

AVIATION FUND

Department Description and Mission

The mission of the Houston Airport System (HAS) is to connect the people, businesses, cultures, and economies of the world to Houston.

Our vision is to seek to become a high performance organization that establishes the Houston Airport System as the airport standard of excellence in the Americas.

The core values of HAS are relationships, innovation, service and excellence (R.I.S.E.).

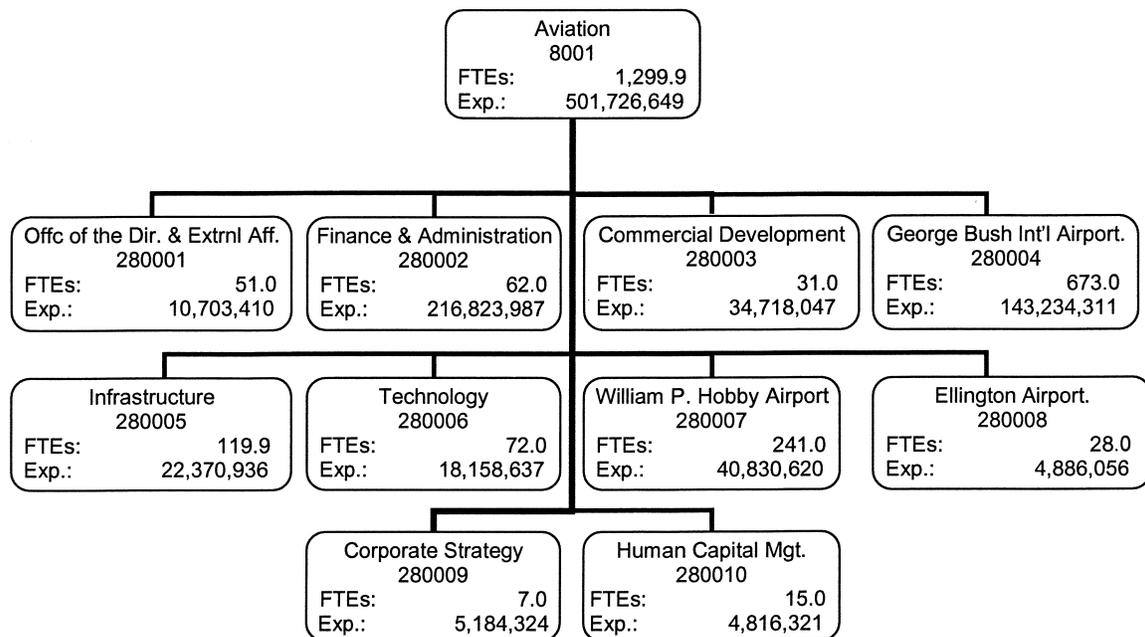
Short-Term Goals

- Open the William P. Hobby Airport (HOU) international terminal and related products on-time and on-budget.
- Implement the George Bush Intercontinental Airport (IAH) Terminal Redevelopment Program Executive Program Manager (ITRP EPM) and Program Manager Support Services (PMSS) contracts.
- Develop the Ellington Airport (EFD) Spaceport business plan.
- Maintain at least 1.5x debt service coverage. (This is the ratio of revenues available annually for debt service payments over the total debt service payment.)

Long-Term Goals

- Maintain at least 1.5x debt service coverage.
- Open IAH Terminal Redevelopment Program on-time and under budget.
- Continue the pursuit of spaceport business opportunities and real estate development at EFD in an effort to reverse trend of operating losses.
- Add services to enhance the customer experience.

Department Organization



FISCAL YEAR 2016 BUDGET

Fund Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

	<u>FY2015 Current Budget</u>	<u>FY2015 Estimate</u>	<u>FY2016 Budget</u>
Beginning Fund Balance	0	0	0
Current Revenues	484,633,726	484,633,726	501,726,649
Total Available Resources	<u>484,633,726</u>	<u>484,633,726</u>	<u>501,726,649</u>
Maintenance and Operations	304,526,380	277,439,952	299,744,676
Debt Services	109,931,100	110,777,953	135,345,732
Renewal / Replacement Cap. Exps.	0	2,550,000	0
System Improvements	70,069,746	93,759,321	66,529,741
Other Interest	106,500	106,500	106,500
Total Expenditures	<u>484,633,726</u>	<u>484,633,726</u>	<u>501,726,649</u>
Planned Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>
Total Budget	<u><u>484,633,726</u></u>	<u><u>484,633,726</u></u>	<u><u>501,726,649</u></u>



