# AVIATION FUND

## Department Description and Mission

The mission of the Houston Airport System (HAS) is to connect the people, businesses, cultures, and economies of the world to Houston.

Our vision is to seek to become a high performance organization that establishes the Houston Airport System as the airport standard of excellence in the Americas.

The core values of HAS are relationships, innovation, service and excellence (R.I.S.E.).

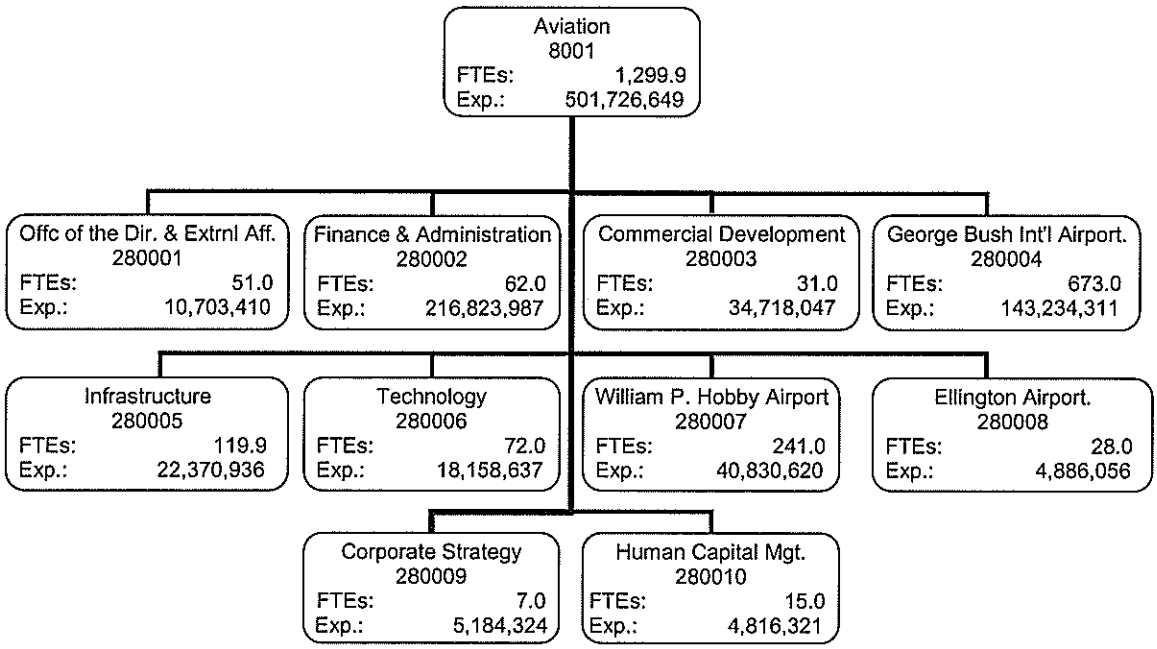
**Short-Term Goals**

- Open the William P. Hobby Airport (HOU) international terminal and related products on-time and on-budget.
- Implement the George Bush Intercontinental Airport (IAH) Terminal Redevelopment Program Executive Program Manager (ITRP EPM) and Program Manager Support Services (PMSS) contracts.
- Develop the Ellington Airport (EFD) Spaceport business plan.
- Maintain at least 1.5x debt service coverage. (This is the ratio of revenues available annually for debt service payments over the total debt service payment.)

**Long-Term Goals**

- Maintain at least 1.5x debt service coverage.
- Open IAH Terminal Redevelopment Program on-time and under budget.
- Continue the pursuit of spaceport business opportunities and real estate development at EFD in an effort to reverse trend of operating losses.
- Add services to enhance the customer experience.

## Department Organization



**Fund Summary**

**Fund Name : HAS-Revenue Fund**
**Business Area : Houston Airport System**
**Fund No./Bus. Area No. : 8001 / 2800**

| | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|
| Beginning Fund Balance | 0 | 0 | **0** |
| Current Revenues | 484,633,726 | 484,633,726 | **501,726,649** |
| Total Available Resources | 484,633,726 | 484,633,726 | **501,726,649** |
| Maintenance and Operations | 304,526,380 | 277,439,952 | **299,744,676** |
| Debt Services | 109,931,100 | 110,777,953 | **135,345,732** |
| Renewal / Replacement Cap. Exps. | 0 | 2,550,000 | **0** |
| System Improvements | 70,069,746 | 93,759,321 | **66,529,741** |
| Other Interest | 106,500 | 106,500 | **106,500** |
| Total Expenditures | 484,633,726 | 484,633,726 | **501,726,649** |
| Planned Ending Fund Balance | 0 | 0 | **0** |
| Total Budget | 484,633,726 | 484,633,726 | **501,726,649** |

**Business Area Budget Summary**

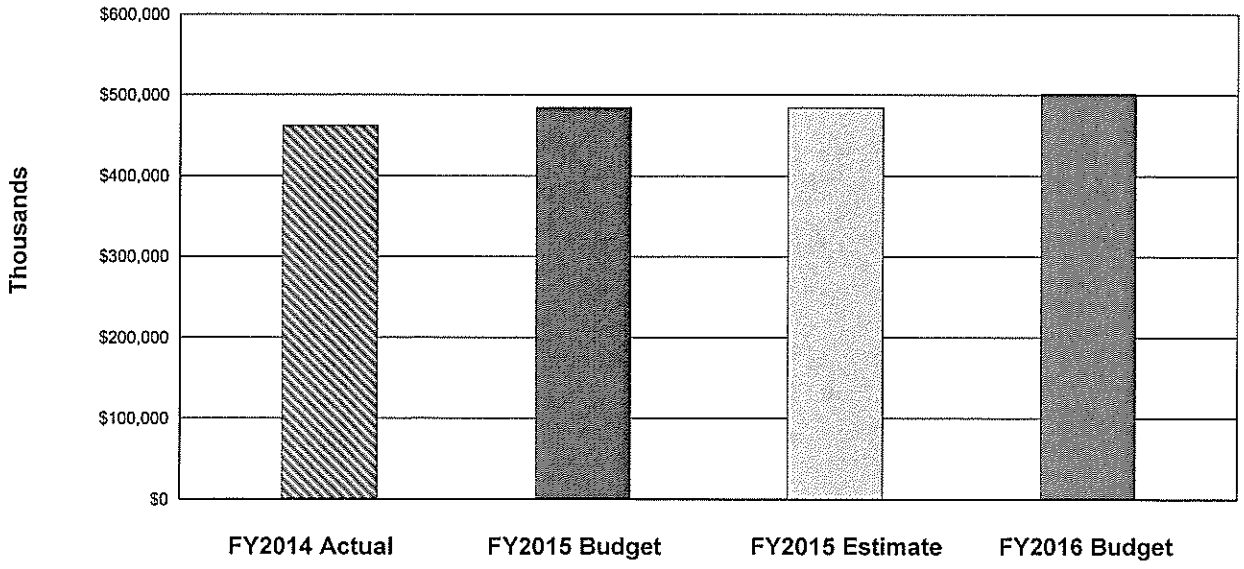
**Fund Name : HAS-Revenue Fund**
**Business Area : Houston Airport System**
**Fund No. /Bus. Area No. : 8001 / 2800**

