager  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 887	\$ 870	\$ 870	\$ 362	\$ 870	\$ 870
Total Revenues	<u>887</u>	<u>870</u>	<u>870</u>	<u>362</u>	<u>870</u>	<u>870</u>
<b>Expenditures</b>						
Personnel	665	839	839	349	839	839
Supplies	0	0	0	0	0	0
Other Services and Charges	31	29	29	10	29	29
Total Expenditures	<u>696</u>	<u>868</u>	<u>868</u>	<u>359</u>	<u>868</u>	<u>868</u>
Net Current Activity	191	2	2	3	2	2
Fund Balance, Beginning of Year	<u>1,277</u>	<u>1,468</u>	<u>1,468</u>	<u>1,468</u>	<u>1,468</u>	<u>1,468</u>
Fund Balance, End of Year	<u>\$ 1,468</u>	<u>\$ 1,470</u>	<u>\$ 1,470</u>	<u>\$ 1,471</u>	<u>\$ 1,470</u>	<u>\$ 1,470</u>

Mobility Response Team Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Interest Income	\$ 92	\$ 45	\$ 45	\$ 24	\$ 45	\$ 45
Other Income	92	0	0	0	400	400
Total Revenues	<u>184</u>	<u>45</u>	<u>45</u>	<u>24</u>	<u>445</u>	<u>445</u>
<b>Expenditures</b>						
Personnel	2,063	2,308	1,979	883	2,155	2,155
Supplies	74	113	105	2	103	103
Other Services	48	445	782	11	784	784
Capital Purchases	93	0	0	0	0	0
Total Expenditures	<u>2,278</u>	<u>2,866</u>	<u>2,866</u>	<u>897</u>	<u>3,042</u>	<u>3,042</u>
<b>Other Financing Sources (Uses)</b>						
Transfer In	732	100	100	0	100	100
Total Other Financing Sources (Uses)	<u>732</u>	<u>100</u>	<u>100</u>	<u>0</u>	<u>100</u>	<u>100</u>
Net Current Activity	(1,362)	(2,721)	(2,721)	(873)	(2,497)	(2,497)
Fund Balance, Beginning of Year	<u>5,733</u>	<u>4,371</u>	<u>4,371</u>	<u>4,371</u>	<u>4,371</u>	<u>4,371</u>
Fund Balance, End of Year	<u>\$ 4,371</u>	<u>\$ 1,650</u>	<u>\$ 1,650</u>	<u>\$ 3,498</u>	<u>\$ 1,874</u>	<u>\$ 1,874</u>

Parking Management Special Revenue Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Parking Violations	\$ 7,132	\$ 10,710	\$ 10,710	\$ 3,909	\$ 10,050	\$ 10,050
Parking Fees	7,045	8,897	8,897	2,690	7,469	7,469
Permit Fees	312	283	283	113	292	292
Other Revenue	1,273	2	2	167	401	401
Interest Income	97	50	50	22	50	50
Total Revenues	<u>15,859</u>	<u>19,942</u>	<u>19,942</u>	<u>6,901</u>	<u>18,262</u>	<u>18,262</u>
<b>Expenses</b>						
Personnel	3,146	3,797	3,797	1,476	3,797	3,797
Supplies	536	573	538	23	538	538
Other Services	2,614	3,961	3,931	606	3,931	3,931
Capital Outlay	0	0	85	20	85	85
Non-Capital Outlay	47	26	6	(14)	6	6
Total Expenses	<u>6,343</u>	<u>8,357</u>	<u>8,357</u>	<u>2,111</u>	<u>8,357</u>	<u>8,357</u>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers - In (Out)	(8,260)	(9,117)	(9,117)	(1,750)	(8,117)	(8,117)
Transfers for Interest	(1,278)	(1,513)	(1,513)	0	(1,513)	(1,513)
Total Other Financing Sources (Uses)	<u>(9,538)</u>	<u>(10,630)</u>	<u>(10,630)</u>	<u>(1,750)</u>	<u>(9,630)</u>	<u>(9,630)</u>
Net Current Activity	(22)	955	955	3,040	275	275
Fund Balance, Beginning of Year	<u>1,656</u>	<u>1,634</u>	<u>1,634</u>	<u>1,634</u>	<u>1,634</u>	<u>1,634</u>
Fund Balance, End of Year	<u>\$ 1,634</u>	<u>\$ 2,589</u>	<u>\$ 2,589</u>	<u>\$ 4,674</u>	<u>\$ 1,909</u>	<u>\$ 1,909</u>

Parks Golf Special Revenue Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Concessions	\$ 0	\$ 1,313	\$ 1,313	\$ 592	\$ 1,309	\$ 1,309
Rental of Property	0	1,132	1,132	435	1,132	1,132
Interest Income	0	0	0	3	4	4
Golf	0	3,515	3,515	1,418	3,367	3,367
Other	0	32	32	165	180	180
Total Revenues	<u>0</u>	<u>5,992</u>	<u>5,992</u>	<u>2,613</u>	<u>5,992</u>	<u>5,992</u>
<b>Expenditures</b>						
Personnel	0	4,031	4,031	1,577	4,031	4,031
Supplies	0	858	858	307	858	858
Other Services	0	890	890	209	890	890
Capital Outlay	0	0	0	0	0	0
Total Expenditures	<u>0</u>	<u>5,779</u>	<u>5,779</u>	<u>2,093</u>	<u>5,779</u>	<u>5,779</u>
<b>Operating Transfers</b>						
Operating Transfers (Out)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Operating Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Current Activity	0	213	213	520	213	213
Fund Balance, Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance, End of Year	<u>\$ 0</u>	<u>\$ 213</u>	<u>\$ 213</u>	<u>\$ 520</u>	<u>\$ 213</u>	<u>\$ 213</u>

Parks Special Revenue Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Concessions	\$ 1,672	\$ 1,650	\$ 337	\$ 137	\$ 337	\$ 337
Facility Admissions/User Fees	53	51	51	19	51	51
Program Fees	561	436	436	161	436	436
Rental of Property	1,552	1,603	472	187	472	472
Licenses and Permits	205	177	177	44	177	177
Interest Income	85	100	100	22	100	100
Tennis	3,511	3,680	165	86	165	165
Other	155	85	52	23	52	52
Total Revenues	<u>7,794</u>	<u>7,782</u>	<u>1,790</u>	<u>679</u>	<u>1,790</u>	<u>1,790</u>
<b>Expenditures</b>						
Personnel	4,396	4,464	432	174	432	432
Supplies	1,177	1,467	606	38	606	606
Other Services	1,253	1,602	964	428	964	964
Capital Outlay	15	249	0	0	0	0
Total Expenditures	<u>6,841</u>	<u>7,782</u>	<u>2,002</u>	<u>640</u>	<u>2,002</u>	<u>2,002</u>
<b>Operating Transfers</b>						
Operating Transfers (Out)	<u>(410)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Operating Transfers	<u>(410)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Current Activity	543	0	(212)	39	(212)	(212)
Fund Balance, Beginning of Year	<u>4,196</u>	<u>4,739</u>	<u>4,739</u>	<u>4,739</u>	<u>4,739</u>	<u>4,739</u>
Fund Balance, End of Year	<u>\$ 4,739</u>	<u>\$ 4,739</u>	<u>\$ 4,527</u>	<u>\$ 4,778</u>	<u>\$ 4,527</u>	<u>\$ 4,527</u>

Police Special Services Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Police Fees	\$ 16,651	\$ 13,675	\$ 13,675	\$ 4,386	\$ 14,228	\$ 14,228
Interest Income	185	200	200	62	200	200
Other	2,517	2,751	2,751	915	2,951	2,951
Interfund Transfers	6,015	8,698	8,698	2,813	5,625	5,625
Total Revenues	<u>25,368</u>	<u>25,324</u>	<u>25,324</u>	<u>8,176</u>	<u>23,004</u>	<u>23,004</u>
<b>Expenditures</b>						
Personnel	18,994	23,337	23,337	5,536	22,837	22,837
Supplies	3,758	2,812	2,818	473	2,866	2,866
Other Services	3,759	2,475	2,475	226	2,859	2,859
Capital Purchases	95	0	0	4	4	4
Non-Capital Purchases	10	100	94	7	101	101
Total Expenditures	<u>26,616</u>	<u>28,724</u>	<u>28,724</u>	<u>6,246</u>	<u>28,667</u>	<u>28,667</u>
Net Current Activity	(1,248)	(3,400)	(3,400)	1,930	(5,663)	(5,663)
Fund Balance, Beginning of Year	<u>8,196</u>	<u>6,948</u>	<u>6,948</u>	<u>6,948</u>	<u>6,948</u>	<u>6,948</u>
Fund Balance, End of Year	<u>\$ 6,948</u>	<u>\$ 3,548</u>	<u>\$ 3,548</u>	<u>\$ 8,878</u>	<u>\$ 1,285</u>	<u>\$ 1,285</u>

Recycling Expansion Program Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 1,278	\$ 1,114	\$ 1,114	\$ 399	\$ 1,114	\$ 1,114
Interest Income	36	46	46	14	46	46
Miscellaneous	39	35	35	18	35	35
Interfund Transfers	0	0	0	\$ 0	\$ 0	\$ 0
Total Revenues	<u>1,353</u>	<u>1,195</u>	<u>1,195</u>	<u>431</u>	<u>1,195</u>	<u>1,195</u>
<b>Expenditures</b>						
Personnel	64	287	287	121	287	287
Supplies	4	6	6	0	6	6
Other Services	338	587	580	211	580	580
Non-Capital Purchases	0	0	7	7	7	7
Total Expenditures	<u>406</u>	<u>880</u>	<u>880</u>	<u>339</u>	<u>880</u>	<u>880</u>
<b>Operating Transfers</b>						
Operating Transfers In	0	0	0	0	0	0
Operating Transfers (Out)	(331)	(467)	(467)	0	(467)	(467)
Total Operating Transfers	<u>(331)</u>	<u>(467)</u>	<u>(467)</u>	<u>0</u>	<u>(467)</u>	<u>(467)</u>
Net Current Activity	616	(152)	(152)	92	(152)	(152)
Fund Balance, Beginning of Year	<u>1,607</u>	<u>2,223</u>	<u>2,223</u>	<u>2,223</u>	<u>2,223</u>	<u>2,223</u>
Fund Balance, End of Year	<u>\$ 2,223</u>	<u>\$ 2,071</u>	<u>\$ 2,071</u>	<u>\$ 2,315</u>	<u>\$ 2,071</u>	<u>\$ 2,071</u>

Supplemental Environmental Protection  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 111	\$ 145	\$ 145	\$ 9	\$ 145	\$ 145
Interest Income	5	5	5	1	5	5
Total Revenues	<u>116</u>	<u>150</u>	<u>150</u>	<u>10</u>	<u>150</u>	<u>150</u>
<b>Expenditures</b>						
Supplies	38	22	22	0	22	22
Other Services	7	85	85	21	85	85
Capital Purchases	112	149	145	27	145	145
Non-Capital Purchases	31	16	20	10	20	20
Total Expenditures	<u>188</u>	<u>272</u>	<u>272</u>	<u>57</u>	<u>272</u>	<u>272</u>
Net Current Activity	(72)	(122)	(122)	(48)	(122)	(122)
Fund Balance, Beginning of Year	<u>272</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
Fund Balance, End of Year	<u>\$ 200</u>	<u>\$ 78</u>	<u>\$ 78</u>	<u>\$ 152</u>	<u>\$ 78</u>	<u>\$ 78</u>

Swimming Pool Safety Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 455	\$ 0	\$ 925	\$ 286	\$ 926	\$ 926
Total Revenues	<u>455</u>	<u>0</u>	<u>925</u>	<u>286</u>	<u>926</u>	<u>926</u>
<b>Expenditures</b>						
Personnel	305	0	820	270	820	820
Supplies	13	0	26	4	41	41
Other Services	14	0	78	12	63	63
Non-Capital Purchases	24	0	0	0	0	0
Capital Purchases	0	0	0	0	0	0
Total Expenditures	<u>356</u>	<u>0</u>	<u>924</u>	<u>286</u>	<u>924</u>	<u>924</u>
Net Current Activity	99	0	1	0	2	2
Fund Balance, Beginning of Year	<u>0</u>	<u>99</u>	<u>99</u>	<u>99</u>	<u>99</u>	<u>99</u>
Fund Balance, End of Year	<u>\$ 99</u>	<u>\$ 99</u>	<u>\$ 100</u>	<u>\$ 99</u>	<u>\$ 101</u>	<u>\$ 101</u>

Technology Fee Fund  
For the period ended November 30, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Municipal Court Fines	\$ 1,416	\$ 1,423	\$ 1,423	\$ 562	\$ 1,423	\$ 1,423
Interest Income	20	21	21	4	21	21
Total Revenues	<u>1,436</u>	<u>1,444</u>	<u>1,444</u>	<u>566</u>	<u>1,444</u>	<u>1,444</u>
<b>Expenditures</b>						
Personnel	564	0	0	0	0	0
Other Services	820	1,272	1,272	311	1,272	1,272
Debt Service	400	350	350	0	350	350
Total Expenditures	<u>1,784</u>	<u>1,622</u>	<u>1,622</u>	<u>311</u>	<u>1,622</u>	<u>1,622</u>
Net Current Activity	(348)	(178)	(178)	255	(178)	(178)
Fund Balance, Beginning of Year	<u>855</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
Fund Balance, End of Year	<u>\$ 507</u>	<u>\$ 329</u>	<u>\$ 329</u>	<u>\$ 762</u>	<u>\$ 329</u>	<u>\$ 329</u>

**City of Houston, Texas**  
**Commercial Paper Issued and Available**  
**For the period ended November 30, 2011**  
**(amounts expressed in millions)**

<b>COMMERCIAL PAPER</b>	<b>Draws FY12</b>	<b>Draws Month</b>	<b>Refunded FY12</b>	<b>Amount Available to be Drawn</b>	<b>Amount Outstanding</b>
<b>General Obligation</b>					
<i><u>Voter Authorized 2001 &amp; 2006 Election</u></i>					
Series G	0.00	0.00	0.00	139.90	60.10
Series H-1	0.00	0.00	0.00	69.50	30.50
Series H-2	30.00	0.00	0.00	0.20	47.75
Series J	0.00	0.00	0.00	125.00	0.00
<i><u>Non-Voter Authorized</u></i>					
Series E1-Equipment & Capital	15.00	5.00	50.00	71.00	29.00
Series E2- Equipment & Capital	35.00	5.00	0.00	59.05	41.05
Series E2- Metro Street Projects	0.00	0.00	3.55	29.40	20.50
Series H - Drainage	20.00	0.00	0.00	7.50	44.55
<b>Total General Obligation</b>	<b>100.00</b>	<b>10.00</b>	<b>53.55</b>	<b>501.55</b>	<b>273.45</b>
<b>Combined Utility System</b>					
Series A	0.00	0.00	0.00	0.00	0.00
Series B-1	0.00	0.00	0.00	244.60	5.40
Series B-2	0.00	0.00	0.00	75.00	0.00
Series B-3	0.00	0.00	0.00	75.00	0.00
Series B-4	0.00	0.00	0.00	100.00	0.00
Series B-6	0.00	0.00	0.00	100.00	0.00
<b>Total Combined Utility System</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>594.60</b>	<b>5.40</b>
<b>Airport System</b>					
Series A&B	0.00	0.00	0.00	150.00	0.00
<b>Total Airport System</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>150.00</b>	<b>0.00</b>
<b>Convention &amp; Entertainment</b>					
Series A	0.00	0.00	0.00	7.00	43.00
<b>Total Convention and Entertainment</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>7.00</b>	<b>43.00</b>
<b>Totals</b>	<b>\$ 100.00</b>	<b>\$ 10.00</b>	<b>\$ 53.55</b>	<b>\$ 1,253.15</b>	<b>\$ 321.85</b>

**City of Houston, Texas**  
**Summarized Construction/Bond Fund Status Report**  
**For the period ended November 30, 2011**  
**(amounts expressed in thousands)**

<b>Purpose</b>	<b>Available for Appropriation</b>	<b>Last month Available for Appropriation</b>
<b>Dangerous Buildings</b>		
Total Dangerous Buildings Funds	\$ 3,012	\$ 3,012
<b>Equipment Acquisition and Other Capital</b>		
Total Equipment Acquisition and Other Capital	163,191	167,813
<b>Public Improvement</b>		
Total Fire Department	8,508	8,504
Total Housing	13,693	13,693
Total General Improvement	7,428	7,017
Total Public Health and Welfare	6,169	6,823
Total Public Library	9,183	9,247
Total Parks and Recreation	7,602	7,957
Total Police Department	13,884	14,088
Total Solid Waste	5,544	5,593
Total Storm Sewer	6,796	8,536
Total Street & Bridge except Metro	93,713	93,679
Street & Bridge - Metro Projects	13,099	11,485
Total Public Improvement	185,618	186,623
<b>Airport</b>		
Total Airport	803,093	791,828
<b>Convention and Entertainment Facilities</b>		
Total Convention and Entertainment	31,796	31,847
<b>Combined Utility System</b>		
Total Combined Utility System - Any Purpose	129,931	169,473
Combined Utility System - Restricted Purposes	16,632	16,538
Total Combined Utility System	146,563	186,011
<b>Total All Purposes</b>	<b>\$ 1,333,273</b>	<b>\$ 1,367,134</b>

**City of Houston, Texas**  
**Construction & Bond Status Report**  
**For the period ended November 30, 2011**  
**(amounts expressed in thousands)**