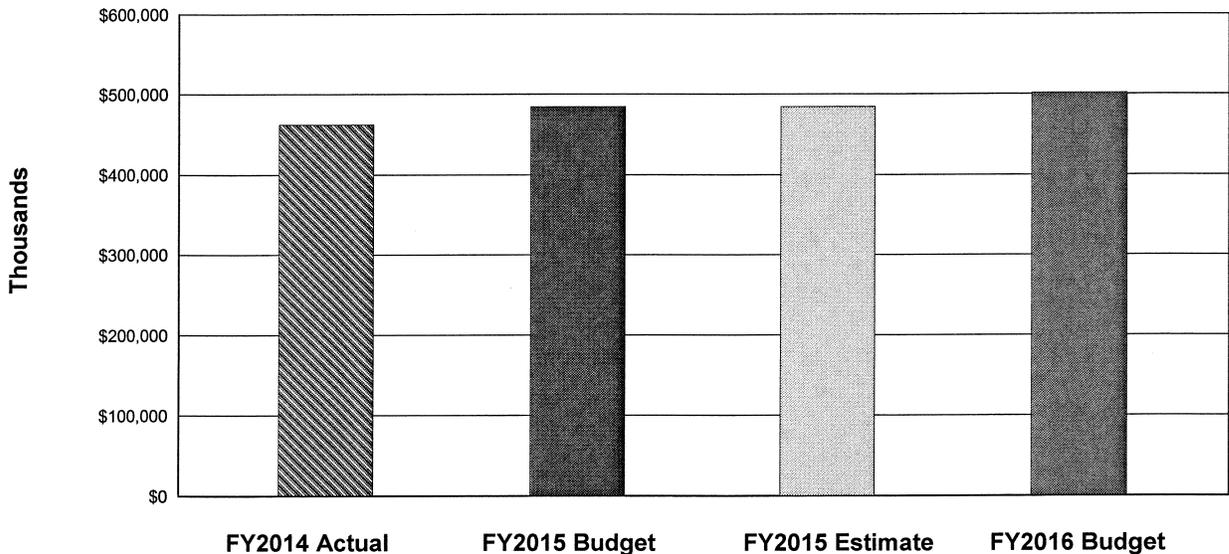
FISCAL YEAR 2016 BUDGET

Business Area Budget Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No. /Bus. Area No. : 8001 / 2800

		FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
Expenditures	Personnel Services	108,520,368	114,927,378	102,367,307	112,161,926
	Supplies	8,822,415	9,443,047	8,860,451	9,980,556
	Other Services and Charges	149,957,288	177,801,161	164,133,316	175,177,355
	Non-Capital Equipment	1,338,417	2,354,794	2,078,878	2,424,839
	Total M & O Expenditures	268,638,488	304,526,380	277,439,952	299,744,676
	Debt Service & Other Uses	194,065,853	180,107,346	207,193,774	201,981,973
	Total Expenditure	462,704,341	484,633,726	484,633,726	501,726,649
Revenues		460,824,313	484,633,726	484,633,726	501,726,649
Staffing	Full-Time Equivalents - Civilian	1,272.5	1,404.5	1,221.5	1,299.9
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	1,272.5	1,404.5	1,221.5	1,299.9
	Full-Time Equivalents - Overtime	90.7	45.0	54.6	54.7
Significant Budget Changes and Highlights	o The FY2016 Budget provides funding for health benefits and pension contribution.				
	o An assumed increase in enplaned passenger numbers of 3.2% over the FY2015 estimate.				
	o Increased operating expenses related to the opening of the international concourse, parking garage and related facilities at William P. Hobby Airport.				
	o A \$5.4M (2.5%) increase in nonairline revenues (terminal, rental car, and other concessions; parking; land and building leases, etc.) related to increased passenger numbers and reprogrammed terminal concession facilities.				

**HAS-Revenue Fund
Houston Airport System
Expenditure Summary**



FISCAL YEAR 2016 BUDGET

Division Summary						
Fund Name : HAS-Revenue Fund Business Area : Houston Airport System Fund No. /Bus Area No. : 8001 / 2800						
Division Description	FY2014 Actual		FY2015 Estimate		FY2016 Budget	
	FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
Office of the Director & External Affairs 280001 This group consists of the Director's Office, Safety & Emergency Management, Internal Audit, Activation Team, ITRP, External Affairs and Office of Business Opportunity.	41.4	7,975,269	42.0	10,279,707	51.0	10,703,410
Finance & Administration 280002 This group consists of Finance & Accounting, Supply Chain Management and Corporate Services. It exists to ensure that HAS generates the financial resources required to provide the facilities and services that passengers want.	71.8	220,732,831	72.0	226,098,931	62.0	216,823,987
Commercial Development 280003 The Commercial Development organization plans and directs parking facilities and products, concession programs, real estate and air service development to maximize customer choice and experience, and grow non-airline revenue.	17.8	25,065,280	26.0	29,869,239	31.0	34,718,047
George Bush Intercontinental Airport 280004 George Bush Intercontinental Airport (IAH) ensures the highest level of customer service for all passengers, visitors, tenants and team members through a safe, secure and efficient operating environment by maintaining strict compliance with federal, state and local government regulations.	688.4	129,036,918	641.0	136,957,529	673.0	143,234,311
Infrastructure 280005 Infrastructure is responsible for the planning, design, construction and maintenance policy of all HAS physical infrastructure, to consistently provide world-class airport airside, terminal and landside facilities, developed and maintained to optimize sustainability and life-cycle costs.	76.6	19,333,918	92.0	17,479,759	119.9	22,370,936
Technology 280006 The HAS Technology Division exists to provide technology systems and information desired by travelers and business partners.	60.4	14,858,848	68.0	16,548,375	72.0	18,158,637