| | | FY2014 Actual | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|---|
| Expenditures | Personnel Services | 108,520,368 | 114,927,378 | 102,367,307 | **112,161,926** |
| | Supplies | 8,822,415 | 9,443,047 | 8,860,451 | **9,980,556** |
| | Other Services and Charges | 149,957,288 | 177,801,161 | 164,133,316 | **175,177,355** |
| | Non-Capital Equipment | 1,338,417 | 2,354,794 | 2,078,878 | **2,424,839** |
| | Total M & O Expenditures | 268,638,488 | 304,526,380 | 277,439,952 | **299,744,676** |
| | Debt Service & Other Uses | 194,065,853 | 180,107,346 | 207,193,774 | **201,981,973** |
| | Total Expenditure | 462,704,341 | 484,633,726 | 484,633,726 | **501,726,649** |
| Revenues | | 460,824,313 | 484,633,726 | 484,633,726 | **501,726,649** |
| Staffing | Full-Time Equivalents - Civilian | 1,272.5 | 1,404.5 | 1,221.5 | **1,299.9** |
| | Full-Time Equivalents - Classified | 0.0 | 0.0 | 0.0 | **0.0** |
| | Full-Time Equivalents - Cadets | 0.0 | 0.0 | 0.0 | **0.0** |
| | Total | 1,272.5 | 1,404.5 | 1,221.5 | **1,299.9** |
| | Full-Time Equivalents - Overtime | 90.7 | 45.0 | 54.6 | **54.7** |

**Significant Budget Changes and Highlights**

- o The FY2016 Budget provides funding for health benefits and pension contribution.
- o An assumed increase in enplaned passenger numbers of 3.2% over the FY2015 estimate.
- o Increased operating expenses related to the opening of the international concourse, parking garage and related facilities at William P. Hobby Airport.
- o A $5.4M (2.5%) increase in nonairline revenues (terminal, rental car, and other concessions; parking; land and building leases, etc.) related to increased passenger numbers and reprogrammed terminal concession facilities.

**HAS-Revenue Fund**
**Houston Airport System**
**Expenditure Summary**



**Business Area Performance Measures**

**Fund Name : HAS-Revenue Fund**
**Business Area : Houston Airport System**
**Fund No. /Bus. Area No. : 8001 / 2800**

| Performance Measure | Priority | FY2014 Actual | FY2015 Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|---|
| Airline Costs per Enplaned Passenger (CPE) for HOU | F | $6.20 | $7.02 | $6.53 | $6.78 |
| Airline Costs per Enplaned Passenger (CPE) for IAH | F | $10.44 | $10.97 | $10.56 | $10.77 |
| Number of Airports Served by More Than 1 Airline | J,I | N/A | 59 | 61 | 65 |
| Passengers Clearing Customs and Border Protection within 30 Minutes (HOU) | Q | N/A | N/A | N/A | 80% |
| Passengers Clearing Customs and Border Protection within 30 Minutes (IAH) | Q | N/A | 80% | 80% | 80% |
| Passengers Clearing TSA within 12 Minutes (HOU) | Q | N/A | 95% | 95% | 95% |
| Passengers Clearing TSA within 12 Minutes (IAH) | Q | N/A | 95% | 95% | 95% |
| Expenditures Budget vs Actual Utilization | F | 100% | 98% | 100% | 98% |
| Revenues Budget vs Actual Utilization | F | 100% | 100% | 100% | 100% |

Mayor's Five Priorities: Jobs and Sustainable Development (J) Public Safety (P) Infrastructure (I)
Fiscal Responsibility (F) Quality of Life (Q)

**Division Summary**

**Fund Name : HAS-Revenue Fund**
**Business Area : Houston Airport System**
**Fund No. /Bus Area No. : 8001 / 2800**

| Division Description | FY2014 Actual FTEs | FY2014 Actual Costs $ | FY2015 Estimate FTEs | FY2015 Estimate Costs $ | FY2016 Budget FTEs | FY2016 Budget Costs $ |
|---|---|---|---|---|---|---|
| **Office of the Director & External Affairs 280001** | | | | | | |
| This group consists of the Director's Office, Safety & Emergency Management, Internal Audit, Activation Team, ITRP, External Affairs and Office of Business Opportunity. | 41.4 | 7,975,269 | 42.0 | 10,279,707 | **51.0** | **10,703,410** |
| **Finance & Administration 280002** | | | | | | |
| This group consists of Finance & Accounting, Supply Chain Management and Corporate Services. It exists to ensure that HAS generates the financial resources required to provide the facilities and services that passengers want. | 71.8 | 220,732,831 | 72.0 | 226,098,931 | **62.0** | **216,823,987** |
| **Commercial Development 280003** | | | | | | |
| The Commercial Development organization plans and directs parking facilities and products, concession programs, real estate and air service development to maximize customer choice and experience, and grow non-airline revenue. | 17.8 | 25,065,280 | 26.0 | 29,869,239 | **31.0** | **34,718,047** |
| **George Bush Intercontinental Airport 280004** | | | | | | |
| George Bush Intercontinental Airport (IAH) ensures the highest level of customer service for all passengers, visitors, tenants and team members through a safe, secure and efficient operating environment by maintaining strict compliance with federal, state and local government regulations. | 688.4 | 129,036,918 | 641.0 | 136,957,529 | **673.0** | **143,234,311** |
| **Infrastructure 280005** | | | | | | |
| Infrastructure is responsible for the planning, design, construction and maintenance policy of all HAS physical infrastructure, to consistently provide world-class airport airside, terminal and landside facilities, developed and maintained to optimize sustainability and life-cycle costs. | 76.6 | 19,333,918 | 92.0 | 17,479,759 | **119.9** | **22,370,936** |
| **Technology 280006** | | | | | | |
| The HAS Technology Division exists to provide technology systems and information desired by travelers and business partners. | 60.4 | 14,858,848 | 68.0 | 16,548,375 | **72.0** | **18,158,637** |