<b>Fund No.</b>	<b>Fund Name</b>	<b>Original Amount</b>	<b>Cash/ Investments</b>	<b>Draw down Available</b>	<b>Net Resources Available (a)</b>	<b>Unexpended Appropriation</b>	<b>Available for Appropriation</b>
<b>Dangerous Buildings</b>							
1801D4	Dangerous Building Demolition Series 2007B	9,000	0	0	0	0	0
1801D5	Dangerous Buildings Series 2010	9,000	4,108	0	0	0	0
1801	Dangerous Bldg. Consolidations	N/A	(279)	N/A	4,275	1,264	3,012
	<b>Total Dangerous Building Funds</b>	<b>18,000</b>	<b>3,829</b>	<b>0</b>	<b>4,275</b>	<b>1,264</b>	<b>3,012</b>
<b>Equipment and Other Capital</b>							
1800D1	Series E-1 Equipment & Capital Consolidating	158,382	5,006	121,222	128,892	0	128,892
1800D3	Series E-2 Equipment & Capital Consolidating	95,100	3,003	57,100	12,103	0	12,103
4039	Miscellaneous Capital Projects Series E	20,000	26	26,778	25,621	20,725	4,896
1800	Equipment Acquisition Consolidated Fund	N/A	2,094	N/A	37,520	26,762	10,758
1850	Reimbursable of Equipment/Projects to Debt Service	N/A	9,889	0	14,178	7,636	6,542
	<b>Total Equipment Acquisition Funds</b>	<b>273,482</b>	<b>20,018</b>	<b>205,100</b>	<b>218,314</b>	<b>55,123</b>	<b>163,191</b>
<b>Public Improvement</b>							
4017	Fire Dept. Emergency Alerting System	N/A	1,459	0	1,459	66	1,393
4804C	Fire CP Series H/J (D) 2006 Election	13,500	0	1,500	0	0	0
4805C	Fire CP Series G 2006 Election	10,000	0	10,000	0	0	0
4500	Fire Bond Consolidated	N/A	2,297	0	13,544	6,429	7,115
	<b>Total Fire Department</b>	<b>23,500</b>	<b>3,756</b>	<b>11,500</b>	<b>15,003</b>	<b>6,495</b>	<b>8,508</b>
4801P	Housing CP Series H/J (D) 2001 Election	3,270	0	3,270	0	0	0
4803P	Housing CP Series G 2001 Election	10,610	0	10,400	0	0	0
4804P	Housing CP Series H/J (D) 2006 Election	7,375	0	7,375	0	0	0
4501	Housing Consolidated Fund	N/A	(1,455)	0	19,260	5,567	13,693
	<b>Total Housing</b>	<b>21,255</b>	<b>(1,455)</b>	<b>21,045</b>	<b>19,260</b>	<b>5,567</b>	<b>13,693</b>
4803D	General Improvment CP Series G 2001 Election	7,963	0	0	0	0	0
4804D	General Improvment CP Series H/J (D) 2006 Election	13,550	0	2,500	0	0	0
4805D	General Improvment CP Series G 2006 Election	13,450	0	9,450	0	0	0
4509	General Improvement Consolidated Fund	N/A	1,450	0	12,770	5,341	7,428
4023	Certificates of Obligation Series 2001A (Cotswold)	12,200	0	0	0	0	0
4025	MUD Series 2001A	9,235	0	0	0	0	0
4026	Certificates of Obligation Series 2002A (Cotswold)	12,400	0	0	0	0	0
4028	MUD PIBS Series 2003A-1	2,100	0	0	0	0	0
	<b>Total General Improvement</b>	<b>70,898</b>	<b>1,450</b>	<b>11,950</b>	<b>12,770</b>	<b>5,341</b>	<b>7,428</b>
4804H	Public Health CP Series H/J (D) 2006 Election	8,100	0	1,650	0	0	0
4805H	Public Health CP Series G 2006 Election	8,900	0	8,900	0	0	0
4508	Public Health Consolidated Fund	N/A	392	0	10,920	4,751	6,169
	<b>Total Public Health &amp; Welfare</b>	<b>17,000</b>	<b>392</b>	<b>10,550</b>	<b>10,920</b>	<b>4,751</b>	<b>6,169</b>
4018	Library Capital Projects Fund	N/A	2,375	0	2,375	0	2,375
4033	Friends of Libraries Series E (06)	0	0	0	0	0	0
4803E	Public Library CP Series G 2001 Election	7,900	0	0	0	0	0
4804E	Public Library CP Series H/J (D) 2006 Election	22,675	0	11,675	0	0	0
4805E	Public Library CP Series G 2006 Election	2,000	0	2,000	0	0	0
4507	Public Library Consolidated Fund	N/A	62	0	14,285	7,477	6,808
	<b>Total Public Library</b>	<b>32,575</b>	<b>2,437</b>	<b>13,675</b>	<b>16,660</b>	<b>7,477</b>	<b>9,183</b>
4011	Parks Capital Project Fund	N/A	580	0	580	168	413
4012	Parks Special Fund	N/A	1,626	0	1,589	879	710
4038	Land Acquisition - Soccer Series E	0	1	0	1	1	0
4803F	Parks & Recreation CP Series G 2001 Election	0	0	0	0	0	0
4804F	Parks & Recreation CP Series H/J (D) 2006 Election	23,100	500	12,400	0	0	0
4805F	Parks & Recreation CP Series G 2006 Election	5,000	0	5,000	0	0	0
4502	Parks Consolidated Fund	N/A	3,098	0	17,984	11,505	6,479
	<b>Total Parks and Recreation</b>	<b>28,100</b>	<b>5,805</b>	<b>17,400</b>	<b>20,154</b>	<b>12,553</b>	<b>7,602</b>
4041	Fondren Police Station Series E	1,618	57	0	15	0	15
4804G	Police CP Series H/J (D) 2006 Election	40,950	0	19,345	0	0	0
4504	Police Consolidated Fund	N/A	730	0	20,775	6,907	13,868
	<b>Total Police Department</b>	<b>42,568</b>	<b>786</b>	<b>19,345</b>	<b>20,791</b>	<b>6,907</b>	<b>13,884</b>
4001	Solid Waste Special Revenue Fund	N/A	396	0	396	0	396
4803L	Solid Waste Mgt. CP Series G 2001 Election	4,322	0	0	0	0	0
4804L	Solid Waste Mgt. CP Series H/J (D) 2006 Election	2,750	0	250	0	0	0
4805L	Solid Waste Mgt. CP Series G 2006 Election	5,250	0	5,250	0	0	0
4503	Solid Waste Consolidated Fund	N/A	1,133	0	6,617	1,469	5,148
	<b>Total Solid Waste</b>	<b>12,322</b>	<b>1,529</b>	<b>5,500</b>	<b>7,013</b>	<b>1,469</b>	<b>5,544</b>
4801R	Storm Sewer CP Series H/J (D) 2001 Election	2,150	0	2,150	0	0	0
4505	Storm Sewer Consolidated Fund	N/A	567	0	2,705	1,951	754
4030	Series H (F) Drainage Improvement Commercial Paper	101,300	3,468	65,000	66,523	60,895	5,628
4024	Series C Commercial Paper Storm & Overlay Fund	N/A	1,750	0	1,745	1,332	413
	<b>Total Storm Sewer</b>	<b>103,450</b>	<b>5,785</b>	<b>67,150</b>	<b>70,973</b>	<b>64,178</b>	<b>6,796</b>
4803N	St., Bridges & Traf. CP Series G 2001 Election	120,205	0	0	0	0	0
4804N	St., Bridges & Traf. CP Series H/J (D) 2006 Election	67,375	4,000	29,280	0	0	0
4805N	St., Bridges & Traf. CP Series G 2006 Election	140,400	0	140,400	0	0	0
4506	Street & Bridge Consolidated Fund	N/A	2,327	0	169,568	89,926	79,642
4006	Street & Bridge Construction Fund	N/A	4,203	0	4,183	(134)	4,317
4034	Limited Use Roadway & Mobility Capital Fund	26,000	648	0	613	220	393
2304	Mobility Response Team	10,000	3,599	0	3,498	310	3,189
4010	MTA Construction Fund	N/A	2,099	0	2,099	496	1,603
4801S	St. Bridges Utility Relocation Set-Aside	7,000	241	5,471	5,712	1,141	4,571
	<b>Total Street and Bridge without Metro</b>	<b>370,980</b>	<b>17,117</b>	<b>175,151</b>	<b>185,673</b>	<b>91,959</b>	<b>93,713</b>
4027	Metro Street Fund Series E (04)	49,900	5,029	8,400	12,773	(326)	13,099
	<b>Total Public Improvement</b>	<b>772,548</b>	<b>42,632</b>	<b>361,666</b>	<b>391,990</b>	<b>206,372</b>	<b>185,618</b>

**City of Houston, Texas**  
**Construction & Bond Status Report**  
**For the period ended November 30, 2011**  
**(amounts expressed in thousands)**

Fund No.	Fund Name	Original Amount	Cash/ Investments	Draw down Available	Net Resources Available (a)	Unexpended Appropriation	Available for Appropriation
<b>Airport System</b>							
8201A1	Airport System Construction 2002A (AMT)	129,120	0	0	0	0	0
8201	Airport System Consolidated 2001 (AMT)	200,000	2,074	N/A	1,852	759	1,093
	<b>Sub-Total</b>	<b>329,120</b>	<b>2,074</b>	<b>0</b>	<b>1,852</b>	<b>759</b>	<b>1,093</b>
8202A2	Airport System 2002B (Non-AMT) Const.	213,347	0	0	0	0	0
8202	Airport System Consolidated 2001 (Non-AMT)	100,000	5,483	0	5,461	1,550	3,912
	<b>Sub-Total</b>	<b>313,347</b>	<b>5,483</b>	<b>0</b>	<b>5,461</b>	<b>1,550</b>	<b>3,912</b>
8200A2	Airport System RevBd 2000A (AMT)	327,225	0	0	0	0	0
8200	Airport System Consolidated Const 2000 (AMT)	N/A	4,824	0	4,605	324	4,282
	<b>Sub-Total</b>	<b>327,225</b>	<b>4,824</b>	<b>0</b>	<b>4,605</b>	<b>0</b>	<b>4,282</b>
8203A1	Airport System Commercial Paper 2004 (AMT)	232,000	0	0	0	0	0
8203A2	Airport System 2009A PAB Construction		44,425	0	52	0	52
8203	Airport System Consolidated Const. 2004 (AMT)	N/A	26,053	0	63,342	13,878	49,464
	<b>Sub-Total</b>	<b>232,000</b>	<b>70,478</b>	<b>0</b>	<b>63,393</b>	<b>13,878</b>	<b>49,515</b>
8204A2	Airport System Commercial Paper 2008 (Non-AMT)	68,000	0	0	0	0	0
8204A3	Airport System 2009A Non-PAB Construction	N/A	5,934	0	7	0	7
8204	Airport System Consolidated Const. 2004 (Non-AMT)	N/A	6,159	0	12,086	1,401	10,685
	<b>Sub-Total</b>	<b>68,000</b>	<b>12,093</b>	<b>0</b>	<b>12,093</b>	<b>1,401</b>	<b>10,692</b>
8205A1	Airport System Commercial Paper Construction (AMT)	232,000,000	0	232,000	0	0	0
8205	Airport System Consolidated Construction 2011 (AMT)	N/A	0	0	232,000	0	232,000
	<b>Sub-Total</b>	<b>232,000,000</b>	<b>0</b>	<b>232,000</b>	<b>232,000</b>	<b>0</b>	<b>232,000</b>
8206A1	Airport System Commercial Paper Construction (Non-AMT)	68,000,000	0	68,000	0	0	0
8206	Airport System Consolidated Construction 2011 (Non-AMT)	N/A	0	0	68,000	0	68,000
	<b>Sub-Total</b>	<b>68,000,000</b>	<b>0</b>	<b>68,000</b>	<b>68,000</b>	<b>0</b>	<b>68,000</b>
	<b>Total Airport Consolidated Funds</b>	<b>301,269,692</b>	<b>94,951</b>	<b>300,000</b>	<b>387,404</b>	<b>17,587</b>	<b>369,494</b>
8006	Airport System Rev Bd fund - 1998B (AMT)	395,643	5,139	0	5,126	1,139	3,987
8008	Airport System RevBd 2000B (Non-AMT) Const.	269,240	116	0	10	9	1
8010	Airport System R & R Fund	N/A	23,823	0	23,830	2,273	21,557
8011	Airport System Improvement Fund	N/A	514,202	0	503,571	95,518	408,054
	<b>Total Other Funds</b>	<b>664,883</b>	<b>543,279</b>	<b>0</b>	<b>532,537</b>	<b>98,938</b>	<b>433,599</b>
	<b>Total Airport</b>	<b>301,934,575</b>	<b>638,231</b>	<b>300,000</b>	<b>919,942</b>	<b>116,525</b>	<b>803,093</b>
<b>Convention &amp; Entertainment Facilities</b>							
8800	GRB Consolidated Construction Fund	N/A	1,186	N/A	1,186	1,113	73
	<b>Total GRB Construction Funds</b>	<b>0</b>	<b>1,186</b>	<b>0</b>	<b>1,186</b>	<b>1,113</b>	<b>73</b>
8614	Convention & Ent. Comm. Paper-Ser A - 2003	53,500	0	31,000	31,000	0	31,000
8632	Convention & Ent. Underground Parking	21,500	0	200	200	0	200
8611	C & E Construction Fund	N/A	1,970	0	1,825	1,302	523
	<b>Total Civic Center</b>	<b>75,000</b>	<b>3,156</b>	<b>31,200</b>	<b>34,211</b>	<b>2,415</b>	<b>31,796</b>
<b>Combined Utility System - Unrestricted</b>							
8500A2	Water & Sewer TWDB Available Funds	N/A	0	0	0	0	0
8500A1	Combined Utility System CP Fund		0	592,600	0	0	0
8500	W&S Consolidated Construction	N/A	11,010	0	574,828	444,897	129,931
	<b>Funds</b>	<b>0</b>	<b>11,010</b>	<b>592,600</b>	<b>574,828</b>	<b>444,897</b>	<b>129,931</b>
<b>Restricted Bonds and Capital Money</b>							
8502	Water & Sewer Utility Relocation Set-Aside	2,000	0	2,000	2,000	0	2,000
8319	Water Contributed Capital Fund	N/A	34,097	0	28,428	19,663	8,765
8327	Sewer Reg Cap Recovery Fd	N/A	5,862	0	5,862	0	5,862
8340	Water & Sewer Bond Project Trust Account 04 A2	96,705	0	0	0	0	0
8374	Water & Sewer TWDB Bond Trust Account 2006	61,545	0	0	0	0	0
8375	Water & Sewer TWDB Bond Trust Account 2006A	69,595	567	0	4	0	4
8376	Water & Sewer TWDB Bond Trust Account 2008B	45,045	0	0	0	0	0
8377	Water & Sewer TWDB Bond Trust Account 2008C	52,650	59	0	0	0	0
8378	Water & Sewer TWDB Bond Trust Account 2008E	61,545	0	0	0	0	0
	<b>Total Restricted TWDB and Other</b>	<b>389,085</b>	<b>40,586</b>	<b>2,000</b>	<b>36,295</b>	<b>19,663</b>	<b>16,632</b>
	<b>Total Combined Utility System</b>	<b>389,085</b>	<b>51,596</b>	<b>594,600</b>	<b>611,123</b>	<b>464,560</b>	<b>146,563</b>
	<b>Total All Funds</b>	<b>\$ 303,462,690</b>	<b>\$ 759,462</b>	<b>\$ 1,492,566</b>	<b>\$ 2,179,855</b>	<b>\$ 846,259</b>	<b>\$ 1,333,273</b>

(a) Net Resources Available is equal to Current Assets less Current Liabilities.  
Negative balances have been referred to departments for corrections

**City of Houston, Texas**  
**Commercial Paper (CP) Notes Status Report**  
**For the period ended November 30, 2011**  
(amounts expressed in thousands)

<b>Fund No.</b>	<b>Fund Name</b>	<b>Authorized Amount</b>	<b>CP Notes Issued</b>	<b>Authorized but Unissued</b>	<b>Available for Appropriation</b>	<b>Combined Available for Appropriation</b>
<b>General Obligation</b>						
4041	Fondren Police Station Series E	1,618	1,618	0	0	0
4804G	Police CP Series H/J (D) 2006 Election	40,950	21,605	19,345	13,868	13,868
4804F	Parks & Recreation CP Series H/J (D) 2006 Election	23,100	10,700	12,400	0	0
4805F	Parks & Recreation CP Series G 2006 Election	5,000	0	5,000	5,000	6,479
4804C	Fire CP Series H/J (D) 2006 Election	13,500	12,000	1,500	0	0
4805C	Fire CP Series G 2006 Election	10,000	0	10,000	7,115	7,115
4803L	Solid Waste Mgt. CP Series G 2001 Election	4,322	4,322	0	0	0
4804L	Solid Waste Mgt. CP Series H/J (D) 2006 Election	2,750	2,500	250	(102)	0
4805L	Solid Waste Mgt. CP Series G 2006 Election	5,250	0	5,250	5,250	5,148
4803E	Public Library CP Series G 2001 Election	7,900	0	0	0	0
4804E	Public Library CP Series H/J (D) 2006 Election	22,675	11,000	11,675	0	0
4805E	Public Library CP Series G 2006 Election	2,000	0	2,000	6,808	6,808
4803D	General Improvemt CP Series G 2001 Election	7,963	7,963	0	0	0
4804D	General Improvemt CP Series H/J (D) 2006 Election	13,550	11,050	2,500	0	0
4805D	General Improvemt CP Series G 2006 Election	13,450	4,000	9,450	7,428	7,428
4803N	St., Bridges & Traf. CP Series G 2001 Election	120,205	20,205	0	0	0
4804N	St., Bridges & Traf. CP Series H/J (D) 2006 Election	67,375	38,095	29,280	0	0
4805N	St., Bridges & Traf. CP Series G 2006 Election	140,400	0	140,400	79,642	79,642
4801S	St. Utility Relocation Set-Aside Series D	7,000	1,529	5,471	4,571	4,571
4027	Metro Street Projects, Series E	49,900	39,478	8,400	13,099	13,099
4804H	Public Health CP Series H/J (D) 2006 Election	8,100	6,450	1,650	0	0
4805H	Public Health CP Series G 2006 Election	8,900	0	8,900	6,169	6,169
4801R	Storm Sewer CP Series H/J (D) 2001 Election	2,150	0	2,150	0	754
4030	Drainage Projects Series F, Series H-2	101,300	36,300	65,000	5,628	5,628
4801P	Housing CP Series H/J (D) 2001 Election	3,270	0	3,270	0	0
4803P	Housing CP Series G 2001 Election	10,610	210	10,400	6,318	0
4804P	Housing CP Series H/J (D) 2006 Election	7,375	0	7,375	7,375	13,693
1800D1	Equipment Acquisition, Series E-1	158,382		121,222	146,192	146,192
1800D3	Equipment & Capital, Series E-2	95,100	38,000	57,100	12,103	12,103
4039	Miscellaneous Capital Projects Series E	20,000	(6,778)	26,778	4,896	4,896
<b>Total General Obligation CP Notes</b>		<b>974,095</b>	<b>260,248</b>	<b>566,766</b>	<b>331,360</b>	<b>333,593</b>
<b>Airport System</b>						
8203A1	Airport System 2004 (AMT)	232,000	232,000	0	0	0
8204A2	Airport System 2008 (Non-AMT)	68,000	68,000	0	0	0
<b>Total Airport System CP Notes</b>		<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Convention and Entertainment</b>						
8614	Equipment Acquisition, C&E	53,500	22,500	31,000	31,000	31,000
8632	Convention & Ent. Underground Parking	21,500	20,500	1,000	200	200
<b>Total Convention and Entertainment CP Notes</b>		<b>75,000</b>	<b>43,000</b>	<b>32,000</b>	<b>31,200</b>	<b>31,200</b>
<b>Combined Utility &amp; Water Sewer System</b>						
8500A1	Combined Utility System CP	598,000	5,400	592,600	129,931	129,931
8502	Water & Sewer Utility Relocation Set-Aside	2,000	0	2,000	2,000	2,000
<b>Total Combined Utility System CP Notes</b>		<b>600,000</b>	<b>5,400</b>	<b>594,600</b>	<b>131,931</b>	<b>131,931</b>
<b>Total</b>		<b>\$ 1,949,095</b>	<b>\$ 608,648</b>	<b>\$ 1,193,366</b>	<b>\$ 494,491</b>	<b>\$ 496,724</b>