FISCAL YEAR 2016 BUDGET

Division Summary							
Fund Name : HAS-Revenue Fund							
Business Area : Houston Airport System							
Fund No. /Bus Area No. : 8001 / 2800							
Division Description	FY2014 Actual		FY2015 Estimate		FY2016 Budget		
	FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$	
William P. Hobby Airport 280007 William P. Hobby Airport (HOU) provides a safe, secure and efficient airport that focuses attention on the needs of its customers, the talent of its employees and the vision of the Aviation department. HOU's objective is to establish the most efficient and cost effective organization possible within the current economic environment.	268.3	35,658,121	231.5	38,135,428	241.0	40,830,620	
Ellington Airport 280008 Ellington Airport (EFD) provides a safe, secure and efficient airport that focuses attention on the needs of its customers, the talent of its employees and the vision of the Aviation department. EFD's objective is to establish the most efficient and cost effective organization possible within the current economic environment. Additionally, EFD is responsible for the development of the Houston Spaceport.	26.3	4,102,562	29.0	3,771,098	28.0	4,886,056	
Corporate Strategy 280009 This group consists of Corporate Strategy which provides strategic oversight, guidance and support to all HAS divisions in the areas of strategic planning, process improvement and enterprise risk management.	9.6	1,918,198	7.0	1,178,386	7.0	5,184,324	
Human Capital Management 280010 The Human Capital Management division serves the customer by focusing on HAS most valuable asset - its team members.	11.9	4,022,396	13.0	4,315,274	15.0	4,816,321	
Total	1,272.5	462,704,341	1,221.5	484,633,726	1,299.9	501,726,649	

FISCAL YEAR 2016 BUDGET

Business Area Roster Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Job Description	Pay Grade	FY2015 Current Budget FTE	FY2016 Budget FTE	Change
ACCOUNTANT	17	3.0	3.0	0.0
ACCOUNTANT ASSOCIATE	14	4.0	4.0	0.0
ACCOUNTANT SUPERVISOR	24	3.0	3.0	0.0
ACCOUNTING SERVICES SUPERVISOR	17	1.0	1.0	0.0
ADMINISTRATION MANAGER	26	2.0	2.0	0.0
ADMINISTRATION MANAGER (EXEC)	26	1.0	1.0	0.0
ADMINISTRATIVE AIDE	10	4.0	2.0	(2.0)
ADMINISTRATIVE ASSISTANT	17	18.0	17.0	(1.0)
ADMINISTRATIVE ASSISTANT (EXEC)	17	0.0	1.0	1.0
ADMINISTRATIVE ASSOCIATE	13	7.0	4.0	(3.0)
ADMINISTRATIVE COORDINATOR	24	11.0	13.0	2.0
ADMINISTRATIVE SPECIALIST	20	17.0	18.0	1.0
ADMINISTRATIVE SUPERVISOR	22	3.0	4.0	1.0
AIRPORT BUSINESS DEVELOPMENT COORDINATOR	29	8.0	7.0	(1.0)
AIRPORT COMMUNICATIONS OPERATOR	13	25.0	26.0	1.0
AIRPORT OPERATIONS ASSISTANT	13	70.5	87.0	16.5
AIRPORT OPERATIONS COORDINATOR	20	44.0	41.0	(3.0)
AIRPORT OPERATIONS SPECIALIST	17	37.0	37.0	0.0
AIRPORT OPERATIONS SUPERVISOR	23	44.0	44.0	0.0
AIRPORT SECURITY COORDINATOR	25	5.0	5.0	0.0
AIRPORT SECURITY INVESTIGATOR	23	4.0	4.0	0.0
AIRPORT SUPERINTENDENT	25	20.0	22.0	2.0
AIRPORT SUPERVISOR	18	62.0	60.0	(2.0)
AIRPORT SYSTEMS TECHNICIAN	17	6.0	6.0	0.0
ASSISTANT AIRPORT MANAGER	29	3.0	2.0	(1.0)
ASSISTANT AIRPORT SUPERINTENDENT	22	6.0	4.0	(2.0)
ASSISTANT CITY ATTORNEY I	24	0.0	1.0	1.0
ASSISTANT DIRECTOR (EXEC)	32	16.0	20.0	4.0
ASSISTANT DIRECTOR-AVIATION (EXEC)	34	4.0	7.0	3.0
ASSISTANT ELECTRICAL SUPERVISOR	22	6.0	6.0	0.0
ASSISTANT PROJECT MANAGER	20	2.0	1.0	(1.0)
AVIATION DIRECTOR	38	1.0	1.0	0.0
BUYER	16	0.0	1.0	1.0
CARPENTER	14	10.0	10.0	0.0
CEMENT FINISHER	11	4.0	3.0	(1.0)
CHIEF ARCHITECT	31	3.0	3.0	0.0
CONTRACT ADMINISTRATOR	22	9.0	9.0	0.0
CONTRACT COMPLIANCE OFFICER	15	3.0	2.0	(1.0)
CONTRACT COMPLIANCE SUPERVISOR	22	1.0	1.0	0.0
CUSTOMER SERVICE CLERK	10	1.0	1.0	0.0
CUSTOMER SERVICE REP. I	13	2.0	1.0	(1.0)
CUSTOMER SERVICE REP. II	15	2.0	4.0	2.0
CUSTOMER SERVICE REP. III	16	1.0	1.0	0.0
DEPUTY AIRPORT MANAGER (EXEC)	31	1.0	0.0	(1.0)
DEPUTY ASSISTANT DIRECTOR (EXEC)	30	9.0	8.0	(1.0)
DEPUTY DIRECTOR (EXEC)	34	4.0	3.0	(1.0)
DEPUTY DIRECTOR-AVIATION (EXEC)	36	4.0	4.0	0.0
DIVISION MANAGER	29	21.0	29.0	8.0
DIVISION MANAGER (EXEC)	29	3.0	3.0	0.0
ELECTRICAL SUPERINTENDENT	26	3.0	3.0	0.0
ELECTRICIAN	18	30.0	29.0	(1.0)
ENGINEER	26	3.0	3.0	0.0
ENVIRONMENTAL INVESTIGATOR III	20	1.0	1.0	0.0
ENVIRONMENTAL INVESTIGATOR V	28	1.0	1.0	0.0
EQUIPMENT OPERATOR I	8	28.0	25.0	(3.0)
EQUIPMENT OPERATOR II	10	24.0	22.0	(2.0)