**Division Summary**

**Fund Name : HAS-Revenue Fund**
**Business Area : Houston Airport System**
**Fund No. /Bus Area No. : 8001 / 2800**

| Division Description | FY2014 Actual FTEs | FY2014 Actual Costs $ | FY2015 Estimate FTEs | FY2015 Estimate Costs $ | FY2016 Budget FTEs | FY2016 Budget Costs $ |
|---|---|---|---|---|---|---|
| **William P. Hobby Airport 280007** | | | | | | |
| William P. Hobby Airport (HOU) provides a safe, secure and efficient airport that focuses attention on the needs of its customers, the talent of its employees and the vision of the Aviation department. HOU's objective is to establish the most efficient and cost effective organization possible within the current economic environment. | 268.3 | 35,658,121 | 231.5 | 38,135,428 | **241.0** | **40,830,620** |
| **Ellington Airport 280008** | | | | | | |
| Ellington Airport (EFD) provides a safe, secure and efficient airport that focuses attention on the needs of its customers, the talent of its employees and the vision of the Aviation department. EFD's objective is to establish the most efficient and cost effective organization possible within the current economic environment. Additionally, EFD is responsible for the development of the Houston Spaceport. | 26.3 | 4,102,562 | 29.0 | 3,771,098 | **28.0** | **4,886,056** |
| **Corporate Strategy 280009** | | | | | | |
| This group consists of Corporate Strategy which provides strategic oversight, guidance and support to all HAS divisions in the areas of strategic planning, process improvement and enterprise risk management. | 9.6 | 1,918,198 | 7.0 | 1,178,386 | **7.0** | **5,184,324** |
| **Human Capital Management 280010** | | | | | | |
| The Human Capital Management division serves the customer by focusing on HAS most valuable asset - its team members. | 11.9 | 4,022,396 | 13.0 | 4,315,274 | **15.0** | **4,816,321** |
| **Total** | **1,272.5** | **462,704,341** | **1,221.5** | **484,633,726** | **1,299.9** | **501,726,649** |

Business Area Roster Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Job Description | Pay Grade | FY2015 Current Budget FTE | FY2016 Budget FTE | Change |
|---|---|---|---|---|
| ACCOUNTANT | 17 | 3.0 | 3.0 | 0.0 |
| ACCOUNTANT ASSOCIATE | 14 | 4.0 | 4.0 | 0.0 |
| ACCOUNTANT SUPERVISOR | 24 | 3.0 | 3.0 | 0.0 |
| ACCOUNTING SERVICES SUPERVISOR | 17 | 1.0 | 1.0 | 0.0 |
| ADMINISTRATION MANAGER | 26 | 2.0 | 2.0 | 0.0 |
| ADMINISTRATION MANAGER (EXEC) | 26 | 1.0 | 1.0 | 0.0 |
| ADMINISTRATIVE AIDE | 10 | 4.0 | 2.0 | (2.0) |
| ADMINISTRATIVE ASSISTANT | 17 | 18.0 | 17.0 | (1.0) |
| ADMINISTRATIVE ASSISTANT (EXEC) | 17 | 0.0 | 1.0 | 1.0 |
| ADMINISTRATIVE ASSOCIATE | 13 | 7.0 | 4.0 | (3.0) |
| ADMINISTRATIVE COORDINATOR | 24 | 11.0 | 13.0 | 2.0 |
| ADMINISTRATIVE SPECIALIST | 20 | 17.0 | 18.0 | 1.0 |
| ADMINISTRATIVE SUPERVISOR | 22 | 3.0 | 4.0 | 1.0 |
| AIRPORT BUSINESS DEVELOPMENT COORDINATOR | 29 | 8.0 | 7.0 | (1.0) |
| AIRPORT COMMUNICATIONS OPERATOR | 13 | 25.0 | 26.0 | 1.0 |
| AIRPORT OPERATIONS ASSISTANT | 13 | 70.5 | 87.0 | 16.5 |
| AIRPORT OPERATIONS COORDINATOR | 20 | 44.0 | 41.0 | (3.0) |
| AIRPORT OPERATIONS SPECIALIST | 17 | 37.0 | 37.0 | 0.0 |
| AIRPORT OPERATIONS SUPERVISOR | 23 | 44.0 | 44.0 | 0.0 |
| AIRPORT SECURITY COORDINATOR | 25 | 5.0 | 5.0 | 0.0 |
| AIRPORT SECURITY INVESTIGATOR | 23 | 4.0 | 4.0 | 0.0 |
| AIRPORT SUPERINTENDENT | 25 | 20.0 | 22.0 | 2.0 |
| AIRPORT SUPERVISOR | 18 | 62.0 | 60.0 | (2.0) |
| AIRPORT SYSTEMS TECHNICIAN | 17 | 6.0 | 6.0 | 0.0 |
| ASSISTANT AIRPORT MANAGER | 29 | 3.0 | 2.0 | (1.0) |
| ASSISTANT AIRPORT SUPERINTENDENT | 22 | 6.0 | 4.0 | (2.0) |
| ASSISTANT CITY ATTORNEY I | 24 | 0.0 | 1.0 | 1.0 |
| ASSISTANT DIRECTOR (EXEC) | 32 | 16.0 | 20.0 | 4.0 |
| ASSISTANT DIRECTOR-AVIATION (EXEC) | 34 | 4.0 | 7.0 | 3.0 |
| ASSISTANT ELECTRICAL SUPERVISOR | 22 | 6.0 | 6.0 | 0.0 |
| ASSISTANT PROJECT MANAGER | 20 | 2.0 | 1.0 | (1.0) |
| AVIATION DIRECTOR | 38 | 1.0 | 1.0 | 0.0 |
| BUYER | 16 | 0.0 | 1.0 | 1.0 |
| CARPENTER | 14 | 10.0 | 10.0 | 0.0 |
| CEMENT FINISHER | 11 | 4.0 | 3.0 | (1.0) |
| CHIEF ARCHITECT | 31 | 3.0 | 3.0 | 0.0 |
| CONTRACT ADMINISTRATOR | 22 | 9.0 | 9.0 | 0.0 |
| CONTRACT COMPLIANCE OFFICER | 15 | 3.0 | 2.0 | (1.0) |
| CONTRACT COMPLIANCE SUPERVISOR | 22 | 1.0 | 1.0 | 0.0 |
| CUSTOMER SERVICE CLERK | 10 | 1.0 | 1.0 | 0.0 |
| CUSTOMER SERVICE REP. I | 13 | 2.0 | 1.0 | (1.0) |
| CUSTOMER SERVICE REP. II | 15 | 2.0 | 4.0 | 2.0 |
| CUSTOMER SERVICE REP. III | 16 | 1.0 | 1.0 | 0.0 |
| DEPUTY AIRPORT MANAGER (EXEC) | 31 | 1.0 | 0.0 | (1.0) |
| DEPUTY ASSISTANT DIRECTOR (EXEC) | 30 | 9.0 | 8.0 | (1.0) |
| DEPUTY DIRECTOR (EXEC) | 34 | 4.0 | 3.0 | (1.0) |
| DEPUTY DIRECTOR-AVIATION (EXEC) | 36 | 4.0 | 4.0 | 0.0 |
| DIVISION MANAGER | 29 | 21.0 | 29.0 | 8.0 |
| DIVISION MANAGER (EXEC) | 29 | 3.0 | 3.0 | 0.0 |
| ELECTRICAL SUPERINTENDENT | 26 | 3.0 | 3.0 | 0.0 |
| ELECTRICIAN | 18 | 30.0 | 29.0 | (1.0) |
| ENGINEER | 26 | 3.0 | 3.0 | 0.0 |
| ENVIRONMENTAL INVESTIGATOR III | 20 | 1.0 | 1.0 | 0.0 |
| ENVIRONMENTAL INVESTIGATOR V | 28 | 1.0 | 1.0 | 0.0 |
| EQUIPMENT OPERATOR I | 8 | 28.0 | 25.0 | (3.0) |
| EQUIPMENT OPERATOR II | 10 | 24.0 | 22.0 | (2.0) |