**City of Houston, Texas**  
**Total Outstanding Debt**  
**November 30, 2011 and November 30, 2010**  
**(amounts expressed in thousands)**

	November 30, 2011	November 30, 2010
<b>Payable from Ad Valorem Taxes</b>		
Public Improvement Bonds <sup>(a)</sup>	\$ 2,504,825	\$ 2,319,930
Commercial Paper Notes <sup>(b)</sup>	273,450	424,400
Pension Obligations	607,775	607,625
Certificates of Obligations	75,990	79,870
<b>Subtotal</b>	<b>3,462,040</b>	<b>3,431,825</b>
<b>Payable from Sources Other Than Ad Valorem Taxes</b>		
<b><u>Combined Utility System</u></b>		
Combined Utility System Revenue Bonds	5,457,310	4,826,150
Combined Utility System Commercial Paper Notes <sup>(c)</sup>	5,400	275,500
Water and Sewer System Revenue Bonds <sup>(d)</sup>	450,177	616,700
Contract Revenue Obligations - CWA	139,080	151,665
<b><u>Airport System</u></b>		
Airport System Sr. Lien Bonds <sup>(e)</sup>	449,660	449,660
Airport System Subordinate Lien	1,925,530	1,997,755
Airport System Sr. Lien Commercial Paper Notes <sup>(f)</sup>	0	0
Airport System Inferior Lien Contracts <sup>(g)</sup>	32,895	37,430
Airport Special Facilities Revenue Bonds <sup>(h)</sup>	567,435	573,810
<b><u>Hotel Occupancy Tax and Civic Parking</u></b>		
Facilities Revenue Bonds <sup>(i)</sup>	603,467	578,403
Hotel Occupancy Tax Commercial Paper <sup>(j)</sup>	43,000	43,000
<b>Subtotal</b>	<b>9,673,954</b>	<b>9,550,073</b>
<b>Total Debt Payable by the City</b>	<b>\$ 13,135,994</b>	<b>\$ 12,981,898</b>

- (a) In November 2001 the voters authorized \$776 million in tax bonds. In November 2006 voters authorized an additional \$625 million in tax bonds.
- (b) The City has authorized maximum issuance of General Obligation Commercial Paper Programs Series E-1: \$100 million, E-2: \$150 million, G: \$276 million, H-1: \$100 million, H-2: \$100 million and J: \$125 million.
- (c) The City has authorized issuance of \$600 million of Combined Utility System Commercial Paper Notes.
- (d) Includes \$127.1 million accreted value of capital appreciation bonds at this date and \$149.9 million last year.
- (e) The Houston Airport System issued Senior Lien Revenue bonds on August 20, 2009.
- (f) City Council has authorized \$150 million of Airport Senior Lien Commercial Paper Notes Series A and B.
- (g) Under a sublease agreement, the Houston Airport System has agreed to make sublease payments that include the debt service payments on the Series 1997A Special Facilities Bonds that financed the Automated People Mover ("APM") at George Bush Airport. These sublease payments constitute Inferior Lien Obligations under the Airport bond ordinances.
- (h) All Special Facility Revenue Bonds are secured solely from Special Facility Lease Revenues. Does not include \$32.9 million for Series 1997A Special Facilities Bonds. See footnote (g).
- (i) Includes \$91.0 million accreted value of capital appreciation bonds at this date and \$79.8 million last year.
- (j) The City has authorized \$50 million of Subordinate Lien Hotel Occupancy Tax and Parking Revenue Commercial Paper.

**FY2012 FULL TIME EQUIVALENT (FTE) REPORT**  
**(1 FTE Equals 2,088 Hours per year)**

	FY2011 Actual	FY2012 Budget	FY2012 (1) November	FY2012 (1) YTD AVG.	Overtime FY2011 Actual	Overtime FY2012 Budget	Overtime (1) FY2012 YTD
<b>ENTERPRISE FUNDS</b>							
Aviation	1,473.7	1,488.0	1,362.3	1,256.4	54.8	44.3	53.4
Convention and Entertainment Facilities	115.5	0.0	108.0	101.5	2.1	0.0	2.6
PW & E - Combined Utility System	2,085.4	2,207.8	2,072.2	2,069.2	127.6	124.8	222.2
<b>TOTAL ENTERPRISE FUNDS</b>	<b>3,674.6</b>	<b>3,695.8</b>	<b>3,542.5</b>	<b>3,427.1</b>	<b>184.5</b>	<b>169.1</b>	<b>278.2</b>
<b>GENERAL FUND</b>							
<b>GENERAL FUND MUNICIPAL</b>							
Administration and Regulatory Affairs	361.4	342.8	233.5	297.0	1.5	3.5	0.8
City Secretary	11.5	12.2	11.0	11.1	0.4	0.0	0.0
Controller's Office	74.0	65.6	66.3	67.0	0.0	0.0	0.0
Council Office	72.8	79.0	67.8	70.7	0.0	0.0	0.0
Finance Department	70.7	72.6	65.3	65.2	0.0	0.0	0.0
Fire Department	219.3	117.6	116.8	117.7	4.3	0.7	0.3
General Services	206.6	194.2	193.9	190.8	4.0	5.4	3.6
Health & Human Services	571.4	450.6	467.4	454.0	3.4	2.2	1.7
Housing & Community Development	2.9	2.9	2.1	2.1	0.0	0.0	0.0
Human Resources	40.0	37.8	34.8	36.6	0.0	0.0	0.0
Information Technology	157.7	126.8	152.3	154.0	1.1	0.7	1.8
Legal	155.3	118.8	118.6	119.8	0.0	0.0	0.0
Library	456.4	413.7	382.1	408.7	0.0	0.0	0.0
Mayor's Office	35.1	22.4	23.2	23.5	0.0	0.0	0.0
Municipal Courts Department	301.7	284.3	270.3	272.5	0.0	0.0	0.0
Neighborhoods	0.0	0.0	93.6	88.7	0.0	0.0	0.0
Office of Business Opportunity	31.6	24.0	22.9	21.9	0.0	0.0	0.0
Parks & Recreation	771.2	650.3	596.9	636.9	3.0	0.5	11.8
Planning & Development	97.5	75.5	83.2	79.7	0.0	0.0	0.0
Police Department	1,369.5	1,164.4	1,072.6	1,091.1	23.6	29.3	23.0
Public Works and Engineering	469.7	9.0	9.1	9.0	35.9	0.0	0.0
Solid Waste Management	595.7	439.6	415.1	431.4	28.2	28.2	16.4
<b>SUBTOTAL MUNICIPAL</b>	<b>6,072.0</b>	<b>4,704.1</b>	<b>4,498.8</b>	<b>4,649.4</b>	<b>105.4</b>	<b>70.5</b>	<b>59.4</b>
<b>GENERAL FUND CADETS</b>							
Fire Department	45.1	24.0	0.0	15.2	0.0	0.0	0.0
Police Department	70.4	82.7	72.0	113.0	0.0	0.0	0.0
<b>SUBTOTAL CADETS</b>	<b>115.5</b>	<b>106.7</b>	<b>72.0</b>	<b>128.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**FY2012 FULL TIME EQUIVALENT (FTE) REPORT**  
**(1 FTE Equals 2,088 Hours per year)**

	FY2011 Actual	FY2012 Budget	FY2012 (1) November	FY2012 (1) YTD AVG.	Overtime FY2011 Actual	Overtime FY2012 Budget	Overtime (1) FY2012 YTD
<b>GENERAL FUND CLASSIFIED</b>							
Fire Department	3,853.5	3,796.9	3,819.0 (4)	3,824.3 (4)	231.6	195.1	178.2
Police Department	5,266.6	5,041.1	5,206.9	5,210.8	268.7 (2)	81.8 (2)	232.6
<b>SUBTOTAL CLASSIFIED</b>	<b>9,120.1</b>	<b>8,838.0</b>	<b>9,025.9</b>	<b>9,035.1</b>	<b>500.3</b>	<b>276.9</b>	<b>410.8</b>
<b>TOTAL GENERAL FUND</b>	<b>15,307.6</b>	<b>13,648.8</b>	<b>13,596.7</b>	<b>13,812.7</b>	<b>605.7</b>	<b>347.4</b>	<b>470.2</b>
<b>GRANTS &amp; OTHER FUNDS (3)</b>							
Administration and Regulatory Affairs	118.5	178.2	156.1	192.7	0.8	1.5	0.8
Fleet Management	0.0 (5)	273.9	249.8	254.9	0.0 (5)	10.2	9.1
General Services	69.3	61.0	60.1	62.6	0.2	0.1	0.1
Health & Human Services	542.2	11.9	487.4	485.1	2.1	0.0	0.6
Housing & Community Development	129.5	0.0	130.7	119.6	0.0	0.0	0.0
Houston Emergency Center	244.2	266.3	215.8	228.7	3.8	10.4	5.3
Human Resources	124.0	207.6	183.4	186.5	0.6	0.1	0.2
Information Technology	28.2	44.3	51.8	39.9	0.0	0.3	0.2
Legal	39.3	49.5	56.9	59.5	0.0	0.0	0.2
Library	29.5	2.0	27.3	24.9	0.0	0.0	0.0
Mayor's Office	23.6	12.9	23.0	23.0	0.0	0.0	0.0
Municipal Courts Department	39.5	34.8	36.0	33.3	0.0	0.0	0.0
Neighborhoods	0.0	0.0	55.2	39.4	0.0	0.0	0.0
Parks & Recreation	98.1	92.0	81.0	104.7	3.3	4.4	3.9
Planning	8.4	11.5	11.1	10.7	0.0	0.0	0.0
Police Department - Classified	30.1	243.4	20.1	21.7	2.0	139.3	1.4
Police Department - Municipal	124.1	42.0	56.7	59.3	4.3	0.3	2.9
Public Works and Engineering	1,252.0	1,788.4	1,690.4	1,693.1	47.7	83.9	100.3
Solid Waste Management	1.0	4.0	3.9	4.0	0.0	0.0	0.1
<b>TOTAL GRANTS &amp; SPECIAL FUNDS</b>	<b>2,901.5</b>	<b>3,323.7</b>	<b>3,596.7</b>	<b>3,643.6</b>	<b>64.9</b>	<b>250.6</b>	<b>125.2</b>
<b>CITY-WIDE TOTAL</b>	<b>21,883.7</b>	<b>20,668.3</b>	<b>20,735.9</b>	<b>20,883.4</b>	<b>855.1</b>	<b>767.1</b>	<b>873.6</b>

(1) YTD numbers measure the periods 07/01/2011 through 11/30/2011.  
(2) Includes overtime hours from the Asset Forfeiture and Police Special Funds.  
(3) FY2012 Budget does not include Grant FTEs.  
(4) Fire department FTEs do not include classified employees on phasedown.  
(5) Fleet was established as a new department in FY2012.

City of Houston  
 FY2012 Position Control  
 As of November 30, 2011

Benchmark Dates	General Fund			Enterprise Fund			Special & Other Funds			Total All Funds		
	As of June 30, 2011	As of November 30, 2011	Variance	As of June 30, 2011	As of November 30, 2011	Variance	As of June 30, 2011	As of November 30, 2011	Variance	As of June 30, 2011	As of November 30, 2011	Variance
<b>Beginning Number of Employees</b>		13,894			3,681			3,656			21,231	
A Number of separations	-	(59)		-	(28)		-	-		-	(87)	
B Number of additions	-	50		-	34		-	5		-	89	
<b>Total Employees</b>	<b>15,195</b>	<b>13,885</b>	<b>(1,310)</b>	<b>3,744</b>	<b>3,687</b>	<b>(57)</b>	<b>3,302</b>	<b>3,661</b>	<b>359</b>	<b>22,241</b>	<b>21,233</b>	<b>(1,008)</b>
Less: Police - Classified	5,258	5,248		-	-		21	20		5,279	5,268	
Fire - Classified	3,840	3,826		-	-		-	-		3,840	3,826	
<b>Total Classified Employees</b>	<b>9,098</b>	<b>9,074</b>	<b>(24)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>20</b>	<b>(1)</b>	<b>9,119</b>	<b>9,094</b>	<b>(25)</b>
<b>Total Civilian Employees</b>	<b>6,097</b>	<b>4,811</b>	<b>(1,286)</b>	<b>3,744</b>	<b>3,687</b>	<b>(57)</b>	<b>3,281</b>	<b>3,641</b>	<b>360</b>	<b>13,122</b>	<b>12,139</b>	<b>(983)</b>

Notes:

- A Separations include resignations, terminations and transfers out of the department
- B Additions include new hires, rehires and transfers into the department

# CITY OF HOUSTON

## RETIREE MEDICAL UNFUNDED ACCRUED LIABILITIES

11/30/2011  
(amount expressed in millions)

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	<u>Date of Most Recent Valuation or Estimate</u>	<u>Present Value of Benefits <sup>(2)</sup></u>	<u>Unfunded Accrued Liabilities</u>	<u>Annual OPEB Cost <sup>(4)</sup></u>
Entry Age Normal <sup>(1)</sup>	6/30/2011	\$2,745.8	\$1,984.3 <sup>(3)</sup>	\$225.8 <sup>(5)</sup>

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Note (1) Entry Age Normal is a cost method used to identify the value of benefits for the fiscal year 2011. Present Value of Benefits is a measure of total liability at the date of valuation. Both medical and life benefits are included.

Note (2) Total present value of all expected future benefits based on actuarial assumptions and reflects new plan provisions effective 05/01/2011.

Note (3) Based on Aon Consulting's updated estimate to reflect new plan provisions effective 05/01/2011.

Note (4) The Annual OPEB (Other Post Employment Benefits) Cost is the actuarial calculated annual amount the City should contribute to fund the unfunded accrued liabilities over 30 years remaining average expected working life. The City currently funds on a "pay as you go" basis. The City has paid \$12.2 million current fiscal year to date. For FY2011 the City paid \$49.5 million for the retiree health insurance costs.

Note (5) Reflects old plan provisions from 07/01/2010 to 04/30/2011 and new plan provisions from 05/01/2011 through 06/30/2011.

# CITY OF HOUSTON

## PENSION FUND PAYMENTS AND UNFUNDED LIABILITY SUMMARY

11/30/2011

### PAYMENTS

(amount expressed in thousands)

	FY2011	FY2012		Adopted Budget	Year to Date Actual
		City Payment Rate	Employee Payment Rate		
Firefighters Plan					
General Fd. & Other Fds.	\$ 76,177	23.9%	9.00%	\$ 59,845	\$ 26,601
Total Firefighters Plan	<u>76,177</u>			<u>59,845</u>	<u>26,601</u>
Police Plan					
General Fd. & Other Fds.	78,000	Note 1	9.00% / 10.25%	83,000	25,385
Pension Bonds	<u>0</u>			<u>0</u>	<u>0</u>
Total Police Plan	<u>78,000</u>			<u>83,000</u>	<u>25,385</u>
Municipal Plan					
General Fund	40,739	Note 2	5% / None	35,956	13,829
Other Funds	47,761	Note 2	5% / None	62,544	24,056
Total Municipal Plan	<u>88,500</u>			<u>98,500</u>	<u>37,885</u>
Total All Three Plans	<u>\$242,677</u>			<u>\$241,345</u>	<u>\$89,871</u>

### UNFUNDED ACCRUED LIABILITY AND FUNDED STATUS

	Date of Most Recent Valuation or Estimate	Unfunded Accrued Liability (\$ millions)	Assets as % of Liabilities
Firefighters Plan	7/1/2010	220.6	93%
Police Plan	7/1/2010	706.0	83%
Municipal Plan	7/1/2010	1,359.0	63%

Note 1: City contribution based on Meet and Confer Agreement with Houston Police Officers Pension System

(Agreement Between Houston Police Officers' Pension System and City of Houston,

Article II - Change in Member Contributions, September 18, 2004). The City committed to pay the flat amount of \$66 million in FY12.

Note 2: City contribution based on Meet and Confer Agreement with Houston Municipal Employees Pension System

(Fourth Amendment, June 27, 2007, Change in Member Contributions: effective January 1, 2008, new hires do not contribute).