FISCAL YEAR 2016 BUDGET

Business Area Roster Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Job Description	Pay Grade	FY2015 Current Budget FTE	FY2016 Budget FTE	Change
EQUIPMENT OPERATOR III	13	26.0	27.0	1.0
EQUIPMENT WORKER	13	3.0	2.0	(1.0)
EXECUTIVE OFFICE ASSISTANT	15	3.0	0.0	(3.0)
EXECUTIVE RECRUITER	27	1.0	1.0	0.0
EXECUTIVE STAFF ANALYST (EXEC)	30	2.0	1.0	(1.0)
FINANCIAL ANALYST II	18	1.0	1.0	0.0
FINANCIAL ANALYST III	21	4.0	3.0	(1.0)
FINANCIAL ANALYST IV	25	0.0	2.0	2.0
GIS ANALYST	20	1.0	2.0	1.0
GIS SUPERVISOR	26	1.0	1.0	0.0
GRADUATE ENGINEER	22	2.0	3.0	1.0
GRAPHIC DESIGNER	17	1.0	1.0	0.0
GROUND TRANSPORTATION REP.	8	50.0	48.0	(2.0)
INFORMATION SYSTEMS ADMIN. (EXEC)	30	1.0	1.0	0.0
INSPECTOR	18	27.0	28.0	1.0
INSTRUMENT PERSON	11	2.0	2.0	0.0
INVENTORY MANAGEMENT CLERK	9	11.0	12.0	1.0
INVENTORY MANAGEMENT SUPERVISOR	17	0.0	1.0	1.0
IRM MANAGER	29	2.0	2.0	0.0
IT PROJECT MANAGER	28	15.0	17.0	2.0
LABORATORY TECHNICIAN	6	0.0	1.0	1.0
LABORER	4	190.0	183.0	(7.0)
MAINTENANCE MECHANIC I	8	17.0	15.0	(2.0)
MAINTENANCE MECHANIC II	12	5.0	4.0	(1.0)
MAINTENANCE MECHANIC III	14	43.0	43.0	0.0
MAINTENANCE SUPERVISOR	16	2.0	2.0	0.0
MANAGEMENT ANALYST II	18	1.0	2.0	1.0
MANAGEMENT ANALYST III	21	5.0	5.0	0.0
MANAGEMENT ANALYST IV	25	5.0	5.0	0.0
MANAGING ENGINEER	31	5.0	8.0	3.0
OFFICE SUPERVISOR	17	1.0	1.0	0.0
PAINTER	11	21.0	19.0	(2.0)
PAINTER LEADER	15	1.0	1.0	0.0
PARTY CHIEF	19	2.0	2.0	0.0
PROCUREMENT SPECIALIST	24	3.0	3.0	0.0
PROGRAMMER ANALYST IV	25	1.0	1.0	0.0
PROJECT MANAGER	24	11.0	11.0	0.0
PROJECT TECHNICIAN III	17	4.0	2.0	(2.0)
PROJECT TECHNICIAN IV	20	0.0	4.0	4.0
PUBLIC INFORMATION OFFICER	26	0.0	1.0	1.0
PUBLIC INFORMATION OFFICER (EXEC)	26	1.0	0.0	(1.0)
PURCHASING MANAGER	27	0.0	1.0	1.0
RECORDS ADMINISTRATOR	23	0.0	1.0	1.0
REGULATORY INVESTIGATOR	11	4.0	4.0	0.0
SAFETY ADMINISTRATOR	27	1.0	1.0	0.0
SAFETY OFFICER	21	1.0	1.0	0.0
SECURITY OFFICER	8	53.0	47.0	(6.0)
SEMI-SKILLED LABORER	6	52.0	57.0	5.0
SENIOR ACCOUNTANT	20	5.0	5.0	0.0
SENIOR AIRPORT COMMUNICATIONS OPERATOR	15	14.0	14.0	0.0
SENIOR AIRPORT MANAGER (EXEC)	35	1.0	0.0	(1.0)
SENIOR AIRPORT PROPERTIES REPRESENTATIVE	26	6.0	8.0	2.0
SENIOR AIRPORT SYSTEMS TECHNICIAN	20	6.0	6.0	0.0
SENIOR ARCHITECT	29	1.0	0.0	(1.0)
SENIOR ASSISTANT CITY ATTORNEY I	32	2.0	1.0	(1.0)
SENIOR ASSISTANT CITY ATTORNEY II	35	2.0	1.0	(1.0)