Business Area Roster Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Job Description | Pay Grade | FY2015 Current Budget FTE | FY2016 Budget FTE | Change |
|---|---|---|---|---|
| EQUIPMENT OPERATOR III | 13 | 26.0 | 27.0 | 1.0 |
| EQUIPMENT WORKER | 13 | 3.0 | 2.0 | (1.0) |
| EXECUTIVE OFFICE ASSISTANT | 15 | 3.0 | 0.0 | (3.0) |
| EXECUTIVE RECRUITER | 27 | 1.0 | 1.0 | 0.0 |
| EXECUTIVE STAFF ANALYST (EXEC) | 30 | 2.0 | 1.0 | (1.0) |
| FINANCIAL ANALYST II | 18 | 1.0 | 1.0 | 0.0 |
| FINANCIAL ANALYST III | 21 | 4.0 | 3.0 | (1.0) |
| FINANCIAL ANALYST IV | 25 | 0.0 | 2.0 | 2.0 |
| GIS ANALYST | 20 | 1.0 | 2.0 | 1.0 |
| GIS SUPERVISOR | 26 | 1.0 | 1.0 | 0.0 |
| GRADUATE ENGINEER | 22 | 2.0 | 3.0 | 1.0 |
| GRAPHIC DESIGNER | 17 | 1.0 | 1.0 | 0.0 |
| GROUND TRANSPORTATION REP. | 8 | 50.0 | 48.0 | (2.0) |
| INFORMATION SYSTEMS ADMIN. (EXEC) | 30 | 1.0 | 1.0 | 0.0 |
| INSPECTOR | 18 | 27.0 | 28.0 | 1.0 |
| INSTRUMENT PERSON | 11 | 2.0 | 2.0 | 0.0 |
| INVENTORY MANAGEMENT CLERK | 9 | 11.0 | 12.0 | 1.0 |
| INVENTORY MANAGEMENT SUPERVISOR | 17 | 0.0 | 1.0 | 1.0 |
| IRM MANAGER | 29 | 2.0 | 2.0 | 0.0 |
| IT PROJECT MANAGER | 28 | 15.0 | 17.0 | 2.0 |
| LABORATORY TECHNICIAN | 6 | 0.0 | 1.0 | 1.0 |
| LABORER | 4 | 190.0 | 183.0 | (7.0) |
| MAINTENANCE MECHANIC I | 8 | 17.0 | 15.0 | (2.0) |
| MAINTENANCE MECHANIC II | 12 | 5.0 | 4.0 | (1.0) |
| MAINTENANCE MECHANIC III | 14 | 43.0 | 43.0 | 0.0 |
| MAINTENANCE SUPERVISOR | 16 | 2.0 | 2.0 | 0.0 |
| MANAGEMENT ANALYST II | 18 | 1.0 | 2.0 | 1.0 |
| MANAGEMENT ANALYST III | 21 | 5.0 | 5.0 | 0.0 |
| MANAGEMENT ANALYST IV | 25 | 5.0 | 5.0 | 0.0 |
| MANAGING ENGINEER | 31 | 5.0 | 8.0 | 3.0 |
| OFFICE SUPERVISOR | 17 | 1.0 | 1.0 | 0.0 |
| PAINTER | 11 | 21.0 | 19.0 | (2.0) |
| PAINTER LEADER | 15 | 1.0 | 1.0 | 0.0 |
| PARTY CHIEF | 19 | 2.0 | 2.0 | 0.0 |
| PROCUREMENT SPECIALIST | 24 | 3.0 | 3.0 | 0.0 |
| PROGRAMMER ANALYST IV | 25 | 1.0 | 1.0 | 0.0 |
| PROJECT MANAGER | 24 | 11.0 | 11.0 | 0.0 |
| PROJECT TECHNICIAN III | 17 | 4.0 | 2.0 | (2.0) |
| PROJECT TECHNICIAN IV | 20 | 0.0 | 4.0 | 4.0 |
| PUBLIC INFORMATION OFFICER | 26 | 0.0 | 1.0 | 1.0 |
| PUBLIC INFORMATION OFFICER (EXEC) | 26 | 1.0 | 0.0 | (1.0) |
| PURCHASING MANAGER | 27 | 0.0 | 1.0 | 1.0 |
| RECORDS ADMINISTRATOR | 23 | 0.0 | 1.0 | 1.0 |
| REGULATORY INVESTIGATOR | 11 | 4.0 | 4.0 | 0.0 |
| SAFETY ADMINISTRATOR | 27 | 1.0 | 1.0 | 0.0 |
| SAFETY OFFICER | 21 | 1.0 | 1.0 | 0.0 |
| SECURITY OFFICER | 8 | 53.0 | 47.0 | (6.0) |
| SEMI-SKILLED LABORER | 6 | 52.0 | 57.0 | 5.0 |
| SENIOR ACCOUNTANT | 20 | 5.0 | 5.0 | 0.0 |
| SENIOR AIRPORT COMMUNICATIONS OPERATOR | 15 | 14.0 | 14.0 | 0.0 |
| SENIOR AIRPORT MANAGER (EXEC) | 35 | 1.0 | 0.0 | (1.0) |
| SENIOR AIRPORT PROPERTIES REPRESENTATIVE | 26 | 6.0 | 8.0 | 2.0 |
| SENIOR AIRPORT SYSTEMS TECHNICIAN | 20 | 6.0 | 6.0 | 0.0 |
| SENIOR ARCHITECT | 29 | 1.0 | 0.0 | (1.0) |
| SENIOR ASSISTANT CITY ATTORNEY I | 32 | 2.0 | 1.0 | (1.0) |
| SENIOR ASSISTANT CITY ATTORNEY II | 35 | 2.0 | 1.0 | (1.0) |