The City committed to pay the flat amount of \$98.5 million in FY12.

**CITY OF HOUSTON PERFORMANCE REPORT  
FOR THE MONTH ENDING NOVEMBER 30, 2011 (41.70% OF FISCAL YEAR)**

Department Performance Measure	FY2011			FY2012		
	Actual	YTD	% Actual	Objective	YTD	% Objective
<b>ADMINISTRATION &amp; REGULATORY AFFAIRS</b>						
Avg Days to Award Procurement Contracts	140.00	105.00	75.0%	140.00	106.18	75.8%
3-1-1 Avg Time Customer in Queue (seconds)	30.00	22.00	73.3%	90.00	104.80	116.4%
Cable Company Complaints	200	38	19.0%	100	63	63.0%
<b>AVIATION</b>						
FAR 139 standard violations	0	0	0.0%	0	0	0.0%
Achievement of strategic plan objectives	N/A	N/A	N/A	85%	0%	0.0%
Parking revenue per originating passenger	\$5.06	\$5.54	109.5%	\$5.30	\$5.43	102.5%
Concessions per enplaned passenger	\$1.41	\$1.25	88.7%	\$1.38	\$1.42	102.9%
FAA AIP entitlement grant funding	\$22,500,000	\$1,452,985	6.5%	\$16,000,000	\$4,709,524	29%
<b>GENERAL SERVICES</b>						
<b>Design &amp; Construction</b>						
Construction Projects Complete	N/A		0.0%	43.0	12.0	27.9%
Property Mgmt. (Work Orders Compl.)	30,684	13,623	44.4%	35,000	11,163	31.9%
<b>Security Management</b>						
Number of Reported Incidents Investigated upon Receipts	975	458	47.0%	1,500	420	28.0%
<b>FINANCE</b>						
Liens Collections	\$2,143,390	\$804,715	37.5%	\$2,463,959	\$753,496	30.6%
Deferred Compensation Participation	80.00%	77.34%	96.7%	85.00%	78.67%	92.6%
Audits Completed	61	35	57.4%	17	10	58.8%
<b>FIRE DEPARTMENT</b>						
First Response Time-Fire (Minutes)	7.5	7.6	101.3%	7.3	7.5	103.0%
First Response Time-EMS (Minutes)	8.1	8.1	100.1%	7.9	7.5	94.3%
ALS Ambulance Response Time (Minutes)	9.8	9.8	100.5%	9.5	10.0	104.5%
<b>HEALTH &amp; HUMAN SERVICES</b>						
Complete Network Requests	780	383	49.1%	1,076	137	12.7%
Complete Program Requests	139	63	45.3%	271	8	3.0%
Desktop Support Requests	7,277	2,501	34.4%	7,058	1,620	23.0%
Mayor Customer Service Response	124	59	47.6%	150	37	24.7%
Monthly Financial & Operating Reports	18	5	27.8%	24	10	41.7%
Grant Setups	66	54	81.8%	80	44	55.0%
Contracts and Agreements	77	33	42.9%	70	17	24.3%
Air, Water & Waste Investigation	3,064	1,435	46.8%	2,000	1,200	60.0%
Food Establishment Inspections	25,053	9,935	39.7%	24,000	12,085	50.4%
Food Establishment Complaints	2,159	979	45.3%	2,100	1,025	48.8%
Enforcement Cases - BPCP	61	32	52.5%	40	49	122.5%
Radiation Inspections	88	27	30.7%	150	71	47.3%
Project Saving Smiles	3,458	1,307	37.8%	10,000	1,270	12.7%
Family Planning Clinic Encounters	17,831	8,486	47.6%	19,000	5,606	29.5%
STD Clinic Encounters	16,991	7,451	43.9%	19,000	6,295	33.1%
Immunization Clinic Encounters	27,702	12,010	43.4%	30,000	9,362	31.2%
Jail Health Clinic Encounters	187,105	76,278	40.8%	220,000	54,641	24.8%
Tuberculosis (TB) Clinic Encounters	9,669	4,262	44.1%	10,000	2,080	20.8%
CareHouston Encounters	877	408	46.5%	1,000	151	15.1%
Num of Diseases Investigated	14,744	6,241	42.3%	40,000	9,742	24.4%
Num of Outbreaks Investigated	42	19	45.2%	550	21	3.8%
Num of TB Prescriptions	24,865	10,369	41.7%	24,500	6,760	27.6%
Num of Clinic Orders Filled	74,153	30,720	41.4%	54,500	18,096	33.2%
Laboratory Tests Performed	448,480	218,486	48.7%	486,000	184,864	38.0%
<b>HOUSING</b>						
Housing Units Assisted	3,000	503	16.8%	1,500	854	56.9%
Council Actions on HUD Projects	100	32	32.0%	100	34	34.0%
Annual Spending (Millions)	\$90	\$20	22.2%	\$50	\$18	36.0%

**CITY OF HOUSTON PERFORMANCE REPORT  
FOR THE MONTH ENDING NOVEMBER 30, 2011 (41.70% OF FISCAL YEAR)**

Department Performance Measure	FY2011			FY2012		
	Actual	YTD	% Actual	Objective	YTD	% Objective
<b>HUMAN RESOURCES</b>						
Total Jobs Filled - (As Vacancies Occur)	4,114	1,996	48.5%	4,500	1,544	34.3%
Days to Fill Jobs	45	45	100.0%	45	45	100.0%
Training Courses Conducted	123	53	43.1%	135	26	19.3%
Lost Time Injuries (As They Occur)	539	216	40.1%	640	248	38.8%
<b>LEGAL</b>						
Deed Restriction Complaints Received	1,000	393	39.3%	1,000	268	26.8%
Deed Restriction Lawsuits Filed	40	15	37.5%	40	7	17.5%
Deed Restriction Warning Letters Sent	340	128	37.6%	340	71	20.9%
<b>LIBRARY</b>						
Total Circulation	7,344,887	3,209,565	43.7%	6,326,079	3,016,383	47.7%
Juvenile Circulation	3,841,705	1,682,124	43.8%	2,950,173	1,395,227	47.3%
Reference Questions Answered	701,916	329,251	46.9%	456,000	285,149	62.5%
In-House Computer Users	1,272,068	575,068	45.2%	830,000	511,880	61.7%
Public Computer Training Classes Held	1,356	667	49.2%	1,800	422	23.4%
Public Computer Training Attendance	11,109	5,853	52.7%	10,000	3,033	30.3%
<b>MUNICIPAL COURTS</b>						
Average Time Defendant Spends in Court - Trial By Judge	28 minutes	27 mins	N/A	40 mins <	29 mins	N/A
Average Time Defendant Spends in Court - Trial By Jury	3:24 hours	3:30 hrs	N/A	3:30 hrs <	3:16 hrs	N/A
Average Time Officer Spends in Court	2:06 hours	2:15 hrs	N/A	3:30 hrs <	2:07 hrs	N/A
<b>OFFICE OF BUSINESS OPPORTUNITY</b>						
Applications Processed	2,052	843	41.1%	2,000	852	42.6%
Days to Process New Applicants	38	28	73.7%	45	24	53.3%
Field Audits	1,630	563	34.5%	1,350	315	23.3%
Payrolls Audited	23,489	7,705	32.8%	18,000	6,494	36.1%
SBE/MWDBE Owners Trained	14,146	7,547	53.4%	4,750	4,572	96.3%
City Employees Trained	5,493	2,653	48.3%	220	0	0.0%
OSBC Getting Started Packets Distributed	9,039	3,335	36.9%	9,000	3,582	39.8%
MWBE Monitoring Correspondence	319,737	80,218	25.1%	200,000	95,242	47.6%
<b>PARKS &amp; RECREATION</b>						
Registrants in Youth Sports Programs	29,201	9,246	31.7%	19,500	1,555	8.0%
Registrants in Adult Fitness & Craft Programs	7,808	3,625	46.4%	7,600	9,013	118.6%
Number of Teams Registered in Adult Sports Programs	1,265	430	34.0%	1,400	389	27.8%
Summer Enrichment Program	10,481	259	2.5%	3,768	404	10.7%
Lee and Joe Jamail Skate Park	4,476	1,233	27.5%	4,619	317	6.9%
Golf Rounds Played at Privatized Courses	69,557	34,973	50.3%	84,528	32,596	38.6%
Golf Rounds Played at COH - Operated Courses	159,889	63,865	39.9%	166,901	66,984	40.1%
Work Orders Completed-Parks and Comm. Ctr Facilities	22,516	8,945	39.7%	20,000	8,004	40.0%
<b>Grounds Maintenance Cycle-Days:</b>						
Esplanades	9	16	177.8%	16	27	168.8%
Parks & Plazas	9	16	177.8%	14	21	150.0%
Bikes & Hikes Trails	9	15	166.7%	14	24	171.4%
<b>PLANNING &amp; DEVELOPMENT</b>						
Development Plats	744	316	42.5%	763	349	45.7%
Plats Recorded	842	334	39.7%	1,400	317	22.6%
Subdivision Plats Reviewed	2,013	840	41.7%	1,400	573	40.9%
<b>HOUSTON POLICE</b>						
Response Time (Code 1)-Minutes	4.7	4.3	91.5%	4.9	4.7	104.3%
Violent Crime Clearance Rate	46.8%	44.4%	94.9%	38.8%	45.8%	118.0%
Complaints - Total Cases	325	147	45.2%	300	128	42.7%
Total Cases Reviewed by Citizens Review Committee	153	61	39.9%	200	55	27.5%
Records Processed	739,758	306,479	41.4%	663,276	310,606	46.8%

**CITY OF HOUSTON PERFORMANCE REPORT  
FOR THE MONTH ENDING NOVEMBER 30, 2011 (41.70% OF FISCAL YEAR)**

Department Performance Measure	FY2011			FY2012		
	Actual	YTD	% Actual	Objective	YTD	% Objective
<b>PUBLIC WORKS AND ENGINEERING</b>						
<b>Maintenance and Right-of-Way</b>						
Asphalt For Potholes/Skin Patches (Tons)	19,002	7,273	38.3%	16,000	7,617	47.6%
In-House Overlay (Lane Miles)	140	61	43.6%	140	50	35.7%
Roadside Ditch Regrading/Cleaned (Miles)	284	125	44.0%	275	113	41.1%
Storm Sewers Line Inspections	267	96	36.0%	240	100	41.7%
Inlet and Manhole Maintenance Cycles	62,920	25,274	40.2%	60,000	28,930	48.2%
<b>ECRE</b>						
Storm/Street Annual Appropriation as of % of CIP	101.9%	10.0%	9.8%	100.0%	10.9%	10.9%
Waste/Wastewater Annual Appropriation as of % of CIP	37.2%	9.1%	24.5%	100.0%	27.4%	27.4%
<b>Traffic and Transportation</b>						
Traffic Signal Maintenance Completed within 72 hours	99.7%	99.4%	99.7%	95.0%	99.9%	105.2%
Roadway & Sidewalk Obstruction Permits processed within 10 days	97.6%	97.4%	99.8%	100.0%	98.6%	98.6%
<b>Water and Sewer - Utility Maintenance</b>						
Rehabilitate/renew 600,000 linear feet (1.9%) of collection system annually	628,130	210,617	33.5%	600,000	257,643	42.9%
Rehabilitate or renew 1,300 fire hydrants (2%) annually	928	442	47.6%	1,080	290	26.9%
Water repairs completed within 10 days for calls received from 311	90.0%	92.4%	102.7%	90.0%	74.0%	82.2%
Wastewater repairs completed within 18 days for calls received from 311	94.0%	95.4%	101.5%	90.0%	89.2%	99.1%
Percent of meters read and located monthly	96.7%	96.3%	99.6%	90.0%	97.3%	108.1%
Collection Rate	100.4%	98.6%	98.2%	98.0%	98.3%	100.3%
<b>Planning &amp; Development</b>						
Complete Plan Review on new single family residence in 7 days	97.0%	100.0%	103.1%	100.0%	92.8%	92.8%
Average number of Re-submittals in Plan Review	3.3	3.3	100.3%	3.0	3.5	116.0%
<b>SOLID WASTE MANAGEMENT</b>						
Customer Service Request	N/A	N/A	0.0%	95,119	36,706	38.6%
Monthly Cost per Unit Serviced (Excludes Recycling Costs and Special Projects)	\$14.63	\$15.22	104.0%	\$14.31	\$14.31	100.0%
Units with Recycling	205,739	185,000	89.9%	219,000	205,739	93.9%
Tires Disposed	110,407	61,570	55.8%	100,000	54,260	54.3%

**HOUSTON POLICE DEPARTMENT  
FOR THE MONTH ENDING NOVEMBER 30, 2011 (41.70% OF FISCAL YEAR)  
DIGITAL AUTOMATED RED LIGHT ENFORCEMENT PROGRAM**

**PROGRAM MEASUREMENTS**

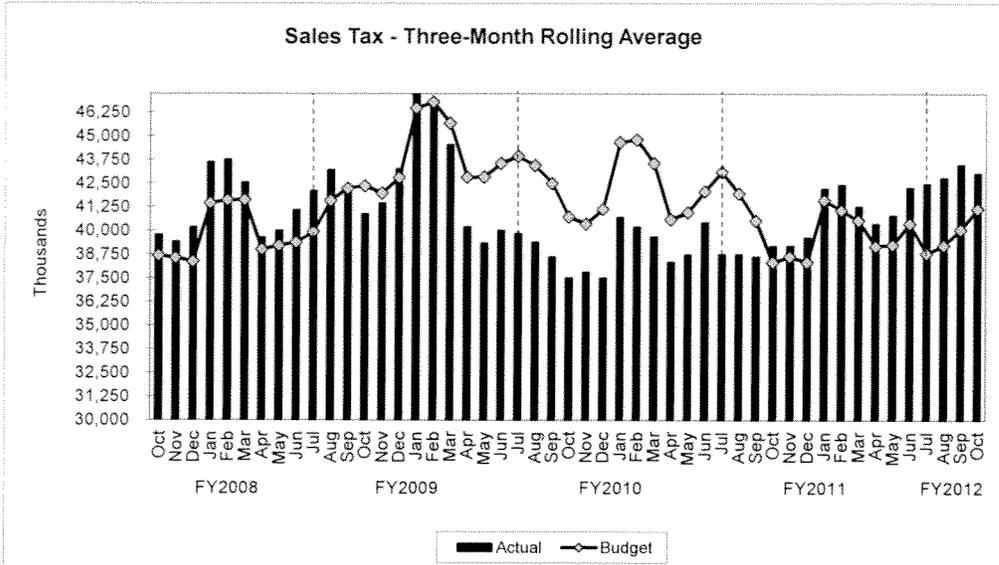
<b>Notice Disposition</b>	<b>November</b>	<b>FY2012</b>
Notices Issued	0	23,557
Notices Dismissed / Undeliverable-Admin or Hearing	0	74
Notices Paid	0	12,228
Notices Outstanding	0	11,255
Percentage of Notices Paid	0%	0%

<b>Funds</b>	<b>November</b>	<b>FY2012</b>
Collections	\$246,794	\$1,145,860
Expenses paid	\$19,580	\$422,271
<b>FY2012 Program Total</b>	<b>\$227,213</b>	<b>\$723,589</b>
State of Texas' Share	\$113,607	\$361,794
City's Share	\$113,607	\$361,794

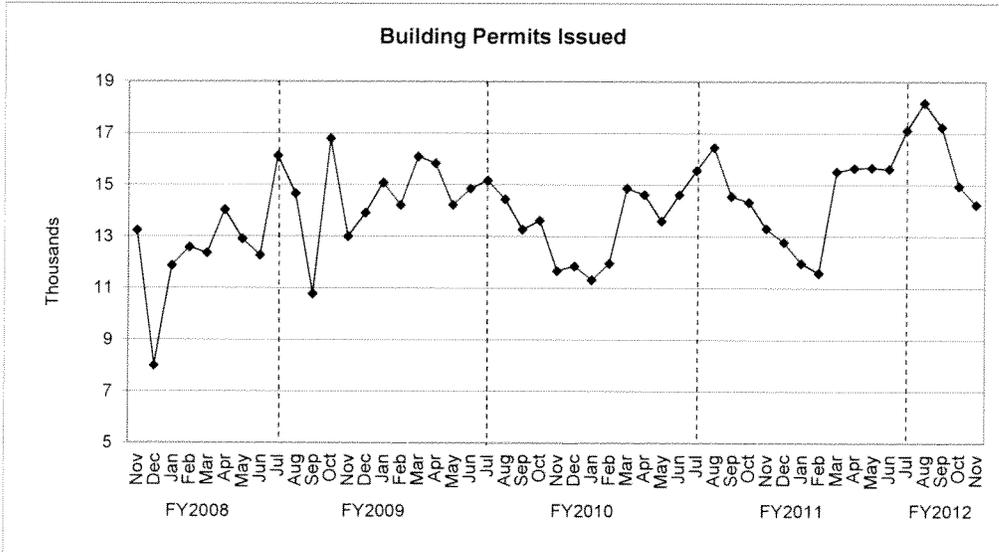
<b>Issuances</b>	<b>November</b>
Average (weighted) events for all individual sites per month	0

<b>Events Per Site</b>	<b>November</b>	<b>FY2012</b>
Highest avg. events per site (year-to-date): S/B SW Frwy W Serv. Rd @ Bellaire	0	3,052
Lowest avg. events per site (year-to-date): W/B Pease @ La Branch	0	17