FISCAL YEAR 2016 BUDGET

Business Area Roster Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Job Description	Pay Grade	FY2015 Current Budget FTE	FY2016 Budget FTE	Change
SENIOR COMMUNICATIONS SPECIALIST	20	1.0	2.0	1.0
SENIOR CONTRACT ADMINISTRATOR	27	1.0	1.0	0.0
SENIOR CONTRACT COMPLIANCE OFFICER	18	2.0	1.0	(1.0)
SENIOR CUSTOMER SERVICE CLERK	12	1.0	2.0	1.0
SENIOR GIS ANALYST	24	1.0	1.0	0.0
SENIOR GIS TECHNICIAN	17	1.0	0.0	(1.0)
SENIOR INSPECTOR	22	7.0	7.0	0.0
SENIOR INVENTORY MANAGEMENT CLERK	12	5.0	4.0	(1.0)
SENIOR IT PROJECT MANAGER (EXEC)	30	0.0	1.0	1.0
SENIOR MARKETING SPECIALIST	28	2.0	2.0	0.0
SENIOR MICROCOMPUTER ANALYST	23	12.0	12.0	0.0
SENIOR OFFICE ASSISTANT	12	6.0	5.0	(1.0)
SENIOR PARALEGAL	19	1.0	1.0	0.0
SENIOR PAYROLL CLERK	13	3.0	3.0	0.0
SENIOR PROCUREMENT SPECIALIST	27	9.0	10.0	1.0
SENIOR PROJECT MANAGER	27	9.0	10.0	1.0
SENIOR REGULATORY INVESTIGATOR	14	4.0	4.0	0.0
SENIOR RODPERSON	9	1.0	1.0	0.0
SENIOR SPECIAL SERVICE REPRESENTATIVE	15	4.0	4.0	0.0
SENIOR STAFF ANALYST	28	11.0	16.0	5.0
SENIOR STAFF ANALYST (EXEC)	28	1.0	1.0	0.0
SENIOR SUPERINTENDENT	27	14.0	13.0	(1.0)
SIGN PROCESSOR	9	3.0	3.0	0.0
SPECIAL SERVICE REPRESENTATIVE	13	38.0	39.0	1.0
STAFF ANALYST	26	11.0	13.9	2.9
STUDENT INTERN II	10	0.0	2.0	2.0
SUPERVISING ENGINEER	29	4.0	4.0	0.0
SYSTEMS ACCOUNTANT II	23	1.0	1.0	0.0
SYSTEMS ACCOUNTANT III	27	6.0	6.0	0.0
SYSTEMS ACCOUNTANT IV	29	3.0	2.0	(1.0)
SYSTEMS CONSULTANT	26	8.0	8.0	0.0
SYSTEMS SUPPORT ANALYST III	22	2.0	2.0	0.0
SYSTEMS SUPPORT ANALYST IV	25	6.0	6.0	0.0
TRAINING COORDINATOR	24	2.0	2.0	0.0
Total FTEs		1,404.5	1,425.9	21.4
Less Adjustment for Civilian Vacancy Factor		0.0	126.0	126.0
Full-Time Equivalents		1,404.5	1,299.9	(104.6)

FISCAL YEAR 2016 BUDGET

Business Area Revenue Summary

Fund Name : HAS-Revenue Fund
 Business Area : Houston Airport System
 Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
2800020002	Finance & Accounting			
428080	Returned Check Charges	0	48	0
431030	Donated/Seized Asset Additions	0	1,185,000	0
432010	Interest on Pooled Investments	5,268,935	5,968,935	6,450,000
434245	Sale of Capital Assets - Vehicles	0	1,375	0
443060	Ground Transport Concessions	646,668	623,438	623,438
456255	Misc Operating Revenue	912	446	910
456260	Oper Recov & Refunds	0	464	464
2800020004	Supply Chain Management			
434205	Sale of Scrap Metal	0	10,223	0
434225	Sale of Non-Capital Equip. & Merchandise	0	22,173	0
434245	Sale of Capital Assets - Vehicles	0	2,058	0
2800040003	EFD Operations			
426420	Building Space Rental Fees	47,808	49,635	49,634
434240	Sale of Capital Assets-Land/Streets	500,000	0	0
441020	Aviation Fuel Revenue	266,526	239,643	307,118
442050	Hangar Rental Fees	920,112	920,842	946,902
442060	Grounds Rental Fees	381,190	396,639	400,939
443080	Special Events Concessions	24,489	25,224	25,980
456175	Disposal Fees	0	0	1,680
456253	Badging Fees	2,196	2,200	820
456255	Misc Operating Revenue	6,912	6,572	10,871
456260	Oper Recov & Refunds	56,736	56,736	56,736
2800040005	HOU Management			
426420	Building Space Rental Fees	232,812	215,166	217,404
431030	Donated/Seized Asset Additions	0	916,842	0
441010	Signatory Landings	15,605,942	14,872,698	13,283,000
441020	Aviation Fuel Revenue	823,224	938,258	938,258
441030	Aircraft Parking Revenue	228,888	128,888	228,888
442030	Terminal Space Rental Fees	25,689,946	24,849,168	29,859,000
442035	Terminal Space Nonair Rental Fees	509,256	517,409	517,411
442040	Cargo Building Rental Fees	174,660	177,518	177,518
442050	Hangar Rental Fees	3,258,646	3,223,053	3,273,334
442060	Grounds Rental Fees	1,844,254	1,925,216	2,100,893
443050	Auto Rental Concessions	9,296,484	9,513,361	9,793,048
443060	Ground Transport Concessions	1,741,094	1,909,293	1,944,920
443190	Retail Concessions	10,421,220	11,203,591	12,494,935
447020	Garage Parking Revenue	22,153,492	23,296,170	26,423,672
456175	Disposal Fees	82,992	68,993	60,705
456253	Badging Fees	133,644	153,641	168,427
456255	Misc Operating Revenue	37,176	66,373	35,256
456260	Oper Recov & Refunds	475,344	445,759	445,759
2800040015	IAH Facil Mgmt.			
434245	Sale of Capital Assets - Vehicles	0	6,395	0
2800040016	IAH Management			
426420	Building Space Rental Fees	5,984,891	5,984,738	6,200,091
434240	Sale of Capital Assets-Land/Streets	100,000	370,889	0