Business Area Roster Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Job Description | Pay Grade | FY2015 Current Budget FTE | FY2016 Budget FTE | Change |
|---|---|---|---|---|
| SENIOR COMMUNICATIONS SPECIALIST | 20 | 1.0 | 2.0 | 1.0 |
| SENIOR CONTRACT ADMINISTRATOR | 27 | 1.0 | 1.0 | 0.0 |
| SENIOR CONTRACT COMPLIANCE OFFICER | 18 | 2.0 | 1.0 | (1.0) |
| SENIOR CUSTOMER SERVICE CLERK | 12 | 1.0 | 2.0 | 1.0 |
| SENIOR GIS ANALYST | 24 | 1.0 | 1.0 | 0.0 |
| SENIOR GIS TECHNICIAN | 17 | 1.0 | 0.0 | (1.0) |
| SENIOR INSPECTOR | 22 | 7.0 | 7.0 | 0.0 |
| SENIOR INVENTORY MANAGEMENT CLERK | 12 | 5.0 | 4.0 | (1.0) |
| SENIOR IT PROJECT MANAGER (EXEC) | 30 | 0.0 | 1.0 | 1.0 |
| SENIOR MARKETING SPECIALIST | 28 | 2.0 | 2.0 | 0.0 |
| SENIOR MICROCOMPUTER ANALYST | 23 | 12.0 | 12.0 | 0.0 |
| SENIOR OFFICE ASSISTANT | 12 | 6.0 | 5.0 | (1.0) |
| SENIOR PARALEGAL | 19 | 1.0 | 1.0 | 0.0 |
| SENIOR PAYROLL CLERK | 13 | 3.0 | 3.0 | 0.0 |
| SENIOR PROCUREMENT SPECIALIST | 27 | 9.0 | 10.0 | 1.0 |
| SENIOR PROJECT MANAGER | 27 | 9.0 | 10.0 | 1.0 |
| SENIOR REGULATORY INVESTIGATOR | 14 | 4.0 | 4.0 | 0.0 |
| SENIOR RODPERSON | 9 | 1.0 | 1.0 | 0.0 |
| SENIOR SPECIAL SERVICE REPRESENTATIVE | 15 | 4.0 | 4.0 | 0.0 |
| SENIOR STAFF ANALYST | 28 | 11.0 | 16.0 | 5.0 |
| SENIOR STAFF ANALYST (EXEC) | 28 | 1.0 | 1.0 | 0.0 |
| SENIOR SUPERINTENDENT | 27 | 14.0 | 13.0 | (1.0) |
| SIGN PROCESSOR | 9 | 3.0 | 3.0 | 0.0 |
| SPECIAL SERVICE REPRESENTATIVE | 13 | 38.0 | 39.0 | 1.0 |
| STAFF ANALYST | 26 | 11.0 | 13.9 | 2.9 |
| STUDENT INTERN II | 10 | 0.0 | 2.0 | 2.0 |
| SUPERVISING ENGINEER | 29 | 4.0 | 4.0 | 0.0 |
| SYSTEMS ACCOUNTANT II | 23 | 1.0 | 1.0 | 0.0 |
| SYSTEMS ACCOUNTANT III | 27 | 6.0 | 6.0 | 0.0 |
| SYSTEMS ACCOUNTANT IV | 29 | 3.0 | 2.0 | (1.0) |
| SYSTEMS CONSULTANT | 26 | 8.0 | 8.0 | 0.0 |
| SYSTEMS SUPPORT ANALYST III | 22 | 2.0 | 2.0 | 0.0 |
| SYSTEMS SUPPORT ANALYST IV | 25 | 6.0 | 6.0 | 0.0 |
| TRAINING COORDINATOR | 24 | 2.0 | 2.0 | 0.0 |
| **Total FTEs** | | **1,404.5** | **1,425.9** | **21.4** |
| **Less Adjustment for Civilian Vacancy Factor** | | **0.0** | **126.0** | **126.0** |
| **Full-Time Equivalents** | | **1,404.5** | **1,299.9** | **(104.6)** |

Business Area Revenue Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Commit Item | Description | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|
| **2800020002** | **Finance & Accounting** | | | |
| 428080 | Returned Check Charges | 0 | 48 | 0 |
| 431030 | Donated/Seized Asset Additions | 0 | 1,185,000 | 0 |
| 432010 | Interest on Pooled Investments | 5,268,935 | 5,968,935 | 6,450,000 |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 1,375 | 0 |
| 443060 | Ground Transport Concessions | 646,668 | 623,438 | 623,438 |
| 456255 | Misc Operating Revenue | 912 | 446 | 910 |
| 456260 | Oper Recov & Refunds | 0 | 464 | 464 |
| **2800020004** | **Supply Chain Management** | | | |
| 434205 | Sale of Scrap Metal | 0 | 10,223 | 0 |
| 434225 | Sale of Non-Capital Equip. & Merchandise | 0 | 22,173 | 0 |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 2,058 | 0 |
| **2800040003** | **EFD Operations** | | | |
| 426420 | Building Space Rental Fees | 47,808 | 49,635 | 49,634 |
| 434240 | Sale of Capital Assets-Land/Streets | 500,000 | 0 | 0 |
| 441020 | Aviation Fuel Revenue | 266,526 | 239,643 | 307,118 |
| 442050 | Hangar Rental Fees | 920,112 | 920,842 | 946,902 |
| 442060 | Grounds Rental Fees | 381,190 | 396,639 | 400,939 |
| 443080 | Special Events Concessions | 24,489 | 25,224 | 25,980 |
| 456175 | Disposal Fees | 0 | 0 | 1,680 |
| 456253 | Badging Fees | 2,196 | 2,200 | 820 |
| 456255 | Misc Operating Revenue | 6,912 | 6,572 | 10,871 |
| 456260 | Oper Recov & Refunds | 56,736 | 56,736 | 56,736 |
| **2800040005** | **HOU Management** | | | |
| 426420 | Building Space Rental Fees | 232,812 | 215,166 | 217,404 |
| 431030 | Donated/Seized Asset Additions | 0 | 916,842 | 0 |
| 441010 | Signatory Landings | 15,605,942 | 14,872,698 | 13,283,000 |
| 441020 | Aviation Fuel Revenue | 823,224 | 938,258 | 938,258 |
| 441030 | Aircraft Parking Revenue | 228,888 | 128,888 | 228,888 |
| 442030 | Terminal Space Rental Fees | 25,689,946 | 24,849,168 | 29,859,000 |
| 442035 | Terminal Space Nonair Rental Fees | 509,256 | 517,409 | 517,411 |
| 442040 | Cargo Building Rental Fees | 174,660 | 177,518 | 177,518 |
| 442050 | Hangar Rental Fees | 3,258,646 | 3,223,053 | 3,273,334 |
| 442060 | Grounds Rental Fees | 1,844,254 | 1,925,216 | 2,100,893 |
| 443050 | Auto Rental Concessions | 9,296,484 | 9,513,361 | 9,793,048 |
| 443060 | Ground Transport Concessions | 1,741,094 | 1,909,293 | 1,944,920 |
| 443190 | Retail Concessions | 10,421,220 | 11,203,591 | 12,494,935 |
| 447020 | Garage Parking Revenue | 22,153,492 | 23,296,170 | 26,423,672 |
| 456175 | Disposal Fees | 82,992 | 68,993 | 60,705 |
| 456253 | Badging Fees | 133,644 | 153,641 | 168,427 |
| 456255 | Misc Operating Revenue | 37,176 | 66,373 | 35,256 |
| 456260 | Oper Recov & Refunds | 475,344 | 445,759 | 445,759 |
| **2800040015** | **IAH Facil Mgmnt.** | | | |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 6,395 | 0 |
| **2800040016** | **IAH Management** | | | |
| 426420 | Building Space Rental Fees | 5,984,891 | 5,984,738 | 6,200,091 |
| 434240 | Sale of Capital Assets-Land/Streets | 100,000 | 370,889 | 0 |