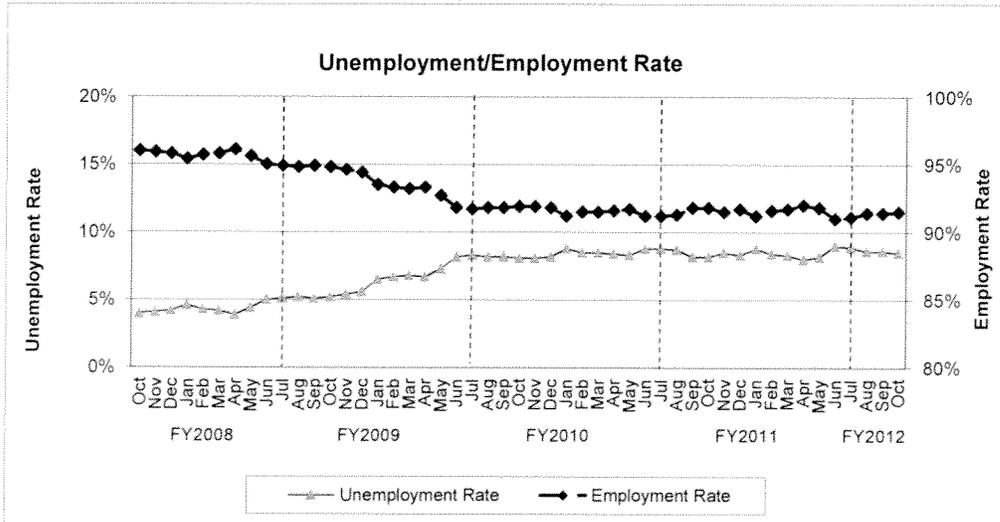
## TREND INDICATORS - LOCAL ECONOMY



Source: Office of State Comptroller

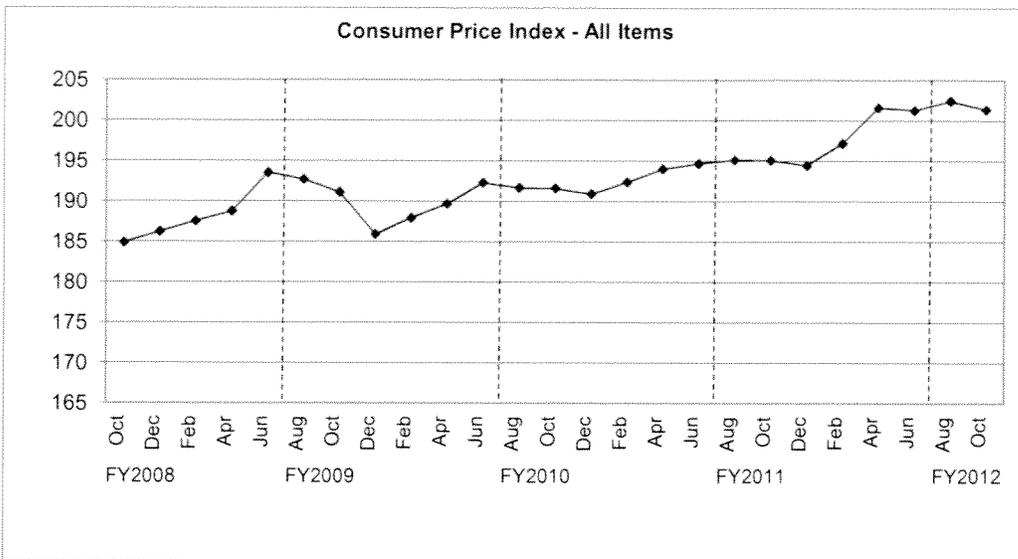


Source: City of Houston Planning and Development Department

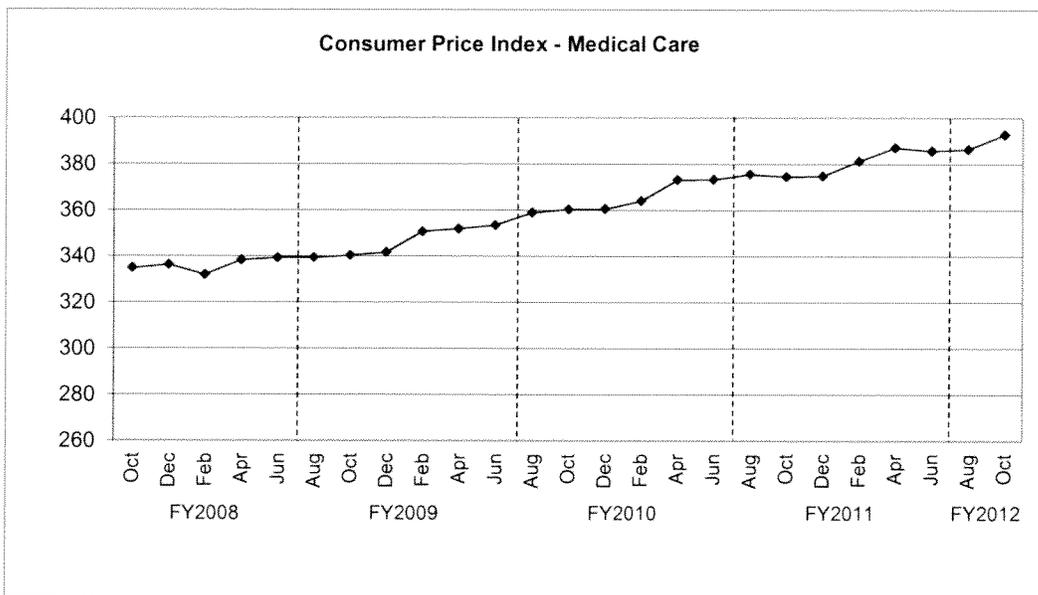


Source: Labor Market & Career Information, Texas Workforce Commission; Houston-Sugar Land-Baytown(MSA)

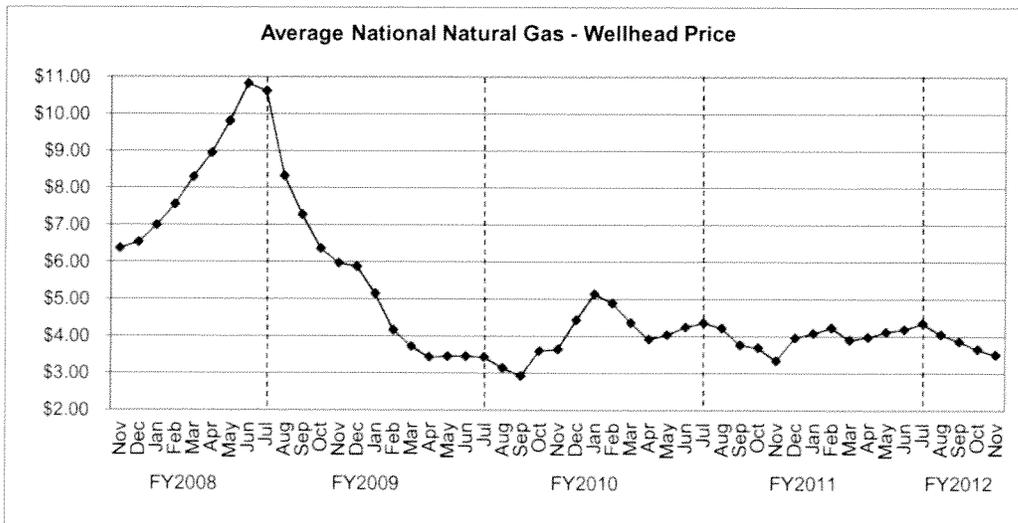
### TREND INDICATORS - LOCAL ECONOMY



Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX

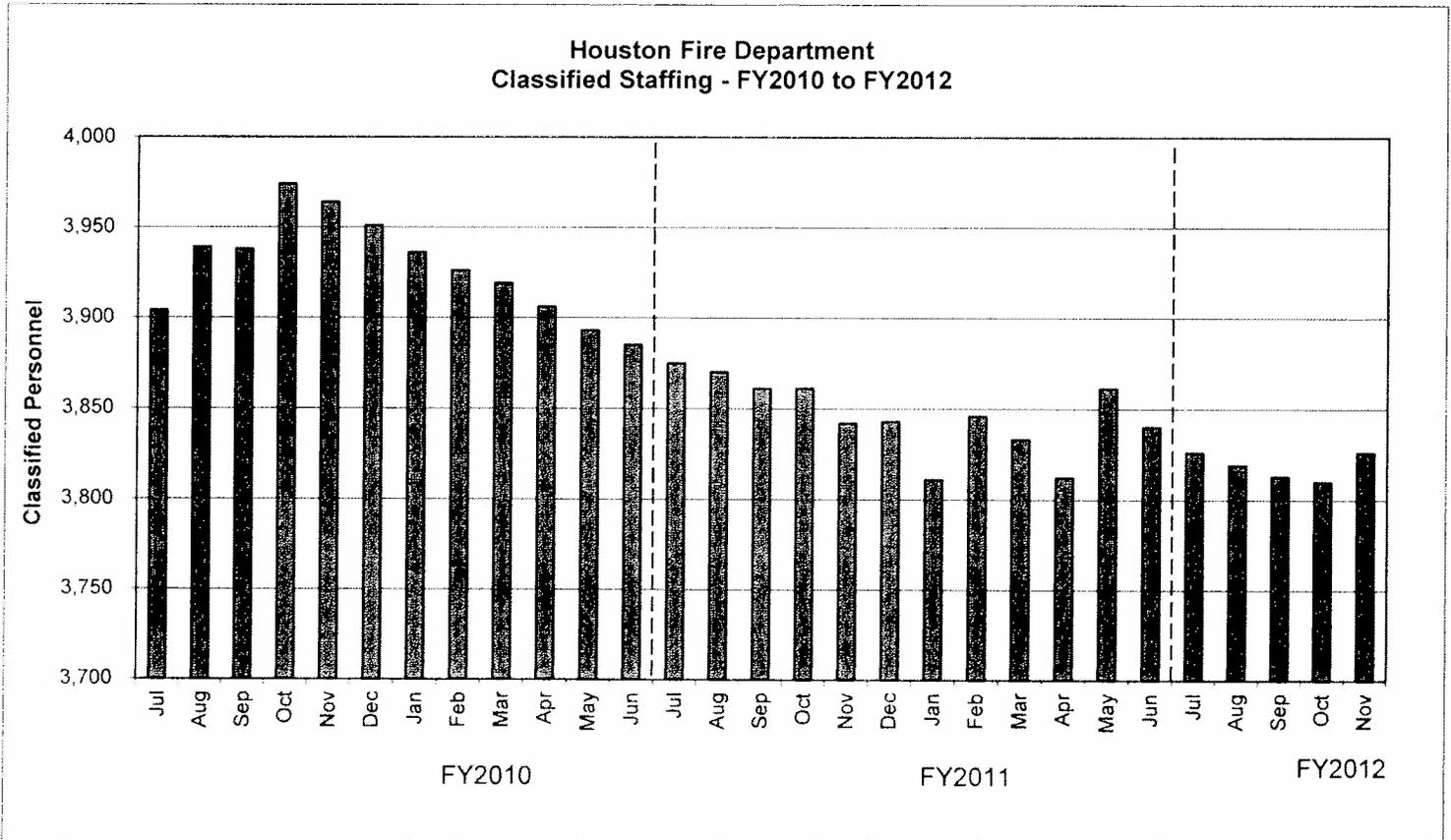
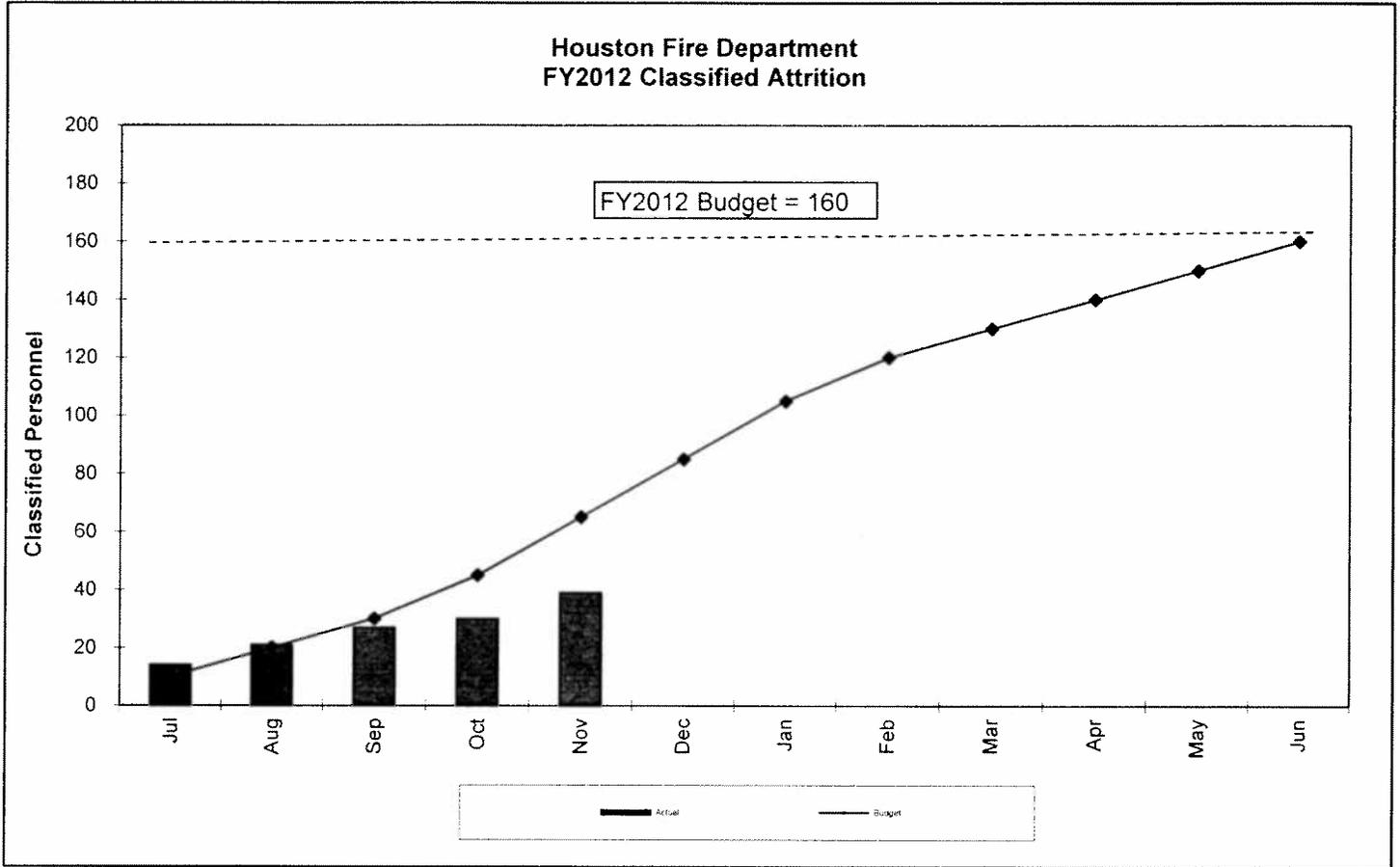


Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX



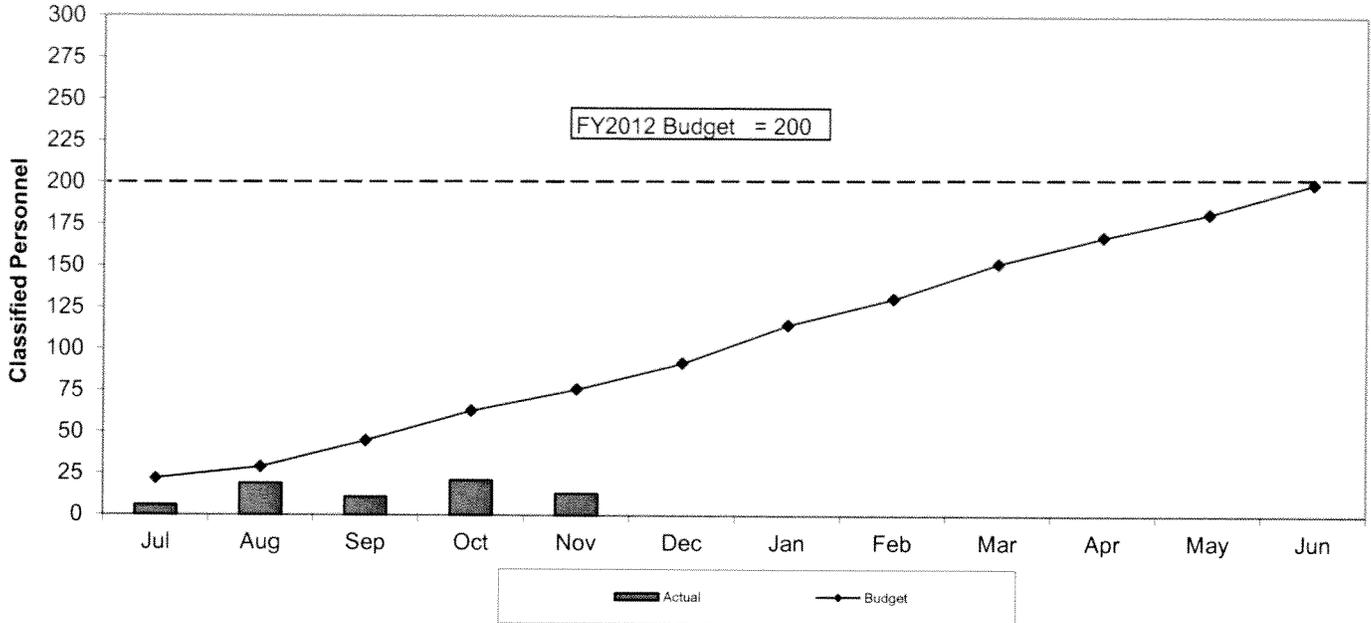
Source: Energy Information Administration/Natural Gas Monthly