FISCAL YEAR 2016 BUDGET

Business Area Revenue Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
434245	Sale of Capital Assets - Vehicles	0	49,634	0
434510	Prior Year Revenue	3,389,770	2,555,091	0
441010	Signatory Landings	80,630,110	78,592,440	79,672,000
441015	Carrier Incentive Program	(3,500,000)	(5,500,000)	(3,500,000)
441020	Aviation Fuel Revenue	340,620	367,510	367,510
441030	Aircraft Parking Revenue	2,302,248	2,402,248	2,302,248
442030	Terminal Space Rental Fees	152,601,011	144,942,116	154,485,000
442035	Terminal Space Nonair Rental Fees	899,991	1,074,207	874,644
442040	Cargo Building Rental Fees	2,222,595	2,336,613	2,396,888
442050	Hangar Rental Fees	2,195,403	2,195,085	2,328,511
442060	Grounds Rental Fees	6,143,580	6,066,432	6,964,525
443050	Auto Rental Concessions	23,168,434	23,731,920	23,582,464
443060	Ground Transport Concessions	5,953,462	6,315,122	6,331,972
443190	Retail Concessions	30,032,689	31,611,705	30,235,199
445050	Cell Tower Revenue	829,668	880,863	880,863
447020	Garage Parking Revenue	68,114,212	71,934,156	75,160,109
452030	Miscellaneous Revenue	0	1,825,000	0
456175	Disposal Fees	187,956	141,955	140,041
456253	Badging Fees	645,720	725,719	765,874
456255	Misc Operating Revenue	216,060	546,831	200,765
456260	Oper Recov & Refunds	1,343,748	1,500,025	1,500,025
2800040017	IAH Airfied&Grnd			
434245	Sale of Capital Assets - Vehicles	0	27,365	0
2800040019	IAH Operations			
434245	Sale of Capital Assets - Vehicles	0	3,350	0
2800040023	IAH PhysPlantMai			
434245	Sale of Capital Assets - Vehicles	0	1,936	0
2800050004	HAS-INF Construction			
434245	Sale of Capital Assets - Vehicles	0	9,701	0
2800060004	IAH HPD			
434245	Sale of Capital Assets - Vehicles	0	1,632	0
Total	Houston Airport System	484,633,726	484,633,726	501,726,649