Business Area Revenue Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Commit Item | Description | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|
| 434245 | Sale of Capital Assets - Vehicles | 0 | 49,634 | 0 |
| 434510 | Prior Year Revenue | 3,389,770 | 2,555,091 | 0 |
| 441010 | Signatory Landings | 80,630,110 | 78,592,440 | 79,672,000 |
| 441015 | Carrier Incentive Program | (3,500,000) | (5,500,000) | (3,500,000) |
| 441020 | Aviation Fuel Revenue | 340,620 | 367,510 | 367,510 |
| 441030 | Aircraft Parking Revenue | 2,302,248 | 2,402,248 | 2,302,248 |
| 442030 | Terminal Space Rental Fees | 152,601,011 | 144,942,116 | 154,485,000 |
| 442035 | Terminal Space Nonair Rental Fees | 899,991 | 1,074,207 | 874,644 |
| 442040 | Cargo Building Rental Fees | 2,222,595 | 2,336,613 | 2,396,888 |
| 442050 | Hangar Rental Fees | 2,195,403 | 2,195,085 | 2,328,511 |
| 442060 | Grounds Rental Fees | 6,143,580 | 6,066,432 | 6,964,525 |
| 443050 | Auto Rental Concessions | 23,168,434 | 23,731,920 | 23,582,464 |
| 443060 | Ground Transport Concessions | 5,953,462 | 6,315,122 | 6,331,972 |
| 443190 | Retail Concessions | 30,032,689 | 31,611,705 | 30,235,199 |
| 445050 | Cell Tower Revenue | 829,668 | 880,863 | 880,863 |
| 447020 | Garage Parking Revenue | 68,114,212 | 71,934,156 | 75,160,109 |
| 452030 | Miscellaneous Revenue | 0 | 1,825,000 | 0 |
| 456175 | Disposal Fees | 187,956 | 141,955 | 140,041 |
| 456253 | Badging Fees | 645,720 | 725,719 | 765,874 |
| 456255 | Misc Operating Revenue | 216,060 | 546,831 | 200,765 |
| 456260 | Oper Recov & Refunds | 1,343,748 | 1,500,025 | 1,500,025 |
| **2800040017** | **IAH Airfied&Grnd** | | | |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 27,365 | 0 |
| **2800040019** | **IAH Operations** | | | |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 3,350 | 0 |
| **2800040023** | **IAH PhysPlantMai** | | | |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 1,936 | 0 |
| **2800050004** | **HAS-INF Construction** | | | |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 9,701 | 0 |
| **2800060004** | **IAH HPD** | | | |
| 434245 | Sale of Capital Assets - Vehicles | 0 | 1,632 | 0 |
| **Total** | **Houston Airport System** | **484,633,726** | **484,633,726** | **501,726,649** |

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Commit Item | Description | FY2014 Actual | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|---|
| 500010 | Salary Base Pay - Civilian | 60,045,125 | 68,606,331 | 60,228,299 | **67,712,058** |
| 500030 | Salary Part Time - Civilian | 503,205 | 458,425 | 473,790 | **682,515** |
| 500060 | Overtime - Civilian | 4,693,814 | 3,201,599 | 3,657,173 | **3,162,902** |
| 500090 | Premium Pay - Civilian | 741,032 | 742,432 | 714,140 | **718,637** |
| 500110 | Bilingual Pay - Civilian | 97,466 | 103,021 | 94,684 | **93,978** |
| 500210 | Pay for Performance-Municipal | (33,428) | 0 | 833,796 | **0** |
| 500240 | HOPE Community Service Usage | 488 | 2,100 | 874 | **0** |
| 500250 | HOPE Union Business Usage | 5,861 | 7,000 | 1,683 | **1,874** |
| 501030 | Earned Leave - Civilian | 556,040 | 0 | 0 | **0** |
| 501060 | Moving Expenses | 71,030 | 70,000 | 23,322 | **40,000** |
| 501070 | Pension - Civilian | 14,112,995 | 17,398,559 | 15,434,638 | **18,526,024** |
| 501120 | Termination Pay - Civilian | 644,979 | 650,000 | 879,435 | **960,000** |
| 502010 | FICA - Civilian | 4,864,582 | 5,545,986 | 4,806,834 | **5,488,457** |
| 503010 | Health Ins-Act Civilian | 10,518,727 | 12,305,361 | 11,049,886 | **11,172,699** |
| 503015 | Basic Life Insurance - Active Civilian | 34,841 | 40,090 | 35,912 | **39,493** |
| 503050 | Health/Life Insurance - Retiree Civilian | 7,432,125 | 1,698,683 | 1,614,308 | **1,360,000** |
| 503060 | Long Term Disability-Civilian | 104,793 | 118,791 | 103,101 | **109,085** |
| 503090 | Workers Compensation-Civilian-Admin | 106,852 | 368,012 | 332,796 | **383,430** |
| 503100 | Workers Compensation-Civilian-Claim | 827,787 | 725,000 | 802,344 | **717,000** |
| 504010 | Pension - GASB 27 Pension Accrual | 3,179,268 | 0 | 0 | **0** |
| 504020 | Compensation Contingency | 0 | 2,836,813 | 1,241,580 | **945,509** |
| 504030 | Unemployment Claims - Administration | 12,786 | 49,175 | 38,712 | **48,265** |
| **Total** | **Personnel Services** | **108,520,368** | **114,927,378** | **102,367,307** | **112,161,926** |
| 511010 | Chemical Gases & Special Fluids | 233,795 | 269,503 | 233,241 | **301,353** |
| 511015 | Cleaning & Sanitary Supplies | 1,404,794 | 1,241,755 | 1,323,433 | **1,461,435** |
| 511020 | Construction Materials | 1,331,597 | 1,514,070 | 1,483,900 | **1,526,191** |
| 511025 | Electrical Hardware & Parts | 1,093,154 | 1,258,208 | 1,123,019 | **1,318,632** |
| 511030 | Mechanical Hardware & Parts | 173,490 | 247,900 | 197,175 | **254,987** |
| 511035 | Meters Hydrants & Plumbing Supplies | 236,137 | 249,358 | 214,345 | **269,787** |
| 511040 | Audiovisual Supplies | 218,570 | 230,370 | 216,790 | **210,050** |
| 511045 | Computer Supplies | 161,290 | 143,747 | 136,108 | **149,931** |
| 511050 | Paper & Printing Supplies | 53,835 | 255,322 | 212,053 | **285,461** |
| 511055 | Publications & Printed Materials | 88,287 | 129,236 | 101,923 | **128,889** |
| 511060 | Postage | 9,695 | 14,400 | 14,697 | **11,400** |
| 511070 | Miscellaneous Office Supplies | 251,183 | 263,544 | 241,590 | **252,533** |
| 511080 | General Laboratory Supplies | 0 | 0 | 1,645 | **0** |
| 511085 | Drugs & Medical Chemicals | 787 | 0 | 33 | **0** |
| 511090 | Medical & Surgical Supplies | 136,366 | 74,542 | 110,340 | **79,820** |
| 511095 | Small Technical & Scientific Equipment | 5,221 | 20,139 | 15,939 | **32,867** |
| 511110 | Fuel | 1,378,874 | 1,476,550 | 1,335,281 | **1,511,287** |
| 511115 | Vehicle Repair & Maintenance Supplies | 77,792 | 75,700 | 72,005 | **116,300** |
| 511120 | Clothing | 432,788 | 477,615 | 380,924 | **607,291** |
| 511125 | Food Supplies | 207,106 | 294,016 | 249,408 | **446,571** |
| 511130 | Weapons Munitions & Supplies | 1,423 | 12,900 | 9,843 | **12,650** |
| 511135 | Recreational Supplies | 7,600 | 0 | 0 | **0** |
| 511140 | Landscaping & Gardening Supplies | 171,737 | 61,700 | 61,119 | **32,600** |
| 511145 | Small Tools & Minor Equipment | 213,780 | 236,150 | 217,203 | **215,220** |
| 511150 | Miscellaneous Parts & Supplies | 643,601 | 612,122 | 612,660 | **601,201** |