# TREND INDICATORS - HOUSTON FIRE DEPARTMENT

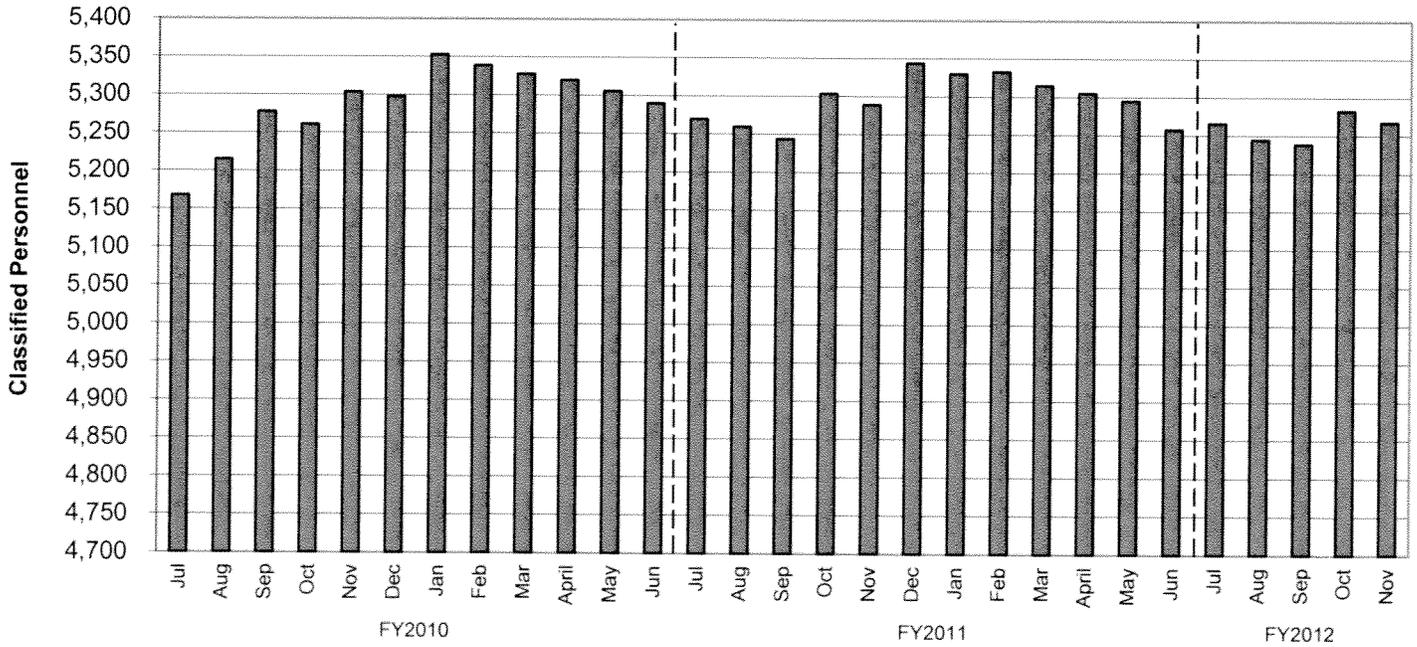


## TREND INDICATORS - HOUSTON POLICE DEPARTMENT

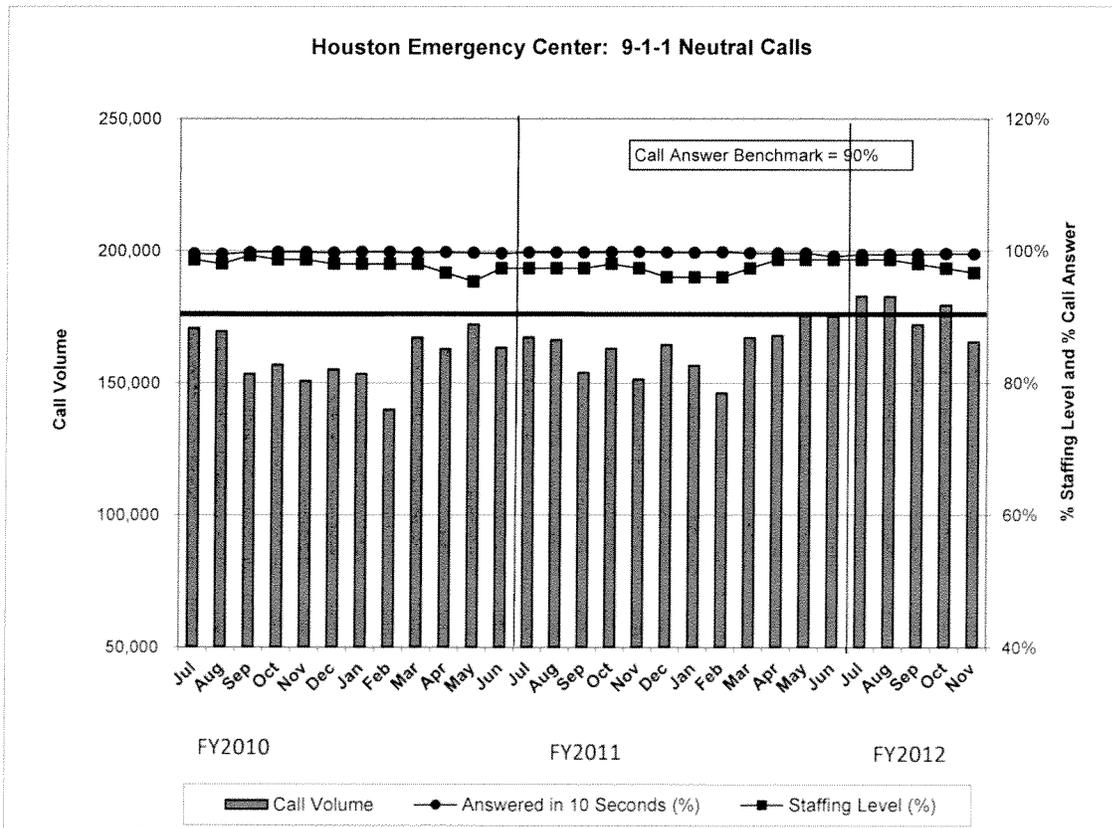
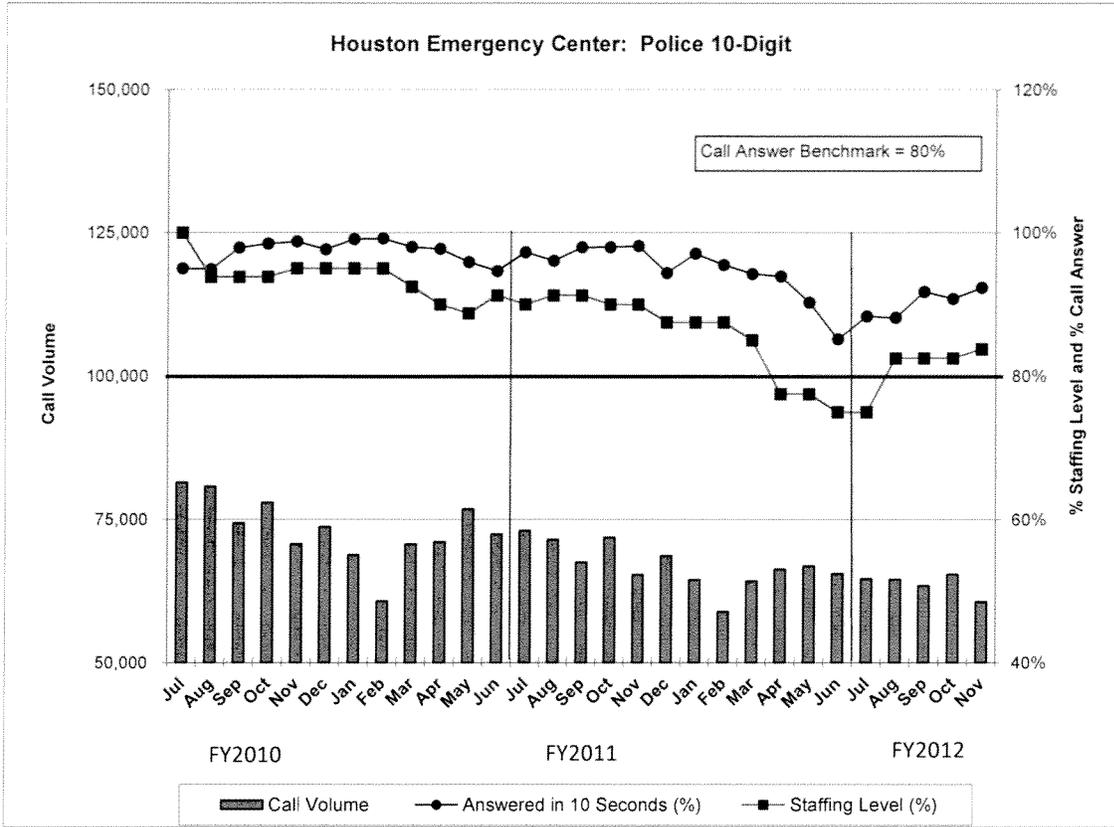
### Houston Police Department FY2012 Classified Attrition