FISCAL YEAR 2016 BUDGET

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
500010	Salary Base Pay - Civilian	60,045,125	68,606,331	60,228,299	67,712,058
500030	Salary Part Time - Civilian	503,205	458,425	473,790	682,515
500060	Overtime - Civilian	4,693,814	3,201,599	3,657,173	3,162,902
500090	Premium Pay - Civilian	741,032	742,432	714,140	718,637
500110	Bilingual Pay - Civilian	97,466	103,021	94,684	93,978
500210	Pay for Performance-Municipal	(33,428)	0	833,796	0
500240	HOPE Community Service Usage	488	2,100	874	0
500250	HOPE Union Business Usage	5,861	7,000	1,683	1,874
501030	Earned Leave - Civilian	556,040	0	0	0
501060	Moving Expenses	71,030	70,000	23,322	40,000
501070	Pension - Civilian	14,112,995	17,398,559	15,434,638	18,526,024
501120	Termination Pay - Civilian	644,979	650,000	879,435	960,000
502010	FICA - Civilian	4,864,582	5,545,986	4,806,834	5,488,457
503010	Health Ins-Act Civilian	10,518,727	12,305,361	11,049,886	11,172,699
503015	Basic Life Insurance - Active Civilian	34,841	40,090	35,912	39,493
503050	Health/Life Insurance - Retiree Civilian	7,432,125	1,698,683	1,614,308	1,360,000
503060	Long Term Disability-Civilian	104,793	118,791	103,101	109,085
503090	Workers Compensation-Civilian-Admin	106,852	368,012	332,796	383,430
503100	Workers Compensation-Civilian-Claim	827,787	725,000	802,344	717,000
504010	Pension - GASB 27 Pension Accrual	3,179,268	0	0	0
504020	Compensation Contingency	0	2,836,813	1,241,580	945,509
504030	Unemployment Claims - Administration	12,786	49,175	38,712	48,265
Total	Personnel Services	108,520,368	114,927,378	102,367,307	112,161,926
511010	Chemical Gases & Special Fluids	233,795	269,503	233,241	301,353
511015	Cleaning & Sanitary Supplies	1,404,794	1,241,755	1,323,433	1,461,435
511020	Construction Materials	1,331,597	1,514,070	1,483,900	1,526,191
511025	Electrical Hardware & Parts	1,093,154	1,258,208	1,123,019	1,318,632
511030	Mechanical Hardware & Parts	173,490	247,900	197,175	254,987
511035	Meters Hydrants & Plumbing Supplies	236,137	249,358	214,345	269,787
511040	Audiovisual Supplies	218,570	230,370	216,790	210,050
511045	Computer Supplies	161,290	143,747	136,108	149,931
511050	Paper & Printing Supplies	53,835	255,322	212,053	285,461
511055	Publications & Printed Materials	88,287	129,236	101,923	128,889
511060	Postage	9,695	14,400	14,697	11,400
511070	Miscellaneous Office Supplies	251,183	263,544	241,590	252,533
511080	General Laboratory Supplies	0	0	1,645	0
511085	Drugs & Medical Chemicals	787	0	33	0
511090	Medical & Surgical Supplies	136,366	74,542	110,340	79,820
511095	Small Technical & Scientific Equipment	5,221	20,139	15,939	32,867
511110	Fuel	1,378,874	1,476,550	1,335,281	1,511,287
511115	Vehicle Repair & Maintenance Supplies	77,792	75,700	72,005	116,300
511120	Clothing	432,788	477,615	380,924	607,291
511125	Food Supplies	207,106	294,016	249,408	446,571
511130	Weapons Munitions & Supplies	1,423	12,900	9,843	12,650
511135	Recreational Supplies	7,600	0	0	0
511140	Landscaping & Gardening Supplies	171,737	61,700	61,119	32,600
511145	Small Tools & Minor Equipment	213,780	236,150	217,203	215,220
511150	Miscellaneous Parts & Supplies	643,601	612,122	612,660	601,201

FISCAL YEAR 2016 BUDGET

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
511155	Inventory Sales	278,444	250,000	250,000	125,000
511160	Protective Gear	9,084	15,000	14,619	17,100
511165	Fire Fighting Equipment	1,985	19,200	31,158	12,000
Total	Supplies	8,822,415	9,443,047	8,860,451	9,980,556
520100	Temporary Personnel Services	1,133,275	660,047	910,826	723,072
520101	Janitorial Services	142,049	124,627	116,886	200,866
520102	Security Services	0	4,100,124	2,598,277	3,463,860
520105	Accounting & Auditing Services	9,330	100,900	50,900	100,900
520106	Architectural Services	23,556	0	0	0
520107	Computer Info/Contr	1,990,500	2,693,150	3,022,236	2,845,800
520108	Information Resource Services	40,518	78,757	39,051	101,959
520109	Medical Dental & Laboratory Services	39,082	53,504	44,789	51,404
520110	Management Consulting Services	8,444,321	12,310,170	8,468,915	7,960,145
520111	Real Estate Services	60,045	78,500	80,750	85,000
520112	Banking Services	4,916	6,120	3,001	12,000
520113	Photographic Services	9,139	25,550	12,926	10,000
520114	Miscellaneous Support Services	805,641	1,505,583	1,253,559	1,218,829
520115	Real Estate Lease/Office Rental	23,969	22,800	22,584	22,800
520116	Parking Services Contract	17,417,669	20,547,780	18,653,570	21,126,665
520118	Refuse Disposal	858,837	1,039,851	897,558	1,097,432
520119	Computer Eq/SW Mnt	784,358	1,553,348	1,378,574	1,094,964
520120	Communications Equipment Services	2,453,331	3,340,364	2,395,417	2,653,559
520121	IT Application Svcs	518,251	541,516	636,027	572,439
520122	Office Equipment Services	5,829	10,550	11,191	11,200
520123	Vehicle & Motor Equipment Services	4,296	14,300	11,366	5,800
520124	Other Equipment Services	327,865	372,700	377,069	397,469
520126	Construction Site Work Services	765,742	0	491,069	175,000
520127	Structural Construction Work Services	26,924	0	0	0
520128	Other Construction Work Services	0	0	0	150,000
520141	Engineering Services	257,913	30,000	78,741	0
520143	Credit/Bank Card Services	2,048,019	2,119,358	2,197,379	2,279,796
520145	Criminal Intelligence Services	342,620	385,722	414,709	358,200
520151	Parking EZ Tag Fees	0	2,000	3,611	6,420
520155	Construction Management - External Contr	10	0	0	0
520158	Computer Equipment Maintenance Services	0	0	381	500
520510	Mail/Delivery Services	6,039	11,360	10,737	8,100
520515	Print Shop Services	49,561	32,646	31,652	31,400
520520	Printing & Reproduction Services	16,598	56,399	33,663	40,626
520605	Advertising Services	1,622,519	3,898,800	3,507,555	3,140,970
520705	Insurance Fees	4,020,122	4,638,974	3,712,655	3,922,114
520765	Membership & Professional Fees	451,166	431,662	466,400	417,265
520770	Insurance Administration Fees	60	0	0	0
520805	Education & Training	835,031	1,502,349	1,241,853	1,383,123
520905	Travel - Training Related	362,385	700,950	514,296	838,822
520910	Travel - Non-Training Related	305,112	720,903	697,249	653,334
521305	Indirect Cost Recovery Payment	2,651,941	2,838,374	2,838,374	3,258,744
521405	Building Maintenance Services	26,146,362	28,005,092	25,942,319	29,745,317
521410	Sewer Services	1,481,423	1,970,883	1,521,514	1,148,519