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Commit Item | Description | FY2014 Actual | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|---|
| 511155 | Inventory Sales | 278,444 | 250,000 | 250,000 | **125,000** |
| 511160 | Protective Gear | 9,084 | 15,000 | 14,619 | **17,100** |
| 511165 | Fire Fighting Equipment | 1,985 | 19,200 | 31,158 | **12,000** |
| **Total** | **Supplies** | **8,822,415** | **9,443,047** | **8,860,451** | **9,980,556** |
| 520100 | Temporary Personnel Services | 1,133,275 | 660,047 | 910,826 | **723,072** |
| 520101 | Janitorial Services | 142,049 | 124,627 | 116,886 | **200,866** |
| 520102 | Security Services | 0 | 4,100,124 | 2,598,277 | **3,463,860** |
| 520105 | Accounting & Auditing Services | 9,330 | 100,900 | 50,900 | **100,900** |
| 520106 | Architectural Services | 23,556 | 0 | 0 | **0** |
| 520107 | Computer Info/Contr | 1,990,500 | 2,693,150 | 3,022,236 | **2,845,800** |
| 520108 | Information Resource Services | 40,518 | 78,757 | 39,051 | **101,959** |
| 520109 | Medical Dental & Laboratory Services | 39,082 | 53,504 | 44,789 | **51,404** |
| 520110 | Management Consulting Services | 8,444,321 | 12,310,170 | 8,468,915 | **7,960,145** |
| 520111 | Real Estate Services | 60,045 | 78,500 | 80,750 | **85,000** |
| 520112 | Banking Services | 4,916 | 6,120 | 3,001 | **12,000** |
| 520113 | Photographic Services | 9,139 | 25,550 | 12,926 | **10,000** |
| 520114 | Miscellaneous Support Services | 805,641 | 1,505,583 | 1,253,559 | **1,218,829** |
| 520115 | Real Estate Lease/Office Rental | 23,969 | 22,800 | 22,584 | **22,800** |
| 520116 | Parking Services Contract | 17,417,669 | 20,547,780 | 18,653,570 | **21,126,665** |
| 520118 | Refuse Disposal | 858,837 | 1,039,851 | 897,558 | **1,097,432** |
| 520119 | Computer Eq/SW Mnt | 784,358 | 1,553,348 | 1,378,574 | **1,094,964** |
| 520120 | Communications Equipment Services | 2,453,331 | 3,340,364 | 2,395,417 | **2,653,559** |
| 520121 | IT Application Svcs | 518,251 | 541,516 | 636,027 | **572,439** |
| 520122 | Office Equipment Services | 5,829 | 10,550 | 11,191 | **11,200** |
| 520123 | Vehicle & Motor Equipment Services | 4,296 | 14,300 | 11,366 | **5,800** |
| 520124 | Other Equipment Services | 327,865 | 372,700 | 377,069 | **397,469** |
| 520126 | Construction Site Work Services | 765,742 | 0 | 491,069 | **175,000** |
| 520127 | Structural Construction Work Services | 26,924 | 0 | 0 | **0** |
| 520128 | Other Construction Work Services | 0 | 0 | 0 | **150,000** |
| 520141 | Engineering Services | 257,913 | 30,000 | 78,741 | **0** |
| 520143 | Credit/Bank Card Services | 2,048,019 | 2,119,358 | 2,197,379 | **2,279,796** |
| 520145 | Criminal Intelligence Services | 342,620 | 385,722 | 414,709 | **358,200** |
| 520151 | Parking EZ Tag Fees | 0 | 2,000 | 3,611 | **6,420** |
| 520155 | Construction Management - External Contr | 10 | 0 | 0 | **0** |
| 520158 | Computer Equipment Maintenance Services | 0 | 0 | 381 | **500** |
| 520510 | Mail/Delivery Services | 6,039 | 11,360 | 10,737 | **8,100** |
| 520515 | Print Shop Services | 49,561 | 32,646 | 31,652 | **31,400** |
| 520520 | Printing & Reproduction Services | 16,598 | 56,399 | 33,663 | **40,626** |
| 520605 | Advertising Services | 1,622,519 | 3,898,800 | 3,507,555 | **3,140,970** |
| 520705 | Insurance Fees | 4,020,122 | 4,638,974 | 3,712,655 | **3,922,114** |
| 520765 | Membership & Professional Fees | 451,166 | 431,662 | 466,400 | **417,265** |
| 520770 | Insurance Administration Fees | 60 | 0 | 0 | **0** |
| 520805 | Education & Training | 835,031 | 1,502,349 | 1,241,853 | **1,383,123** |
| 520905 | Travel - Training Related | 362,385 | 700,950 | 514,296 | **838,822** |
| 520910 | Travel - Non-Training Related | 305,112 | 720,903 | 697,249 | **653,334** |
| 521305 | Indirect Cost Recovery Payment | 2,651,941 | 2,838,374 | 2,838,374 | **3,258,744** |
| 521405 | Building Maintenance Services | 26,146,362 | 28,005,092 | 25,942,319 | **29,745,317** |
| 521410 | Sewer Services | 1,481,423 | 1,970,883 | 1,521,514 | **1,148,519** |