### Houston Police Department Classified Staffing - FY2010 to FY2012

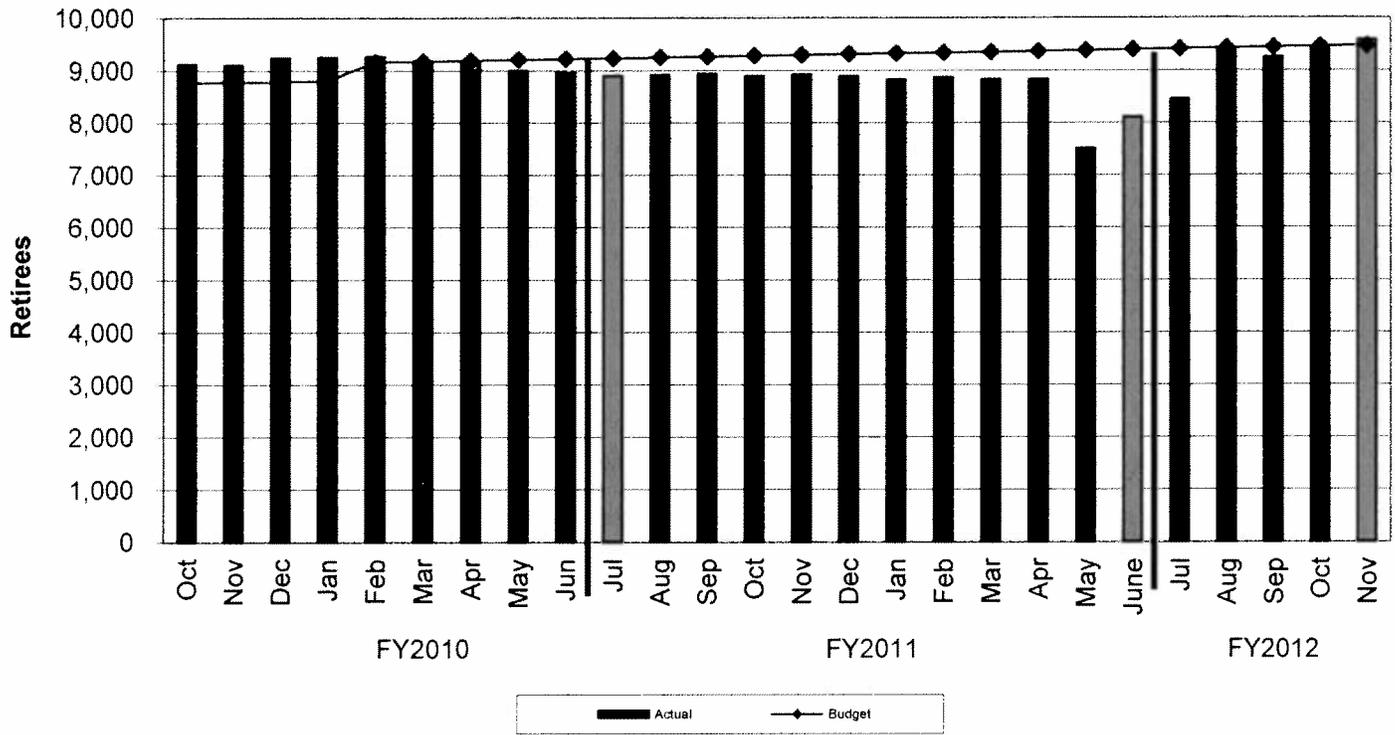


# TREND INDICATORS - HOUSTON EMERGENCY CENTER



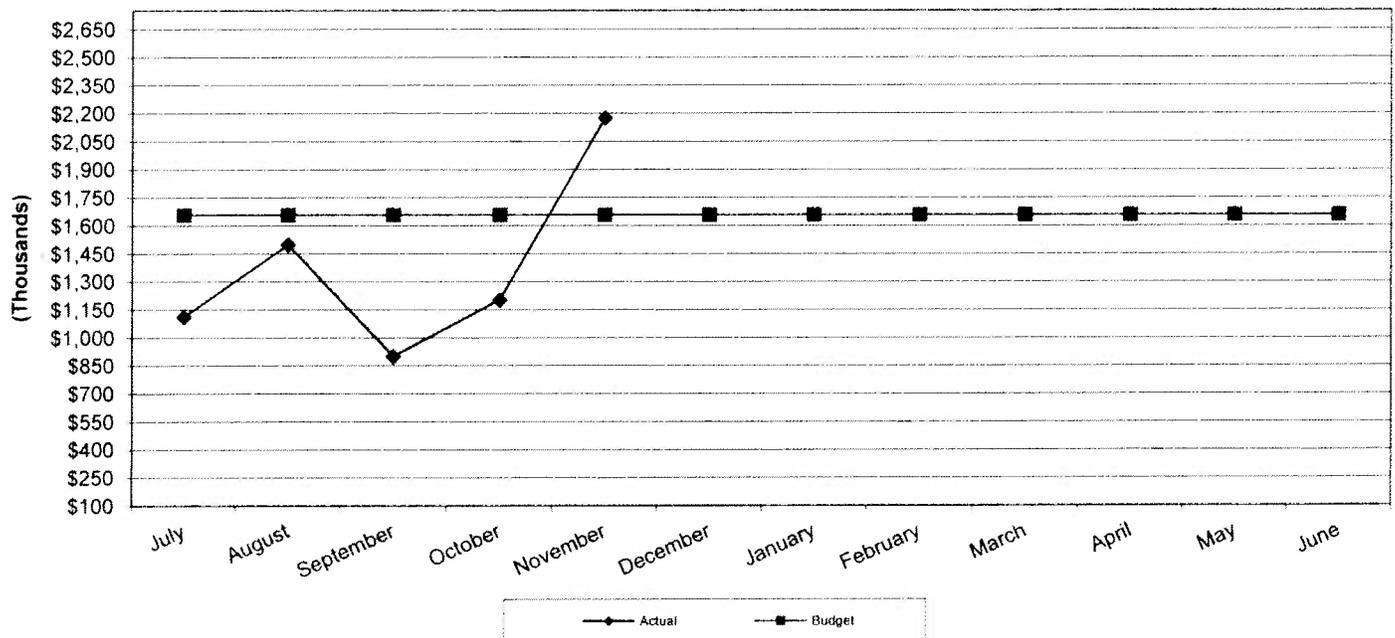
## TREND INDICATORS - RETIREMENTS

### Retirees Receiving Health Benefits

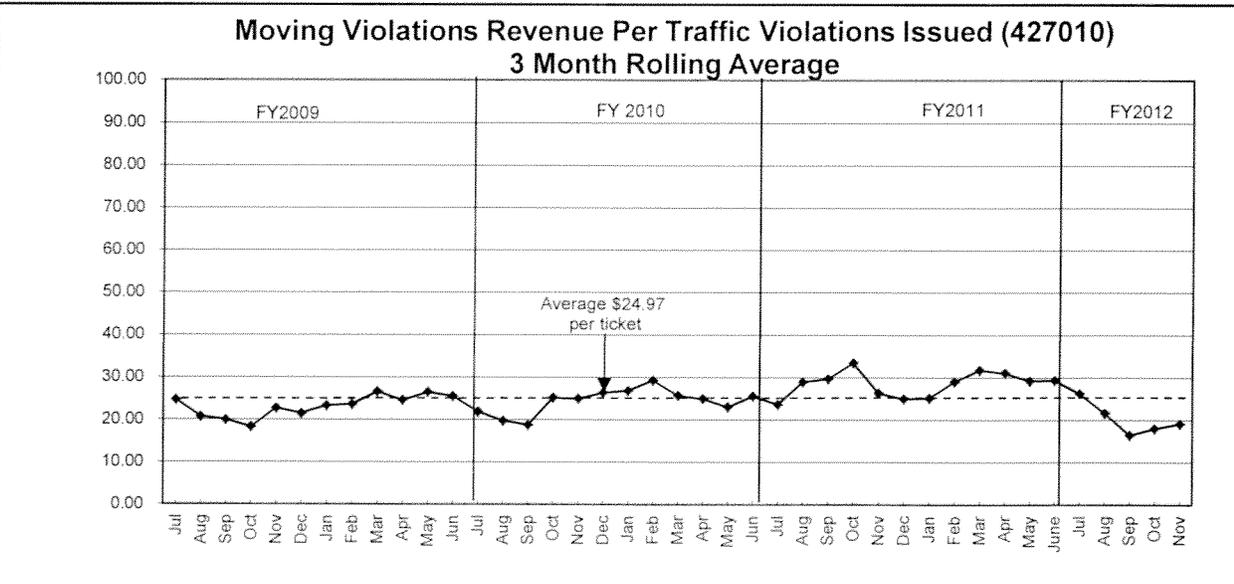
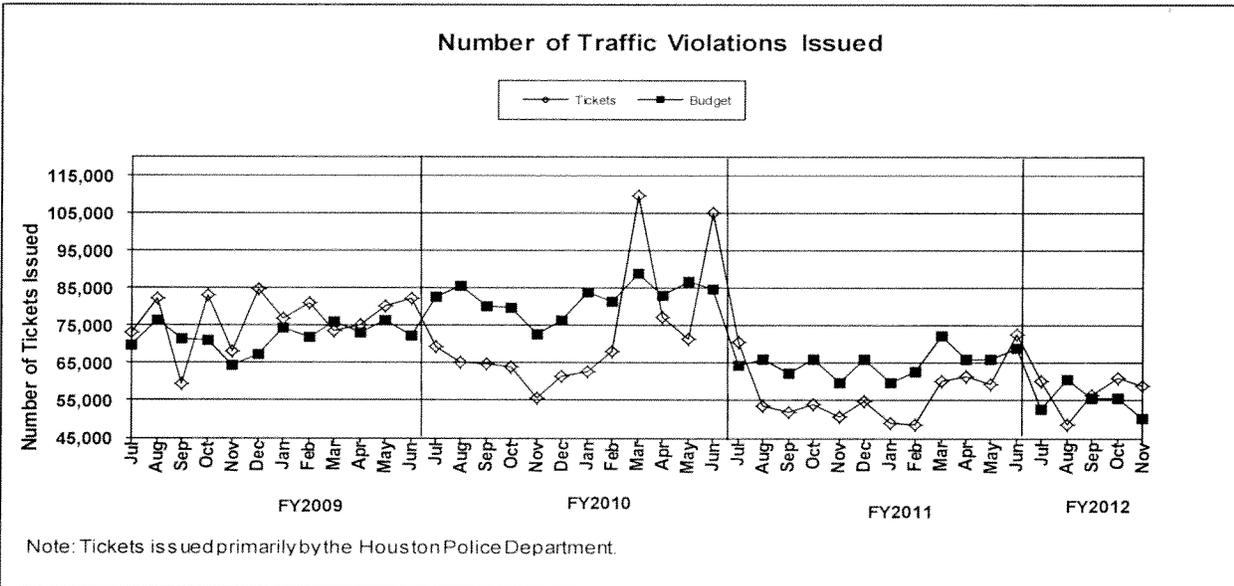
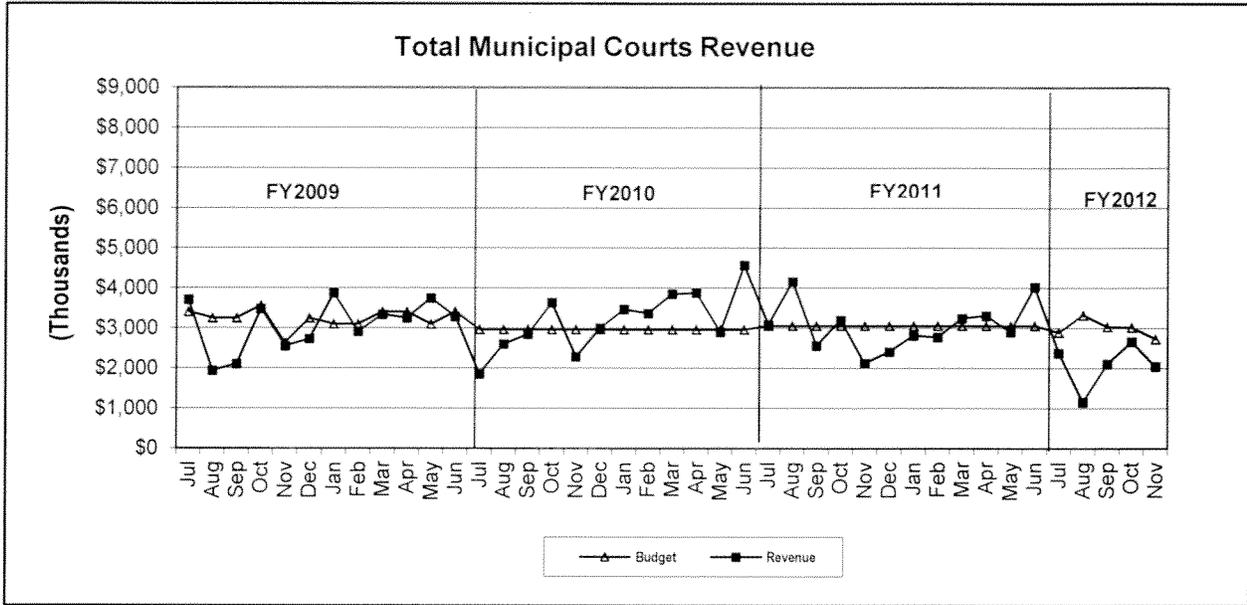


## TREND INDICATORS - PARKING MANAGEMENT

### Total Parking Management Revenue

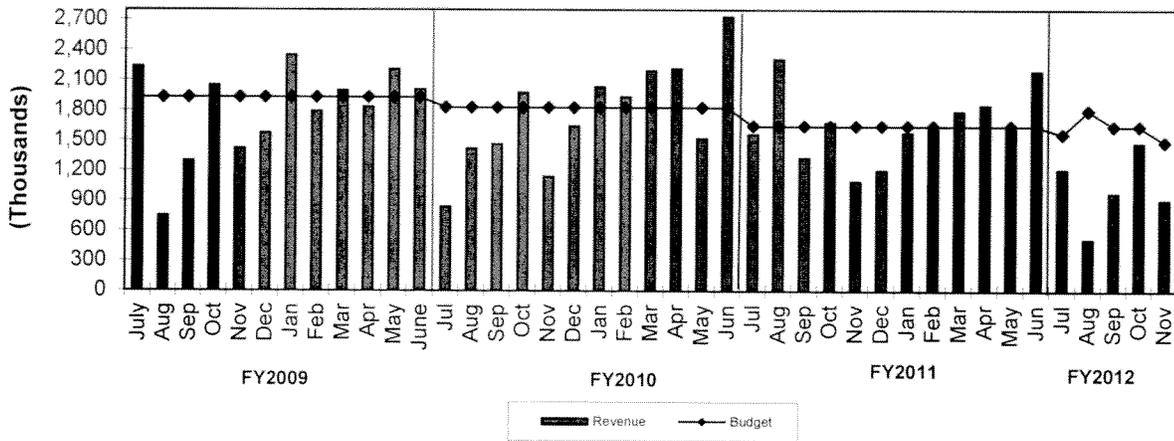


# TREND INDICATORS - MUNICIPAL COURTS

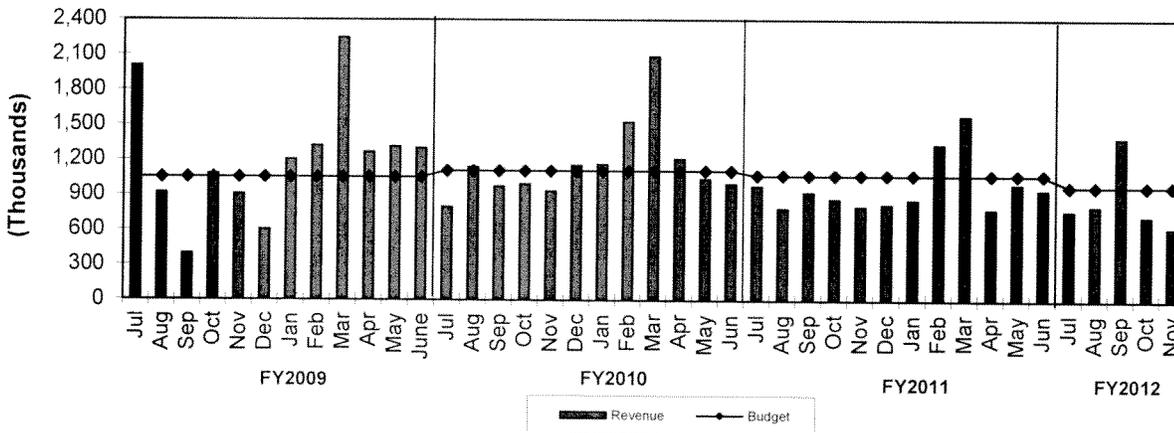


# TREND INDICATORS - MUNICIPAL COURTS

## Moving Violations Collections vs Budget

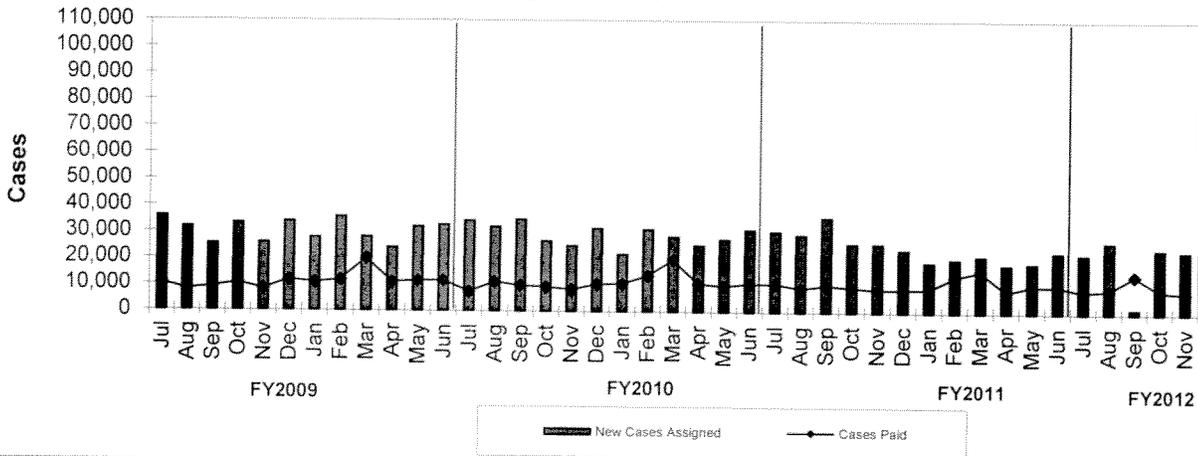


## Total Delinquent Collections vs Budget\*



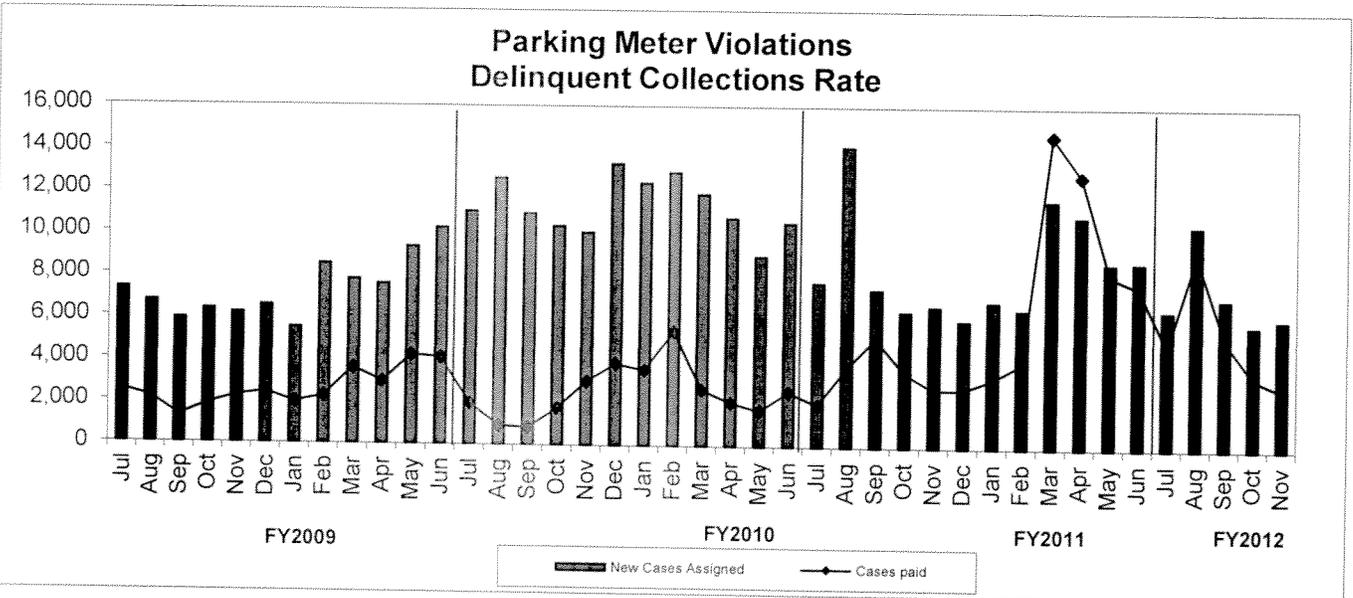
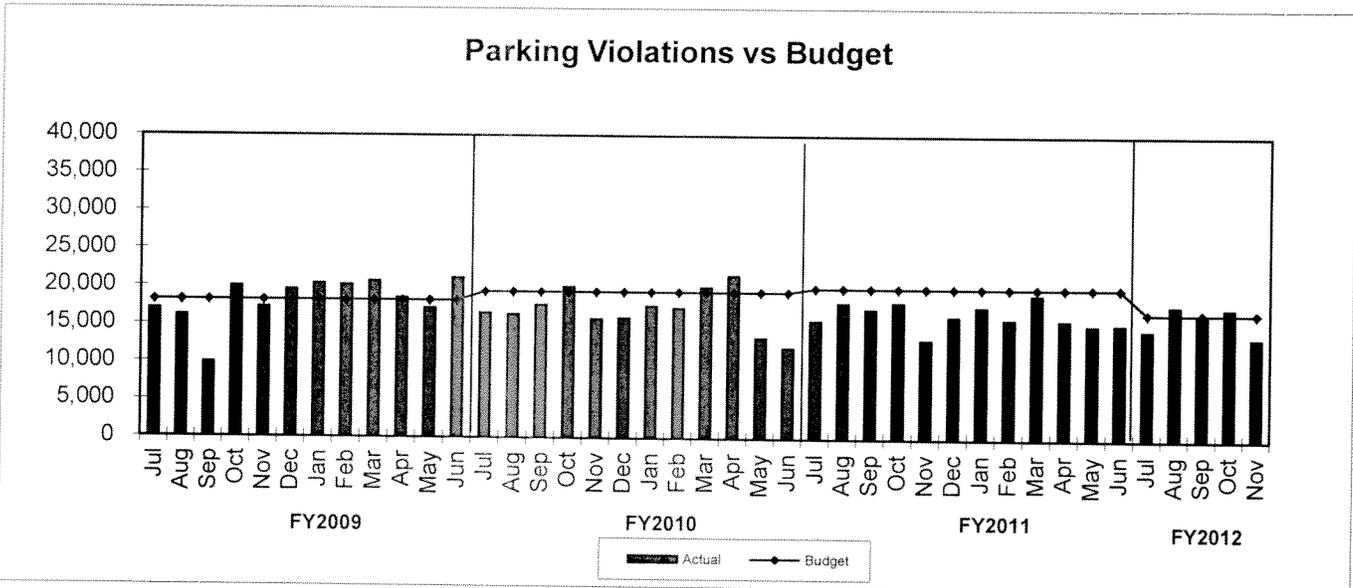
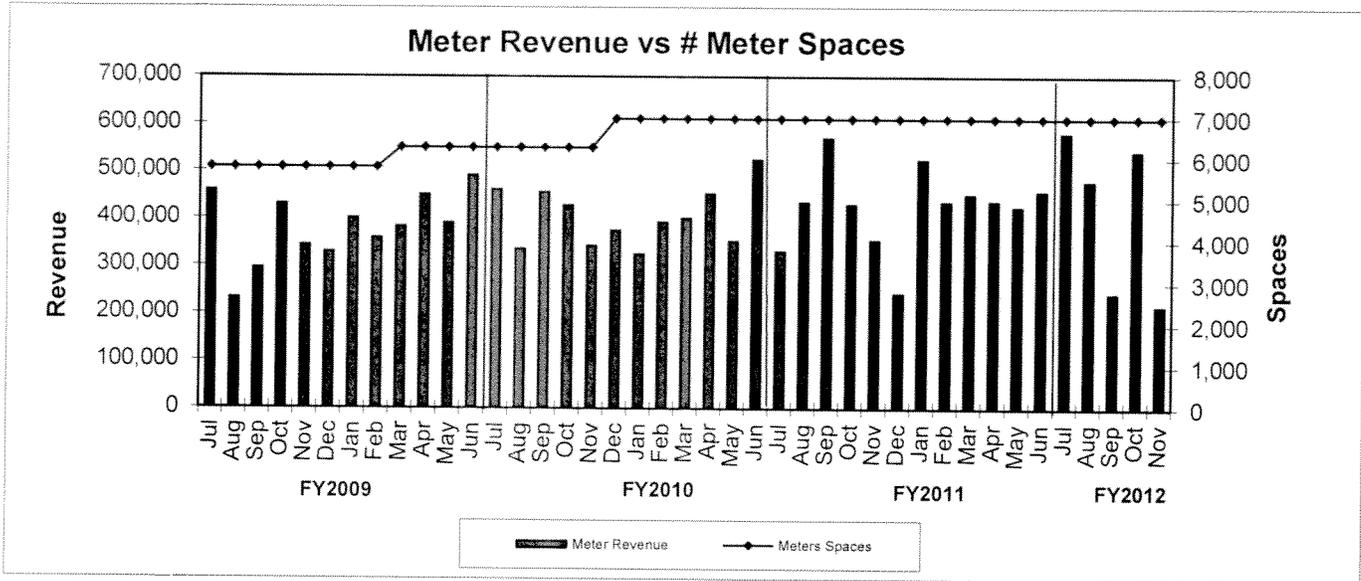
\*Net of fees and expenses paid to Linebarger