FISCAL YEAR 2016 BUDGET

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
521415	Land and Grounds Maintenance	755,823	804,000	921,527	2,223,373
521435	Water Services	1,474,332	1,912,490	1,610,610	1,321,566
521505	Electricity	13,704,861	14,423,114	13,706,205	13,185,668
521510	Natural Gas	1,954,768	2,642,545	1,360,475	2,127,937
521515	Electricity Fran Fee Exp	432,645	385,020	356,046	350,792
521605	Data Services	314,029	86,916	225,086	375,437
521610	Voice Services	392,379	558,547	357,905	501,788
521620	Voice Equipment	15,866	19,818	16,451	15,700
521625	Voice Labor	0	9,278	4,862	14,301
521630	GIS Revolving Fund Services	184,144	182,578	181,218	133,837
521635	Voice Services -Wireless	437,122	451,199	435,418	472,920
521705	Vehicle/Equipment Rental/Lease	20,729	16,800	25,220	72,300
521715	Office Equipment Rental	270,577	314,973	286,612	324,990
521725	Other Rental	53,167	82,890	76,601	72,780
521730	Parking Space Rental	6,159	9,020	15,443	7,600
521905	Legal Services	1,303,833	1,316,000	1,531,775	1,672,000
522205	Metro Commuter Passes	5,662	6,492	7,739	6,500
522305	Freight Charges	410	0	0	0
522405	Management Savings	2,520	0	0	0
522430	Misc Othr Svcs & Chrg	2,404,235	4,481,782	3,592,618	4,822,514
522435	Interest Charges Past Due Accounts	318	0	0	0
522620	Claims & Judgments	202,579	109,000	123,675	100,000
522720	Interfund Payroll Services	314,724	351,164	345,704	340,553
522721	Interfund HR Client Services	977,750	1,145,330	1,131,387	1,146,584
522722	KRONOS Service Chargeback	56,320	60,462	60,858	73,630
522723	Drainage Fee Service Chargeback	4,581,800	4,581,798	4,581,811	4,782,000
522740	Interfund Police Service	22,515,261	24,686,257	25,763,241	26,039,447
522755	Interfund Fire Protection Service	16,581,924	18,082,690	18,141,856	18,868,033
522790	Interfund Inventory Adjustments	0	500	531	500
522795	Other Interfund Services	226,430	229,056	207,471	190,000
522800	Cost of Goods Sold	0	1,500	750	1,500
522805	Interfund Network Services	0	1,200	400	1,200
522840	Houston Permitting Center Rent Chargeback	5,630	6,756	14,114	15,382
522845	Interfund Vehicle Services	3,227,030	3,750,273	3,763,167	3,997,345
522910	Indirect Cost - Expenses	7	0	0	0
531160	Issuance Expense Cost-Commercial Paper	1,047,930	566,000	596,911	604,765
Total	Other Services and Charges	149,957,288	177,801,161	164,133,316	175,177,355
551010	Non-Cap Office Furniture & Equipment	272,274	752,820	368,020	351,293
551015	Non-Capital Computer Equipment	925,130	1,275,774	1,152,180	1,270,935
551020	Non-Capital Communication Equipment	82,727	112,800	87,916	150,544
551030	Non-Capital Machinery & Equipment	52,350	90,700	67,499	90,662
551040	Non-Capital Other	3,337	121,400	403,263	87,300
551045	Non-Capital Vehicles/Rolling Stock	2,599	1,300	0	474,105
Total	Non-Capital Equipment	1,338,417	2,354,794	2,078,878	2,424,839
531085	Other Interest	106,500	106,500	106,500	106,500
531090	Arbitrage Rebate Payments	29	0	0	0
532080	System Debt Service Transfers	97,976,422	109,931,100	110,777,953	135,345,732

FISCAL YEAR 2016 BUDGET

Business Area Expenditure Summary

Fund Name : HAS-Revenue Fund
Business Area : Houston Airport System
Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
532085	Renewal & Replacement Transfer	0	0	2,550,000	0
532110	System Improvement Transfers	92,747,055	68,069,746	90,732,238	64,529,741
532115	System Operating Reserve	3,235,847	2,000,000	3,027,083	2,000,000
Total	Debt Service and Other Uses	194,065,853	180,107,346	207,193,774	201,981,973
Grand Total Expenditures		462,704,341	484,633,726	484,633,726	501,726,649