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Commit Item | Description | FY2014 Actual | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|---|
| 521415 | Land and Grounds Maintenance | 755,823 | 804,000 | 921,527 | **2,223,373** |
| 521435 | Water Services | 1,474,332 | 1,912,490 | 1,610,610 | **1,321,566** |
| 521505 | Electricity | 13,704,861 | 14,423,114 | 13,706,205 | **13,185,668** |
| 521510 | Natural Gas | 1,954,768 | 2,642,545 | 1,360,475 | **2,127,937** |
| 521515 | Electricity Fran Fee Exp | 432,645 | 385,020 | 356,046 | **350,792** |
| 521605 | Data Services | 314,029 | 86,916 | 225,086 | **375,437** |
| 521610 | Voice Services | 392,379 | 558,547 | 357,905 | **501,788** |
| 521620 | Voice Equipment | 15,866 | 19,818 | 16,451 | **15,700** |
| 521625 | Voice Labor | 0 | 9,278 | 4,862 | **14,301** |
| 521630 | GIS Revolving Fund Services | 184,144 | 182,578 | 181,218 | **133,837** |
| 521635 | Voice Services -Wireless | 437,122 | 451,199 | 435,418 | **472,920** |
| 521705 | Vehicle/Equipment Rental/Lease | 20,729 | 16,800 | 25,220 | **72,300** |
| 521715 | Office Equipment Rental | 270,577 | 314,973 | 286,612 | **324,990** |
| 521725 | Other Rental | 53,167 | 82,890 | 76,601 | **72,780** |
| 521730 | Parking Space Rental | 6,159 | 9,020 | 15,443 | **7,600** |
| 521905 | Legal Services | 1,303,833 | 1,316,000 | 1,531,775 | **1,672,000** |
| 522205 | Metro Commuter Passes | 5,662 | 6,492 | 7,739 | **6,500** |
| 522305 | Freight Charges | 410 | 0 | 0 | **0** |
| 522405 | Management Savings | 2,520 | 0 | 0 | **0** |
| 522430 | Misc Othr Svcs & Chrg | 2,404,235 | 4,481,782 | 3,592,618 | **4,822,514** |
| 522435 | Interest Charges Past Due Accounts | 318 | 0 | 0 | **0** |
| 522620 | Claims & Judgments | 202,579 | 109,000 | 123,675 | **100,000** |
| 522720 | Interfund Payroll Services | 314,724 | 351,164 | 345,704 | **340,553** |
| 522721 | Interfund HR Client Services | 977,750 | 1,145,330 | 1,131,387 | **1,146,584** |
| 522722 | KRONOS Service Chargeback | 56,320 | 60,462 | 60,858 | **73,630** |
| 522723 | Drainage Fee Service Chargeback | 4,581,800 | 4,581,798 | 4,581,811 | **4,782,000** |
| 522740 | Interfund Police Service | 22,515,261 | 24,686,257 | 25,763,241 | **26,039,447** |
| 522755 | Interfund Fire Protection Service | 16,581,924 | 18,082,690 | 18,141,856 | **18,868,033** |
| 522790 | Interfund Inventory Adjustments | 0 | 500 | 531 | **500** |
| 522795 | Other Interfund Services | 226,430 | 229,056 | 207,471 | **190,000** |
| 522800 | Cost of Goods Sold | 0 | 1,500 | 750 | **1,500** |
| 522805 | Interfund Network Services | 0 | 1,200 | 400 | **1,200** |
| 522840 | Houston Permitting Center Rent Chargeback | 5,630 | 6,756 | 14,114 | **15,382** |
| 522845 | Interfund Vehicle Services | 3,227,030 | 3,750,273 | 3,763,167 | **3,997,345** |
| 522910 | Indirect Cost - Expenses | 7 | 0 | 0 | **0** |
| 531160 | Issuance Expense Cost-Commercial Paper | 1,047,930 | 566,000 | 596,911 | **604,765** |
| **Total** | **Other Services and Charges** | **149,957,288** | **177,801,161** | **164,133,316** | **175,177,355** |
| 551010 | Non-Cap Office Furniture & Equipment | 272,274 | 752,820 | 368,020 | **351,293** |
| 551015 | Non-Capital Computer Equipment | 925,130 | 1,275,774 | 1,152,180 | **1,270,935** |
| 551020 | Non-Capital Communication Equipment | 82,727 | 112,800 | 87,916 | **150,544** |
| 551030 | Non-Capital Machinery & Equipment | 52,350 | 90,700 | 67,499 | **90,662** |
| 551040 | Non-Capital Other | 3,337 | 121,400 | 403,263 | **87,300** |
| 551045 | Non-Capital Vehicles/Rolling Stock | 2,599 | 1,300 | 0 | **474,105** |
| **Total** | **Non-Capital Equipment** | **1,338,417** | **2,354,794** | **2,078,878** | **2,424,839** |
| 531085 | Other Interest | 106,500 | 106,500 | 106,500 | **106,500** |
| 531090 | Arbitrage Rebate Payments | 29 | 0 | 0 | **0** |
| 532080 | System Debt Service Transfers | 97,976,422 | 109,931,100 | 110,777,953 | **135,345,732** |

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

| Commit Item | Description | FY2014 Actual | FY2015 Current Budget | FY2015 Estimate | FY2016 Budget |
|---|---|---|---|---|---|
| 532085 | Renewal & Replacement Transfer | 0 | 0 | 2,550,000 | **0** |
| 532110 | System Improvement Transfers | 92,747,055 | 68,069,746 | 90,732,238 | **64,529,741** |
| 532115 | System Operating Reserve | 3,235,847 | 2,000,000 | 3,027,083 | **2,000,000** |
| **Total** | **Debt Service and Other Uses** | **194,065,853** | **180,107,346** | **207,193,774** | **201,981,973** |
| **Grand Total Expenditures** | | **462,704,341** | **484,633,726** | **484,633,726** | **501,726,649** |