## Traffic, Non-Traffic & Failure to Appear Linebarger Delinquent Collection Rates

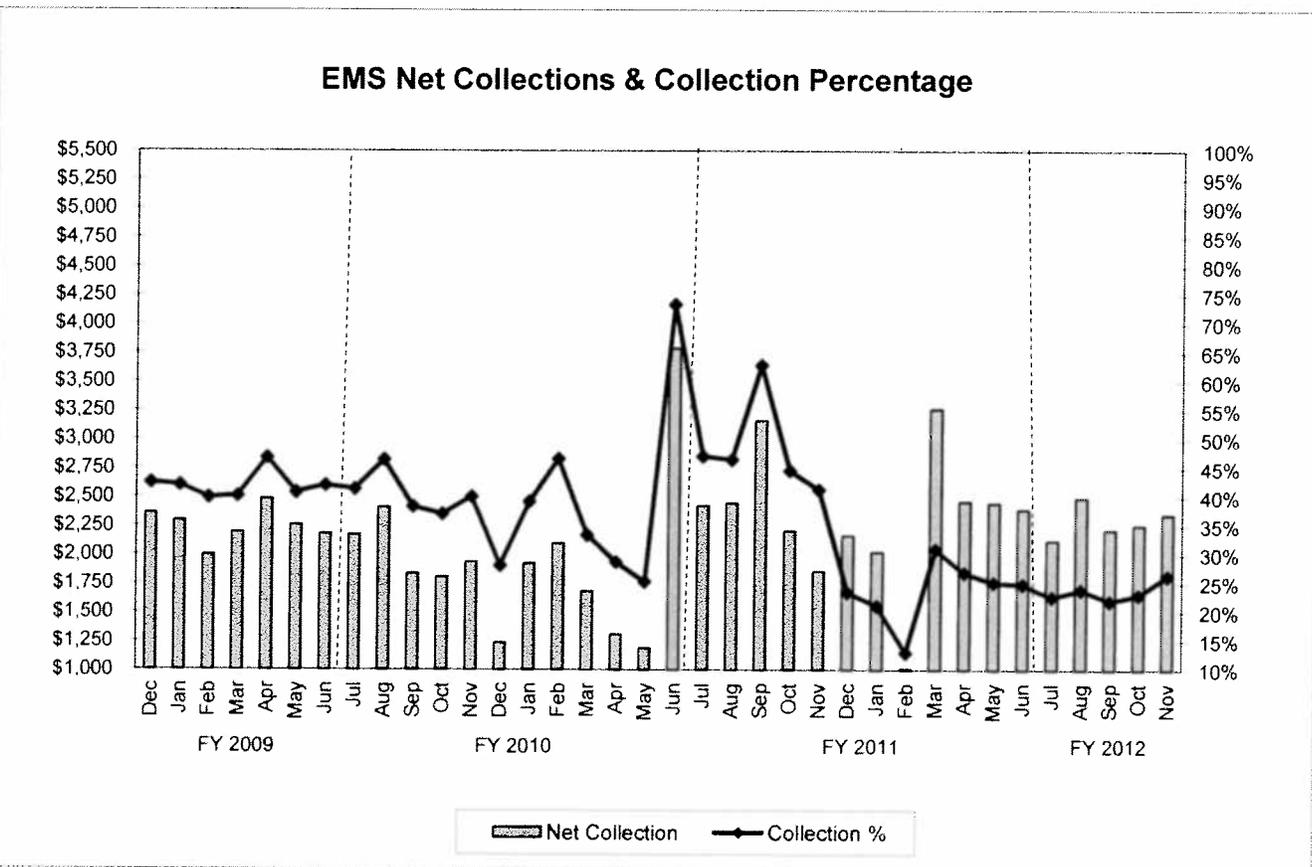
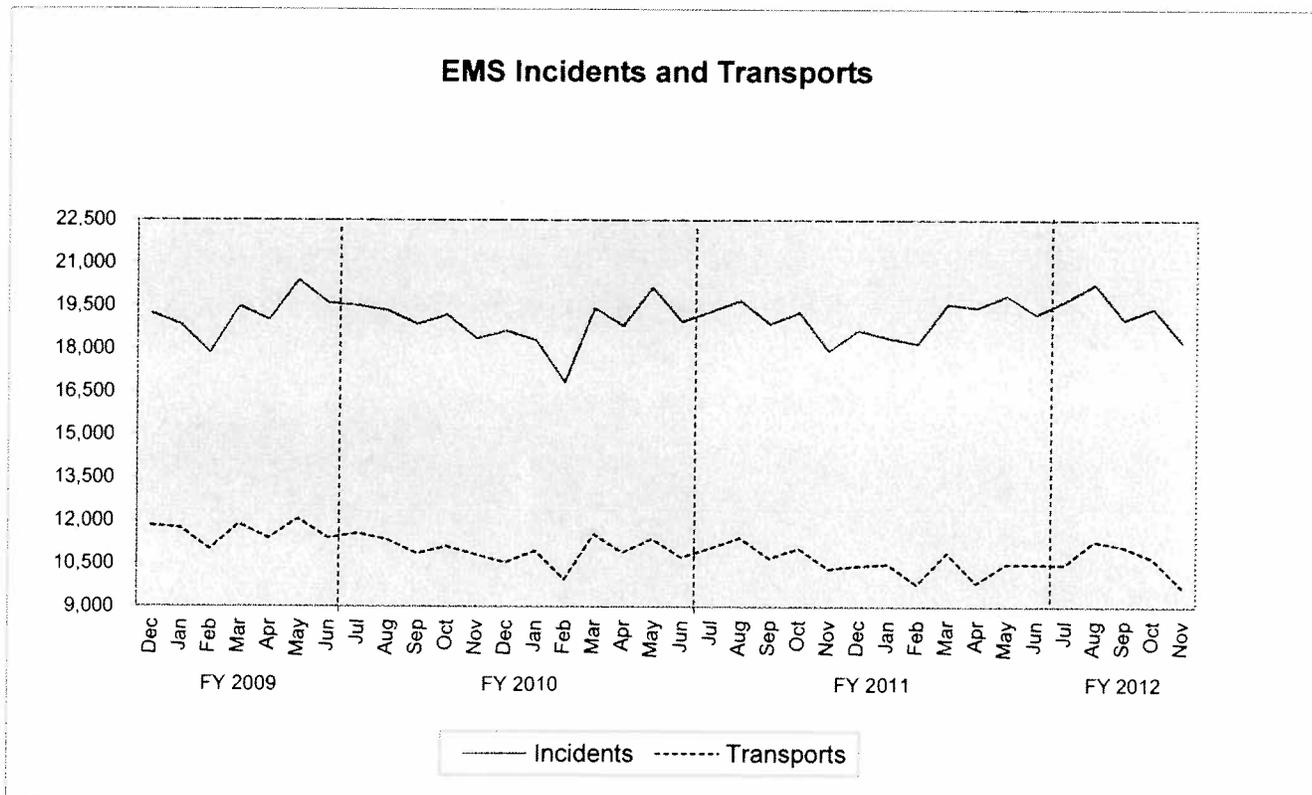


\*Excludes Delinquent Parking Collections

# TREND INDICATORS - ADMINISTRATION AND REGULATORY AFFAIRS



## TREND INDICATORS - AMBULANCE SERVICES

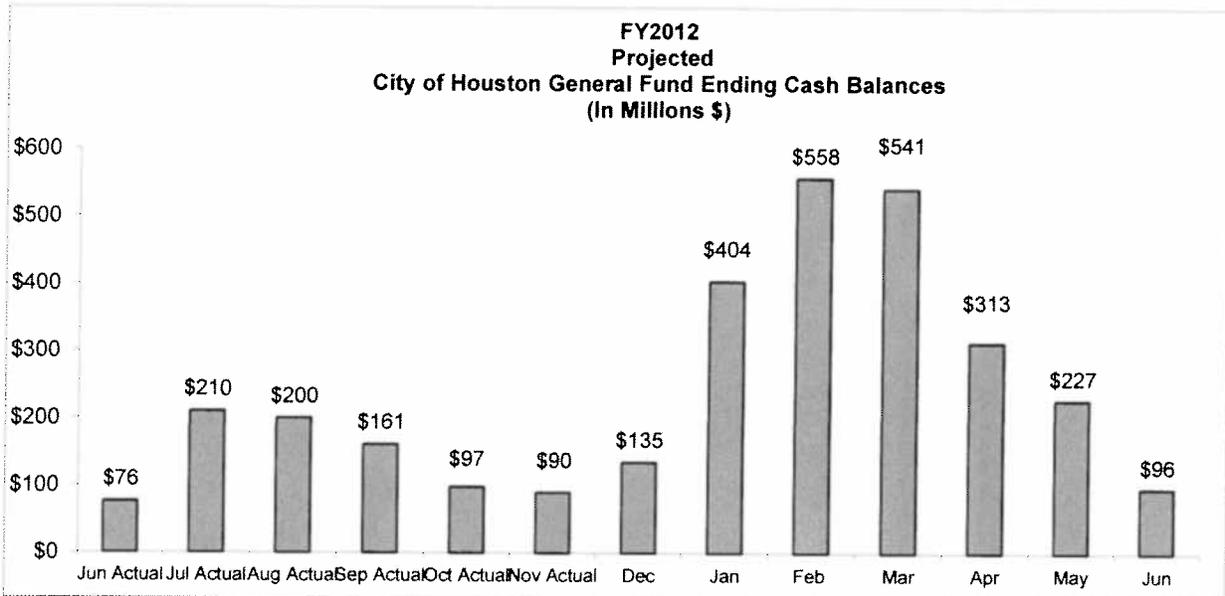
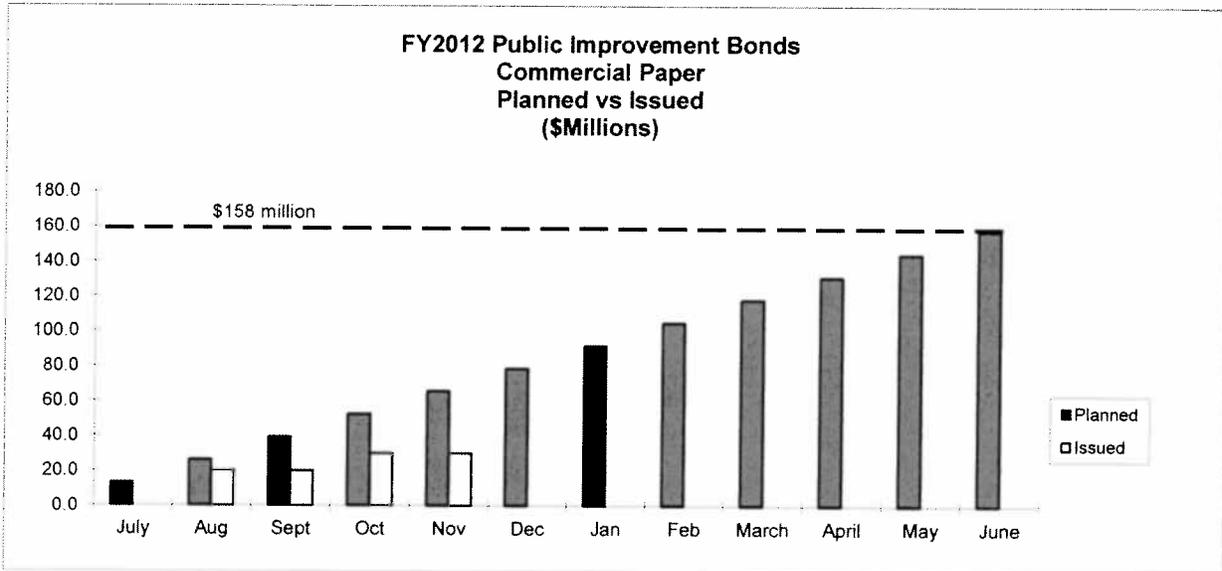
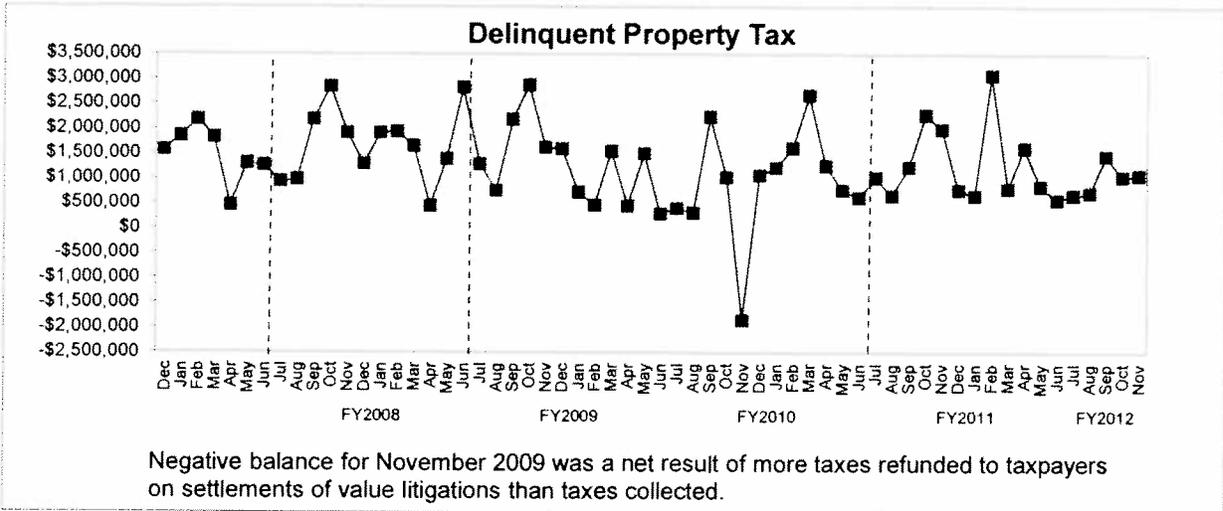


\*The decline in collection in March-May 2010 results from delays in reimbursement from Medicare. The Medicare holdbacks of \$2.421M were received 7/2/10 and accrued back to FY10.

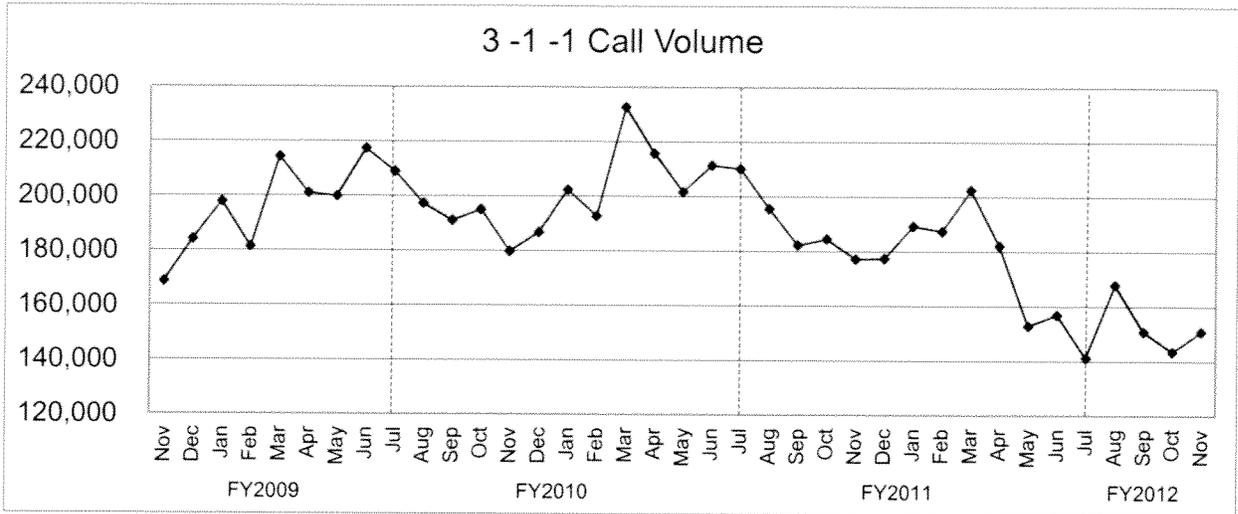
\*\*EMS rates incr. from \$415 to \$1,000 on 12/1/10. Collections are for service prior to Dec. 1st thus significant decr. in collection ratio.

\*\*\*Decline in Jan '11 & Feb '11 collections due to a delay in the processing of claims by Medicare. (fractional mileage change)

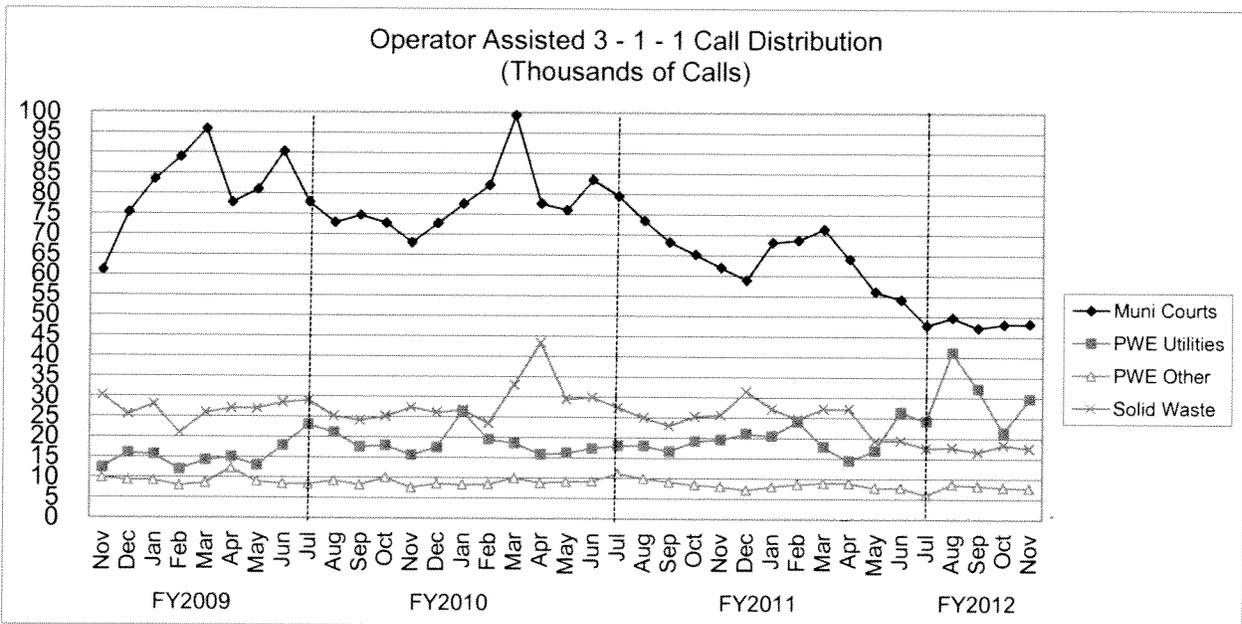
## TREND INDICATORS - MISCELLANEOUS



TREND INDICATORS - MISCELLANEOUS



3-1-1 became fully operational in August 2001



4 largest users of operator assisted 3-1-1 calls.